



London Health and Care Strategic Partnership Board

23rd July 2018, 1030 – 1230, Conference Suite, London Councils

Present

Jane Cummings	Regional Director, NHS England (Co-Chair) and Chief Nursing Officer England
Will Tuckley	Chief Executive, Tower Hamlets Council; Lead Chief Executive nominated to support London Councils' work on health (Co-Chair)
Amanda Coyle	Assistant Director of Health & Communities, Greater London Authority
Amanda Pritchard	Chief Executive, Guy's & St Thomas' NHS FT, SEL Provider Lead
Andrew Bland	Accountable Officer, SEL CCG Lead
Andrew Eyres	Accountable Officer, Croydon & Lambeth CCGs; Chair, Accountable Officers Group, Office of London CCGs
Barbara Nicholls	Director of Adults and Health, Havering Council, NEL Borough Lead (for Andrew Blake Herbert)
David Slegg	Director of Finance, London Region, NHS England
David Sloman	Chief Executive, Royal Free London NHS FT, NCL Provider Lead
Dick Sorabji	Corporate Director: Policy and Public Affairs, London Councils (for John O'Brien)
Ged Curran	Chief Executive, Merton Council, SWL Borough Lead
Helen Pettersen	Accountable Officer, NCL CCGs Lead
Jacqueline Totterdell	Chief Executive, St George's FT, SWL Provider Lead (for John Goulston)
Jane Milligan	Accountable Officer, NEL CCGs Lead
Lisa Bayliss-Pratt	Chief Nurse and Interim Regional Director, Health Education England
Mark Easton	Accountable Officer, NWL CCGs Lead
Mike Cooke	Chief Executive, London Borough of Camden, NCL Borough Lead
Oliver Shanley	Regional Chief Nurse, NHS England and NHS Improvement
Sarah Blow	Accountable Officer, SWL CCGs Lead
Steven Course	Chief Finance Officer, ELFT, NEL Provider Lead (for Navina Evans)
Steve Russell	Executive Regional Managing Director, NHS Improvement
Tom Whiting	Interim Chief Executive, Harrow Council, NWL Borough Lead
Vin Diwakar	Regional Medical Director, NHS England
Yvonne Doyle	Regional Director, London, Public Health England

Apologies

Aileen Buckton	Executive Director, Lewisham Borough, SEL Borough Lead
Amanda Stanford	Chief Inspector of Hospitals, Care Quality Commission
Andrew Blake-Herbert	Chief Executive, London Borough of Havering, NEL Borough Lead
John O'Brien	Chief Executive, London Councils
Lesley Watts	Chief Executive, Chelsea and Westminster Hospital NHS FT, NWL Provider Lead
Marc Rowland	Chair, Lewisham CCG; Chair, London Clinical Commissioning Council
Mohini Parmar	Chair, Ealing CCG, NWL CCG Lead
Navina Evans	Chief Executive, East London NHS FT, NEL Provider Lead
John Goulston	Chief Executive, Croydon Health Services Trust
Shaun Danielli	Director, Healthy London Partnership

In attendance

Aaron Mills	Head of Regional Office, Public Health England
Anisa Goodwin	Chief of Staff, London Region, NHS England
Aurea Jones	Local Director, Health Education England
Patrice Donnelly	Healthy London Partnership

In attendance

Lise Hansen	Healthy London Partnership (minutes)
Jane Barnacle	London Director for Information and Technology, NHSE (Digital item)
Jonty Heaversedge	Medical Director for Primary Care and Digital Transformation, NHSE (Digital item)
Julie Lowe	Chief Operating Officer, South East London STP
Nabihah Sachedina	Director of Strategy, Healthy London Partnership
Khadir Meer	Chief Operating Officer, NHS England
Naz Jivani	Chair, Kingston Clinical Commissioning Group
Nigel Burgess	Associate Director of Workforce & Information, Health Education England

DRAFT

#	Note and Actions
1.	<p>Welcome, minutes, actions and conflicts of interest</p> <p>Jane Cummings welcomed members to the tenth meeting of the Board, reflecting that the Board had completed its move to the decision-making phase.</p> <p>The minutes and actions of the May meeting were agreed as an accurate record of the meeting.</p> <p>There were no further declarations of interest.</p>
2.	<p>Focus on London's health and care transformation delivery</p> <p>Yvonne Doyle presented the findings from the review of the ten aspirations set out in the 2015 London Health Commission report 'Better Health for London (BHfL)' and the co-signed strategy 'BHfL: Next Steps'. It was highlighted that some areas, such as a reduction in sickness absence at work, have improved significantly, whilst other areas, such as childhood obesity, have deteriorated and require greater focus. In addition, some indicators are now outdated and could be updated in line with new data collections.</p> <p>The Board welcomed the review and its findings. Discussion took place that now was an opportune time to refresh the collective vision for health and care in London in light of forthcoming national policy including the NHS 10 year plan and associated funding settlement and the social care green paper.</p> <p>It was highlighted that there are a number of existing strategies, visions and analyses that could form the basis for the refreshed vision including the STP strategies and the Mayor's Health Inequalities Strategy. The importance of binding people in to the development of the vision to ensure ownership was reiterated.</p> <p>It was acknowledged that public engagement would also be important, as well as political engagement.</p> <p>Following on from the discussion on the vision for London, Will Tuckley presented potential focus areas for the Board going forward. These included:</p> <ul style="list-style-type: none"> • Estates and Capital receipts • Childhood obesity • Transformation funding (including resources beyond NHSE Transformation fund) • Enabling local integration such as workforce and digital <p>Members agreed that the Board should have key overarching strategic priorities</p>

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	<p>to support the vision for London, which should be collectively owned by the Board.</p> <p>The Board recognised that some activity is better suited at a more local level and the focus should be on where value can be added through collective action of London’s strategic leadership. It was suggested that key principles could also be helpful to inform local delivery aligned to the vision.</p> <p>Other areas of importance were highlighted including parity of esteem between mental health and physical health and health inequalities. It was noted that some areas, such as mental health, already have pan-London transformation boards in place and could provide reports to the SPB and LHB.</p> <p>Members agreed with the priorities put forward and suggested that integration be more explicit as a priority; further it was agreed to revisit the priorities of the board in light of the work on a refresh of London’s vision.</p> <p>Action: To commission a refreshed vision building on the BHfL review, to include public engagement and broad organisational buy in</p> <p>Action: To adopt the areas of focus for the Board and revisit in light of the refreshed vision</p>
3.	<p>Deep dive on Workforce</p> <p>Lisa Bayliss-Pratt presented a summary on the progress of the work of the London Workforce Board (LWB) on three areas of focus: Impact of Brexit, Capital Nurse and the Apprenticeship Levy for the Workforce programme. She highlighted the key next steps for the programme including the Brexit dashboard and the London ‘trailblazer’ approach for apprenticeships across health and social care.</p> <p>Oliver Shanley presented the paper on workforce implications of integrated care and invited STP Leads to provide an update on opportunities and challenges to their local workforce developments and strategies.</p> <p>Key priorities for each STP were outlined by leads in each footprint and it was noted that there were themes across including portability; recruitment and retention; and supporting integrated care. The breadth of activity across STPs was also noted and the role of the London Workforce Board in ensuring connectivity across.</p> <p>Adding pace to the development of integrated roles and working was highlighted as critical, together with recognition of the need to provide support to social care</p>

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	<p>where there is less workforce and HR expertise available.</p> <p>Action: LBP, on behalf of the LWB, to complete a mapping exercise across the STPs and the broader partnership strands and report back at November Strategic Partnership Board.</p> <p>Action: LBP, on behalf of the LWB, to review London Workforce Board membership and governance and ensure sufficient provider and social care representation, in light of the integration agenda discussed in this item and earlier in the agenda.</p>
4.	<p>Childhood Obesity</p> <p>Yvonne Doyle presented the childhood obesity paper which outlined potential commitments from constituent partners and how the Board can add value to London's efforts to tackle childhood obesity.</p> <p>The Board supported the recommendations put forward to tackle childhood obesity and agreed there was an opportunity to align this to the NHS 10-year plan. The chair noted that further commitment from NHS providers would be welcomed and that generally there was potential for commitments to go further.</p> <p>It was noted that local initiatives, such as the daily mile, have been very popular in schools and is something which could potentially be pushed further across schools utilising other levers in place.</p> <p>It was also suggested that looking at commitments with an inequalities lens could be helpful.</p> <p>Strong governance processes should be in place to ensure effective/positive work happening locally is fed into the Childhood Obesity Taskforce.</p> <p>Action: To ensure the childhood obesity work is fed into the NHS 10 Year Plan through VD.</p> <p>Action: Each organisation to consider what more they can do to tackle Childhood Obesity</p> <p>Action: To ensure strong governance processes for Childhood Obesity Taskforce are in place through YD.</p>

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5.	<p>Digital Programme Update</p> <p>Jane Cummings congratulated the partnership on the success of the £7.5m 'One London' London Health and Care Records Exchange (LHRCE) bid as an example of the benefits of partnership working.</p> <p>Jane Barnacle and Jonty Heaversedge presented the item and provided an update on the digital programme including the success of the LHRCE bid and the launch of the Smarter Together London Plan.</p> <p>The Board endorsed the approach to governance and the development of a business case to ensure effective mobilisation and on-going funding of LHCRC. It was noted that provider representation should be a key consideration for the London Digital Partnership Board.</p> <p>Members supported the conversation with Londoners in local areas regarding information sharing and how this should be led recognising the need to build on local conversations in a coherent way.</p> <p>The Board noted that child safeguarding requirements and the implementation of CP-IS should be seen as a key consideration for the Digital Board. Links should be made, across partnerships, to ensure data is captured appropriately.</p> <p>Action: A road map, including engagement with Londoners to be brought to the November Strategic Partnership as part of the Digital Programme deep dive.</p>
6.	<p>Transformation Funding</p> <p>David Slegg provided an update on Transformation Funding Oversight Group (TFOG). The first meeting took place earlier in the month and the second meeting will be taking place on 25th July.</p> <p>Action: Members to provide comments on the TFOG terms of reference (ToR) by 25th July. Subject to feedback the ToR will then be considered signed off.</p>
7.	<p>AOB</p> <p>The London Health Board Conference on 9 October has now been postponed. A new date will be announced shortly.</p> <p>Will reminded the Board that expressions of interest for integrated care were due on 27th July.</p> <p>Action: Members to provide feedback on Strategic Partnership Board to hlp.healthy londonpartnership@nhs.net</p>

Action Log

#	Action	Deadline	Owner	Status
1.	To take forward scenario planning to prepare for handling difficult prioritisation issues before they arise	September 2018	Geoff Alltimes/ David Slegg	In progress
2.	To commission a refreshed vision building on the BHfL review, to include public engagement and broad organisational buy in	Autumn 2018	Jane Cummings/ Will Tuckley	In progress
3.	To adopt the areas of focus for the Board and revisit in light of the refreshed vision	Autumn 2018	Jane Cummings/ Will Tuckley	In progress
4.	LBP, on behalf of the LWB, to complete a mapping exercise across the STPs and the broader partnership strands and report back at November Strategic Partnership Board.	November 2018	Lisa Bayliss-Pratt	In progress
5.	LBP, on behalf of the LWB, to review London Workforce Board membership and governance and ensure sufficient provider and social care representation, in light of the integration agenda discussed in this item and earlier in the agenda.	November 2018	Lisa Bayliss-Pratt	In progress
6.	To consider what more organisations can do to tackle Childhood Obesity	November 2018	SPB members	In progress
7.	To ensure strong governance processes for Childhood Obesity Taskforce are in place	September 2018	Amanda Coyle	In progress
8.	A road map, including engagement with Londoners to be brought to the November Strategic Partnership as part of the Digital Programme deep dive	November 2018	Jonty Heaversedge/ Jane Barnacle	In progress
9.	Members to provide feedback on Strategic Partnership Board to hlp.healthylondonpartnership@nhs.net	September 2018	All members	Complete

#	Action	Deadline	Owner	Status
10.	A proposal to be brought to the board on patient and public engagement	September 2018	Una Carney	Complete – included in the refreshed Vision for London
11.	To work closely with STP communications teams in further developing the communications and engagement strategy	July 2018	Una Carney	Complete – included in the refreshed Vision for London
12.	To ensure the childhood obesity work is fed into the NHS 10 Year Plan through VD	September 2018	Vin Diwakar	Complete
13.	Members to provide comments on the TFOG terms of reference (ToR) by 25th July. Subject to feedback ToR will then be considered signed off	25 July 2018	All members	Complete