



London Health and Care Strategic Partnership Board

22 March, 09:30 – 11:30, London Councils, Conference Suite

Present

Will Tuckley	Chief Executive, Tower Hamlets Council; Lead Chief Executive nominated to support London Councils' work on health (Co-Chair)
Jane Cummings	Chief Nursing Officer, England; Regional Director London, NHS England (Co-Chair)
Aileen Buckton	Executive Director for Community Services, London Borough of Lewisham (SEL Borough Lead)
Amanda Coyle	Assistant Director of Health & Communities, Greater London Authority
Amanda Pritchard	Chief Executive, Guy's & St Thomas' NHS FT (SEL Provider Lead)
Amanda Stanford	Chief Inspector of Hospitals, Care Quality Commission
Andrew Blake-Herbert	Chief Executive, London Borough of Havering (NEL Borough Lead)
Andrew Bland	Chief Officer, Southwark CCG (SEL CCG Lead)
Andrew Eyres	Accountable Officer of Croydon & Lambeth CCGs; Chair, Accountable Officers Group, Office of London CCGs
Dick Sorabji	Corporate Director: Policy and Public Affairs, London Councils
Ged Curran	Chief Executive, Merton Council (SWL Borough Lead)
Jane Milligan	Accountable Officer, North East London CCGs (NEL CCG Lead)
Lesley Watts	Chief Executive, Chelsea and Westminster Hospital NHS FT (NWL Provider lead)
Lisa Bayliss-Pratt	Chief Nurse and Interim Regional Director, Health Education England
Matthew Hopkins	Chief Executive, Barking Havering and Redbridge University Hospitals Trust (NEL Provider lead, for Navina Evans)
Mohini Parmar	Chair, Ealing CCG (NWL CCG Lead)
Sarah Blow	Accountable Officer, South West London CCGs; Senior Responsible Officer, South West London STP (SWL CCG Lead)
Sarah Mansurelli	Chief Operating Officer, Camden CCG (NCL CCG Lead, for Helen Pettersen)
Stuart Saw	Director of Financial Strategy, NHS England (for David Slegg)
Tristan Godfrey	Strategy and Planning Advisor, NHS Improvement (for Steve Russell)
Tom Whiting	Chief Executive, Harrow Council (NWL Borough Lead, for Carolyn Downs)
Vin Diwakar	Regional Medical Director, NHS England
Yvonne Doyle	Regional Director, London, Public Health England

Apologies

Carolyn Downs	Chief Executive, London Borough of Brent (NWL Borough lead)
David Slegg	Director of Finance, London Region, NHS England
David Sloman	Chief Executive, Royal Free London NHS FT (NCL Provider Lead)
Helen Pettersen	Chief Officer and Accountable Officer, North Central London CCGs
Jeff Jacobs	Head of Paid Service, Greater London Authority
John Goulston	Chief Executive, Croydon Health Services Trust (SWL Provider Lead)
John O'Brien	Chief Executive, London Councils
Mike Cooke	Chief Executive, London Borough of Camden (NCL Borough lead)
Navina Evans	Chief Executive, East London NHS FT (NEL Provider Lead)
Oliver Shanley	Regional Chief Nurse (London), NHS England and NHS Improvement
Steve Russell	Executive Regional Managing Director (London), NHS Improvement

In attendance

Clive Grimshaw	Strategic Lead, Health and Adult Services, London Councils
Geoff Alltimes	Independent Co-Chair, London Estates Board
Gus Wilson	London Health Board Secretariat Manager, Greater London Authority
Keri Torney	Director of Strategic Partnerships, Healthy London Partnership
Khadir Meer	Regional Chief Operating Officer, NHS England
Nabihah Sachedina	Devolution Director, Healthy London Partnership
Peter Kohn	Director, Office of London CCGs
Shaun Danielli	Director, Healthy London Partnership
Steve Whiteman	Director of Public Health, London Borough of Greenwich

Item	Note and Actions
1.	<p>Welcome, minutes and actions</p> <p>Will Tuckley welcomed members and noted the agenda had been reordered to accommodate presenter availability. The minutes and actions of the previous meeting were agreed as an accurate record of the meeting.</p>
2.	<p>Response to Health and Care Workforce Strategy in London</p> <p>Gus Wilson presented the Board's draft response to the health and care workforce consultation 'Facing the Facts, Shaping the Future'. The collective response, in addition to those of individual organisations, reflects the importance of these issues across London and the concerted action being taken.</p> <p>Members agreed that the response broadly addressed the key issues and represented the ambitions of the Board to support the London Workforce Board and the development of the health and care workforce in London. There were some areas where the emphasis and content could be strengthened, including:</p> <ul style="list-style-type: none"> • Referencing workforce needs across the totality of health and social care system and innovative approaches such as 'passporting' to enable staff to work across the system. • Addressing the demand side, for example through improving workforce wellbeing, as well as the supply of London's workforce. • A greater focus on integration and any learning from the devolution pilots, for example in relation to pay differentials and recent developments regarding a new pay deal for NHS staff. • Referencing the cost of living, key worker housing and links with the work of the London Estates Board. <p>Action: To update the Board's workforce consultation response in light of the discussion and submit by the 23 March deadline.</p>

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3.	<p>Transformation Funding</p> <p>The Board had previously been sighted on the draft investment framework and potential transformation funding allocations for London. However, due to delays in the sign-off process with national NHS colleagues, the final details were not available to be shared with the Board.</p> <p>Members decided that an extraordinary meeting should be held to allow the Board to look at this issue collectively once further detail is available.</p> <p>Members also noted:</p> <ul style="list-style-type: none"> • The extraordinary meeting should take place ahead of the next London Health Board on 19 April, as this will be a key topic for discussion. • The Board should look at this as part of the wider totality of resources to support transformation in London across all partners, and how this will be deployed to deliver its priorities. • Partners will need to consider how they can work differently in London, making full use of the devolution MoU as well as political support and partnership working, to address the needs of Londoners. This is essential in gaining maximum value this year and as a forerunner to achieving greater flexibility in future years. • The process for achieving greater flexibility in future years and for determining the fair share of funds for London needs to be identified. <p>Action: An extraordinary meeting of the Board to be arranged to discuss transformation funding in London.</p>
4.	<p>Tackling Childhood Obesity</p> <p>It was noted that the Child Obesity Taskforce had been established, with the chair and vice-chair appointments due to be announced shortly.</p> <p>Steve Whiteman provided an overview of the efforts of London Boroughs and the Association of Directors of Public Health to tackle this issue and the varied picture across London.</p> <p>It was noted that the options presented to the board were evidence-based and provided a sensible list of measures. Furthermore, by taking decisive action in this way, London would be taking leadership and contributing to the global evidence base. This would be recorded through London's Obesity Research Institute.</p> <p>Members agreed that all partners, as employers, need to look at signing up to a set of options that will represent an integrated strategy for London.</p> <p>Members agreed that the Board would focus on tackling childhood obesity</p>

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	<p>and were clear that this does not preclude localities having different priorities. Members agreed to review the options and provide comments by correspondence.</p> <p>Action: Members to send comments to Yvonne Doyle on the eight options listed in the paper.</p> <p>Action: Further detail on how this priority will be taken forward including the resource allocation, to be brought to a future meeting.</p>
<p>5.</p>	<p>Supporting health and care integration in London</p> <p>Will Tuckley introduced the paper and invited members to discuss the approaches being taken to enable integration at different spatial levels across London.</p> <p>Comments from the Board included:</p> <ul style="list-style-type: none"> • The focus has been on local initiatives and there is a need to highlight and spread the many excellent examples of local systems looking beyond organisational and geographical boundaries and using the tools provided through devolution to deliver better, more integrated care. • There is a need to aggregate these efforts to provide a greater degree of commonality across the boroughs to avoid overly complex arrangements or unintended consequences (e.g. where patients flow across geographical boundaries). • There is an ongoing tension between the current (financial and operational) challenges systems are facing and the need for longer-term transformation, as well as between the national vision and local needs in London. The devolution MoU provides the framework to unblock these challenges and to ‘shield’ the system while it attempts to do things differently. <p>The Board endorsed the principles as set out in the paper and agreed that STP and borough leaders should be invited to come forward with expressions of interest to test and deliver against MoU commitments. The Board will need to consider the barriers that are being identified at different levels and determine what it can do to unblock these barriers to support the system.</p> <p>Action: STP and borough leaders to come forward with expressions of interest to test and deliver against MoU commitments.</p>
<p>6.</p>	<p>Progression of the Strategic Partnership Board</p> <p>It was noted that the work programme was reflective of the high-level priorities of the Board and, subject to the discussions on transformation funding, should</p>

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	<p>be presented to the London Health Board in April.</p> <p>Members asked that the London Estates Board provide a progress report at the next meeting in May.</p> <p>Members agreed the proposed process for handling conflicts of interest.</p> <p>Action: London Estates Board to provide a progress report at the May meeting.</p> <p>Action: Members to inform the secretariat of any potential conflicts of interest.</p>
7.	<p>AOB</p> <p>Amanda Coyle advised members that the London Leadership Academy had offered to work with the Board on its organisational development. This would be free of charge but require members to invest their time in order to be of benefit to the Board. Members agreed to this.</p> <p>Geoff Alltimes noted that the draft London Estates Strategy would be circulated to the Board shortly for information.</p> <p>Action: To take forward the organisational development work through the London Leadership Academy.</p>