



London Health and Care Strategic Partnership Board

16 November 2017, 09:30 – 11:30, City Hall

Present

Jane Cummings	Regional Director (London), NHS England (Co-Chair)
Will Tuckley	Chief Executive, London Borough of Tower Hamlets; Chief Executives London Committee Health Lead (Co-Chair)
Jane Milligan	Chief Officer, Tower Hamlets CCG; North East London CCG Lead
Andrew Blake Herbert	Chief Executive, London Borough of Havering; North East London Borough Lead
Aileen Buckton	Executive Director for Community Services, London Borough of Lewisham; South East London Borough lead
John O'Brien	Chief Executive, London Councils
Amanda Coyle	Assistant Director of Health & Communities, Greater London Authority (GLA)
Yvonne Doyle	Regional Director, London, Public Health England (PHE)
David Slegg	Director of Finance, London region, NHS England
Andrew Eyres	Chief Officer, Lambeth CCG & Chair, London CCG Chief Officers Group
Aurea Jones	Local Director, Health Education England (HEE)
Fiona Peskett	Deputy Director of Strategy, Barking, Havering and Redbride Hospitals (for Mathew Hopkins)
Will Huxter	Director of Strategy, North Central London CCG Lead (for Helen Pettersen)
Nicola Wise	Head of Hospitals, Care Quality Commission (for Amanda Stanford)
Dagmar Zeuner	Director of Public Health, Merton Borough (for Ged Curran)
Julie Lowe	Chief Operating Officer, South East London STP (for Andrew Bland and Amanda Pritchard)

Apologies

Mike Cooke	Chief Executive, London Borough of Camden; North Central London Borough Lead
Matthew Hopkins	Chief Executive, Barking Havering and Redbride University Hospitals Trust; North East London Provider Lead
Helen Pettersen	Chief Officer and Accountable Officer, North Central London CCGs; North Central London CCG Lead
David Sloman	Chief Executive, Royal Free London NHS Foundation Trust; North Central London Provider Lead
Mohini Parmar	Chair, Ealing CCG; North West London CCG Lead
Ian Dalton	Chief Executive, Imperial College Healthcare Trust; North West London Provider Lead
Carolyn Downs	Chief Executive, London Borough of Brent; North West London Borough Lead
Andrew Bland	Chief Officer, Southwark CCG; South East London CCG Lead
Amanda Pritchard	Chief Executive, Guys & St Thomas NHS Foundation Trust; South East London Provider Lead
Sarah Blow	Accountable Officer for South West London, Senior Responsible Officer for South West London STP; South West London CCG Lead
John Goulston	Chief Executive, Croydon Health Services NHS Trust; South West London Provider Lead
Jeff Jacobs	Head of Paid Service, Greater London Authority (GLA)
Steve Russell	Executive Regional Managing Director (London), NHS Improvement
Amanda Stanford	Chief Inspector of Hospitals, Care Quality Commission
Marc Rowland	Chair, Lewisham CCG and Chair, London Clinical Commissioning Council

In attendance

Dick Sorabji	Corporate Director: Policy and Public Affairs, London Councils
Peter Kohn	Director, Office of London CCGs
Jane Barnacle	Director for Information and Technology, NHS England, London

Jeff Buggle	Director of Finance and Investment, NHS Improvement
Clive Grimshaw	Strategic Lead, Health and Adult Services, London Councils
Shaun Danielli	Director, Healthy London Partnership
Keri Torney	Director of Strategic Partnerships, Healthy London Partnership
Nabihah Sachedina	Devolution Director, Healthy London Partnership
Jemma Gilbert	Director of Transformation, Healthy London Partnership

Item	Agenda Item
1.	<p>Welcome, Minutes and actions</p> <p>The minutes of the previous meeting were agreed as an accurate record of the meeting.</p>
2.	<p>Devolution MOU</p> <p>Nabihah Sachedina shared copies of the signed devolution agreement. She thanked everyone for their hard work and contributions over the past two years.</p> <p>The Board agreed that the MOU devolution was an important step towards a healthier London because it brings health and social care services closer together. Londoners will experience more joined-up care that better meets their needs.</p> <p>Following on from the signing, further materials and communications would be published on the website and shared with key stakeholders.</p> <p>A whole system event was being arranged to take place on 15 December 2017.</p> <p>The Board thanked Nabihah Sachedina and the devolution programme team for all their work leading up to the devolution MOU signing.</p> <p>Action: Members of the Board to ensure materials on the devolution MOU have been shared widely and engaged with across the system by 22 January 2018.</p>
3.	<p>Progression of Strategic Partnership Board</p> <p>Will Tuckley introduced the paper outlining the key considerations for the progression of the Board. The paper covered the approach to decision making as the Board takes on formal functions and how it will operate going into the next phases.</p> <p>Comments from the Board included:</p> <ul style="list-style-type: none"> • It was agreed that the London Estates Board model would be used and tailored to include the Strategic Partnership Board's principles around consensus. • There is a need for the Strategic Partnership Workplan to reflect the priorities of Board going forward. • There is finite resource across the system so partners need to consider what they can contribute to help deliver the devolution priorities. • The criteria for progression to subsequent phases need to be clear and agreed by the Board. This will include revising the Terms of Reference and membership as required. • It would be useful, particularly for STP representatives, to have clarity on the principles and process around internal delegation of decision-making and how that interrelates with STPs and STP governance. <p>The Board agreed to progress to phase two, strategic leadership, and to amend its Terms of Reference to insert an operating principle and the explanatory note which</p>

	<p>states “<i>Decision-making will seek to achieve consensus so far as is possible, while respecting the views and statutory accountabilities of constituent organisations</i>”.</p> <p>The Board agreed that the following items would come to the January 2018 meeting:</p> <ul style="list-style-type: none"> • A Strategic Partnership Board workplan proposal • Transformation Funds delegation and distribution guidelines • Preferred approaches to sub regional governance • New payment models <p>Action: Nabihah Sachedina to provide summary of the principles and process around internal delegation of decision-making and partners to consider how that interrelates with STPs and STP governance. In the first instance, these points will be picked up in the draft Operating Framework, which will be brought to the next meeting.</p> <p>Action: Proposed criteria for progression to subsequent phases, including revisions to the Terms of Reference and membership, will be brought back to the next board meeting.</p>
<p>4.</p>	<p>Transformation Funding</p> <p>David Slegg presented the paper on the London Investment Framework for delegated NHS England Transformation Funding. At this stage the framework is high level and exploratory. National partners need to be satisfied that governance for delegated decision-making is robust.</p> <p>Comments from the Board included:</p> <ul style="list-style-type: none"> • The Board welcomed the chance to comment on an early draft. • The Board appreciated the importance of assuring national partners of the Board’s decision making process. • The draft investment framework will be discussed at NHS England investment committee and will come back to the Board for review of the final version. • There is a need to clarify the relationship between Board and the proposed transformation funding oversight group. • The Better Health for London ambitions should be part of the criteria for funding decisions • Funding for Accountable Care Systems (ACs) is currently included in the transformation funding devolved to London. <p>Where there are funds available from regional or national partners for areas, it would be useful to be aware of these opportunities.</p> <p>Action: The Board to send comments to David Slegg on the draft Investment Framework to inform further iterations by the end of the month.</p> <p>Action: Secretariat to consider, with regional partners, how best to raise awareness of regional and national funding opportunities.</p>
<p>5.</p>	<p>London Estates Board: Progression to phase 2</p> <p>David Slegg presented the paper. The London Estates Board has been meeting for over a year. The operating framework has been published and sets out the gateway process. The London Estates Board is currently in the first phase of operation.</p> <p>The Board provided its endorsement to the London Estates Board transitioning to</p>

	Phase 2 and taking on the additional functions set out in the London Estates Board Operating Framework.
6.	<p>Integration and wave 2 ACS proposals</p> <p>Nabihah Sachedina updated the Board on integration and wave 2 ACS proposals.</p> <p>In the last meeting there was a discussion regarding the possibility of a London-wide framework submission. NHS England London region tested this with Michael Macdonnell and NHS England have requested discrete detailed bids rather than a framework submission. National NHS England ACS criteria would need to be satisfied for any discrete bid. Following discussions with London STP leads, South East London has put in an expression of interest for an ACS. Nabihah Sachedina reiterated that this does not preclude the wider health and care systems work in London and that London will continue to develop a framework for how health and care systems could be best supported in a devolved London.</p> <p>There is a regulation workshop scheduled for January 2018 which will include NHSI, NHSE and CQC. The workshop will illustrate real life examples with Health and Care systems.</p> <p>Action: Nabihah Sachedina to provide an update at the next Strategic Partnership Board meeting on the regulation workshop scheduled for January.</p>
7.	<p>AOB</p> <p>The Better Health for London Indicators report was welcomed by the Board. There was a discussion around the local outcomes and gaps in each area. The Board were asked to comment on whether they would like to be part of a sub-group to review the aspirations and indicators, to feed into the priorities for the Board.</p> <p>Action: The Board to email Keri Torney regarding interest in the sub-group for the Better Health for London Indicators report.</p>

	Action log	Meeting	Deadline	Owner	Status
1.	London Digital Mental Wellbeing Service to report back to the Board.	29 Sept 2017	Once service up and running	Jeanelle de Gruchy	Scheduled for March meeting
2.	Members of the Board to ensure materials on the devolution MOU have been shared widely and engaged with across the system by 22 January 2018.	16 Nov 2017	22 Jan 2018	Nabihah Sachedina	Letters and materials shared on 16 Nov. Whole system event on 15 Dec
3.	Nabihah Sachedina to provide summary of the principles and process around internal delegation of decision-making and partners to consider how that interrelates with STPs and STP governance. In the first instance, these points will be picked up in the draft Operating Framework,	16 Nov 2017	22 Jan 2018	Nabihah Sachedina	Covered in the Operating Framework

	which will be brought to the next meeting				
4.	Proposed criteria for progression to subsequent phases, including revisions to the Terms of Reference and membership, will be brought back to the next board meeting	16 Nov 2017	22 Jan 2018	Keri Torney	Complete
5.	The Board to send comments to David Slegg on the draft Investment Framework to inform further iterations	16 Nov 2017	30 Nov 2017	David Slegg	Complete
6.	Secretariat to consider, with regional partners, how best to raise awareness of regional and national funding opportunities.	16 Nov 2017	22 Jan 2018	Steven Pidgeon	Partners to discuss at Delivery and Steering Groups, highlighting opportunities with the Board as they arise
7.	Nabihah Sachedina to provide an update at the next Strategic Partnership Board meeting on the regulation workshop scheduled for January.	16 Nov 2017	22 Jan 2018	Nabihah Sachedina	Covered in the integration update paper for information
8.	The Board to email Keri Torney regarding interest in the sub-group for the Better Health for London Indicators report	16 Nov 2017	22 Jan 2018	Keri Torney	Complete