



# London Health and Care Strategic Partnership Board

26 January, 14:00-16:00, London Councils, Conference Suite

## Present

Jane Cummings	Chief Nursing Officer, England; Regional Director London, NHS England; Co-Chair London Health and Care Strategic Partnership Board
Will Tuckley	Chief Executive, Tower Hamlets Council; Lead Chief Executive nominated to support London Council's work on Health; Co-Chair London Health and Care Strategic Partnership Board
Les Borrett	Director of Financial Strategy, Waltham Forest CCG, North East London CCG lead (for Jane Milligan,)
Navina Evans	Chief Executive, East London Foundation Trust, North East London Provider lead (for Mathew Hopkins)
Barbara Nicholls	Director of Adults, Havering Council, North East London Borough lead (for Andrew Blake Herbert)
Helen Pettersen	Chief Officer and Accountable Officer, North Central London CCGs; North Central London CCG lead
David Sloman	Chief Executive, Royal Free London NHS Foundation Trust; North Central London Provider lead
Mike Cooke	Chief Executive, London Borough of Camden; North Central London Borough lead
Rob Larkman	Accountable Officer, NHS Brent CCG, North West London CCG lead (for Mohini Parmer)
Lesley Watts	Chief Executive, Chelsea and Westminster Hospital NHS Foundation Trust, North West London Provider lead
Carolyn Downs	Chief Executive, London Borough of Brent; North West London Borough lead
Amanda Pritchard	Chief Executive, Guys & St Thomas NHS Foundation Trust; South East London Provider lead
Aileen Buckton	Executive Director for Community Services, London Borough of Lewisham; South East London Borough lead
Sarah Blow	Accountable Officer for South West London, Senior Responsible Officer for South West London STP; South West London CCG lead
Jacqueline Totterdell	Chief Executive, St George's Foundation Trust, South West London Provider lead (for John Goulston)
Ged Curran	Chief Executive, Merton Council; South West London Borough lead
Dick Sorabji	Corporate Director: Policy and Public Affairs, London Councils (for John O'Brien)
Amanda Coyle	Assistant Director of Health & Communities, Greater London Authority (GLA)
Yvonne Doyle	Regional Director, London, Public Health England (PHE)
David Slegg	Director of Finance, London region, NHS England
Andrew Eyres	Chief Officer, Lambeth CCG & Chair, London CCG Chief Officers Group
Lisa Bayliss-Pratt	Local Director, Health Education England (HEE)
Amanda Stanford	Chief Inspector of Hospitals, Care Quality Commission
Tristan Godfrey	Strategy and Planning Advisor, NHS Improvement (for Steve Russell)

## Apologies

Jane Milligan	Chief Officer, Tower Hamlets CCG; North East London CCG lead
Matthew Hopkins	Chief Executive, Barking Havering and Redbridge University Hospitals Trust; North East London Provider lead
Andrew Blake Herbert	Chief Executive, London Borough of Havering; North East London Borough lead

Andrew Bland  
Mohini Parmar  
John Goulston

Chief Officer, Southwark CCG; South East London CCG lead  
Chair, Ealing CCG; North West London CCG lead  
Chief Executive, Croydon Health Services NHS Trust; South West  
London Provider lead

Steve Russell  
Shaun Danielli  
Jeff Jacobs  
John O'Brien  
Geoff Alltimes

Executive Regional Managing Director (London), NHS Improvement  
Director, Healthy London Partnership  
Head of Paid Service, Greater London Authority (GLA)  
Chief Executive, London Councils  
Independent Co-Chair, London Estates Board

**In attendance**

Peter Kohn  
Jane Barnacle  
Clive Grimshaw  
Keri Torney  
Nabihah Sachedina  
Jemma Gilbert  
Malti Varshney  
Gus Wilson  
Lise Hansen

Office of London CCGs  
Director for Information and Technology, NHS England, London  
Strategic Lead, Health and Adult Services, London Councils  
Director of Strategic Partnerships, Healthy London Partnership  
Devolution Director, Healthy London Partnership  
Prevention Lead, Healthy London Partnership  
Associate Director, NHS England  
London Health Board Secretariat Manager, Greater London Authority  
Secretariat, Healthy London Partnership

Item	Note and Actions
<p><b>1.</b></p>	<p><b>Welcome, minutes and actions</b></p> <p>Jane Cummings welcomed the members to the Strategic Partnership Board. She explained that the Board is now operating with increased formality and decision-making following the signing of the devolution MoU. This means that Board papers should clearly outline the decisions that need to be made.</p> <p>The minutes and actions of the previous meeting were agreed as an accurate record of the meeting.</p>
<p><b>2.</b></p>	<p><b>Delivering health and care workforce transformation</b></p> <p>Lisa Bayliss-Pratt presented the paper on health and care workforce transformation and asked the Board for comments on the key priorities and governance arrangements. She noted the London Workforce Board is currently operating in shadow form.</p> <p>Comments from the Board included:</p> <ul style="list-style-type: none"> <li>• There is a need to understand providers gaps in employment and how these can be addressed in a helpful and meaningful way.</li> <li>• There is a need to invest in planning for the future workforce and understand what this looks like e.g. career paths within health and social care.</li> <li>• The Board welcomed the cross-sector membership of the London Workforce Board, but recommended that this should be widened to include more representatives from adult social care.</li> </ul>

Item	Note and Actions
	<ul style="list-style-type: none"> <li>The Board supported the priorities outlined in the paper and the opportunities brought through the apprenticeship levy.</li> </ul> <p>Members were invited to respond collectively to the Health Education England (HEE) consultation: <a href="#">Facing the Facts, Shaping the Future, A draft health and social care workforce strategy for England</a>.</p> <p><b>Action:</b> Lisa Bayliss-Pratt to review the membership of the London Workforce Board with a view to including wider representation from adult social care</p> <p><b>Action:</b> Members to share comments by 3 March with Gus Wilson, who will prepare a collective response to the Health Education England (HEE) consultation by the 23 March 2018 deadline.</p>
3.	<p><b>London's prevention partnership</b></p> <p>Yvonne Doyle presented the paper on London's prevention partnership. She outlined the key priorities and governance arrangements and asked the Board to provide feedback. She noted that provider representation is being strengthened on the London Prevention Partnership Board.</p> <p>Members of the Board were asked to consider the <a href="#">Mayor's draft London plan</a>, due 2 March. This includes a policy to prevent hot food takeaways from opening within 400 meters walking distance of an existing or proposed primary or secondary school.</p> <p>Note - the Kings Fund report <i>Governing for health in global cities: lessons for, and from, London</i> outlined in the next steps will be released in the summer.</p> <p>The Board recognised the importance of linking the prevention priorities to the devolution MoU.</p> <p>The Board decided they would like to focus on one priority for London and agreed that tackling childhood obesity should be the key priority for the board. An obesity taskforce, currently being set up, will help to drive this priority forward. The Board asked for options on how this could be taken forward across the health and care system in particular where the Board can help to champion or remove barriers to action. The Board agreed that systems could agree local priorities in addition.</p> <p><b>Action:</b> Jemma Gilbert and Yvonne Doyle to come back with a proposal on how the childhood obesity priority could be taken forward across the health and care system, in particular where the Board could help to champion or remove barriers to action.</p> <p><b>Action:</b> Members of the Board to respond to the Mayor's draft London plan by 2 March.</p>

Item	Note and Actions
4.	<p data-bbox="300 277 900 315"><b>Information and Technology in London</b></p> <p data-bbox="300 338 1406 539">Jane Barnacle presented the paper on information and technology in London. There is a growing recognition of the importance of digital solutions for transforming health and social care. She asked the Board to endorse and comment on the strategy and endorse the development of the London Digital and Informatics Board.</p> <p data-bbox="300 568 1390 689">The Board were reminded of a bid by London to NHS England to be one of the five nationally-selected 'Health and Care Record Exemplar' sites. Details are due to be published soon with submissions expected in late February.</p> <p data-bbox="300 719 1390 840">The Board recognised the legal and ethical issues regarding information and technology (e.g. cross-border data sharing) and referenced learning from areas such as Nottinghamshire.</p> <p data-bbox="300 869 1342 943">The Board endorsed the development of a London digital and informatics strategy.</p> <p data-bbox="300 972 1366 1093">The Board agreed that the London Digital and Informatics Board will report formally to the Strategic Partnership Board with formal relationships to the 'sub-boards' of the SPB.</p> <p data-bbox="300 1122 1353 1243">The Board recommended an independent chair for the London Digital and Informatics sub-board. Board members were asked to provide recommendations to Jane Barnacle.</p> <p data-bbox="300 1272 1378 1393">The Board agreed the proposed London Digital and Informatics governance and endorsed the implementation from February 2018 (initially in shadow form).</p> <p data-bbox="300 1422 1203 1496">The Board asked Jane Barnacle to review the learning from the Nottinghamshire approach.</p> <p data-bbox="300 1525 1390 1682">The Board broadly agreed with the five priority areas and notes workforce as being important component and the opportunity to work with the Workforce Board. The Board asked for a focused set of priorities and work plan for 18/19 to come to the SPB in May.</p> <p data-bbox="300 1711 1238 1742"><b>Action:</b> Process to be put in place to recruit an Independent chair</p> <p data-bbox="300 1771 1198 1803"><b>Action:</b> To review learning from the Nottinghamshire approach</p> <p data-bbox="300 1832 1294 1906"><b>Action:</b> To present the priorities and actions for 18/19 to the Strategic Partnership Board</p>

Item	Note and Actions
5.	<p><b>Investment Framework and Transformation Funding</b></p> <p>David Slegg presented the paper on Investment Framework which outlines the proposed operating model for administering delegated transformation funding in London.</p> <p>The 2018/19 investment fund allocation will be predominantly targeted to the current commitments in the Five Year Forward View. David Slegg explained that as pre-committed programmes end, funds will increasingly become available for wider transformation use. A meeting with Paul Baumann (NHS England's Chief Financial Officer) has been scheduled to finalise the allocations and discuss the London approach.</p> <p>Comments from the Board included:</p> <ul style="list-style-type: none"> <li>• The Board noted the transformation fund allocation decisions through the SPB and the separate governance for capital funding through the London Estates Board. It was recognised that the LEB reports into the SPB, providing opportunities to ensure alignment.</li> <li>• The Board noted the relatively limited transformation funding allocation and the resource requirements for business cases. It was acknowledged that the governance should be proportionate to the scale of funds being administered through the SPB.</li> <li>• It was recognised that the priorities stated in the investment framework need to read across to London's priorities, in addition to national FYFV commitments, e.g. London Health Board priorities.</li> </ul> <p><b>Action:</b> David Slegg to ensure the priorities stated in the investment framework need to read across to London's priorities, in addition to national FYFV commitments, e.g. London Health Board priorities.</p> <p><b>Action:</b> David Slegg to report back to the Board following the meeting with Paul Baumann.</p>
6.	<p><b>Progression of the Strategic Partnership Board</b></p> <p>Will Tuckley and Jane Cummings introduced the paper, setting out proposals for managing the progression of the Board, to ensure that it is able to effectively discharge its functions and add value to the health and social care system in London and improve the health of Londoners.</p> <p>The Board agreed the Operating Framework, which will replace the Terms of Reference for the Board.</p> <p>The Board agreed to progress to the third, shadow decision-making phase of its function.</p>

Item	Note and Actions
	<p>The Board noted the importance of ensuring that both the public and the third sector are fully engaged in pan-London work. It has previously been acknowledged that no one single person can represent the views of either group. Therefore, whilst the Board has considered widening the membership to include a patient and third sector rep, it was decided that engagement should take place outside this forum to ensure that a wider cross-section of views are captured.</p> <p>The Board agreed to the proposed clinical representation on the Board.</p> <p>The Board agreed the proposals on transparency.</p> <p>It was noted that it would be useful to have materials which outline the vision and objectives of the Board and the value it brings, to maintain a sense of purpose and to support communications. A note of key decisions and discussions at each meeting should also be shared with key stakeholders.</p> <p><b>Action:</b> To update the Strategic Partnership Board Workplan and bring this to the next Strategic Partnership Board.</p> <p><b>Action:</b> To produce materials on the vision and purpose of the board and the value it brings.</p> <p><b>Action:</b> To explore opportunities to engage with patients and third sector reps.</p>

### Action Log

#	Action	Deadline	Owner	Status
1.	London Digital Mental Wellbeing Service to report back to the Board.	Once the service is up and running	Jeanelle de Gruchy	Complete
2.	Members to share comments on the <a href="#">Health Education England (HEE) consultation</a> with Gus Wilson.	03 March 2018	All members	On agenda for discussion
3.	To prepare a collective response to the <a href="#">Health Education England (HEE) consultation</a> by the 23 March 2018 deadline.	23 March 2018	Gus Wilson	On agenda for discussion
4.	To develop a proposal on how the childhood obesity priority could be taken forward across the health and care system, in particular where the	22 March 2018	Jemma Gilbert / Yvonne Doyle	On agenda for discussion

#	Action	Deadline	Owner	Status
	Board can help to champion or remove barriers to action.			
5.	Members of the Board to respond to <a href="#">the Mayor's draft London plan</a> due 2 March	02 March 2018	All	Complete
6.	To review the membership of the London Workforce Board with a view to including wider representation from adult social care.	March 2018	Lisa Bayliss-Pratt	In progress
7.	Process to be put in place to recruit an Independent chair for the Digital Board	March 2018	Jane Barnacle	In progress
8.	To review learning from the Nottinghamshire approach	March 2018	Jane Barnacle	In progress
9.	To present the priorities and actions for 18/19 to the Strategic Partnership Board	July 2018	Jane Barnacle	In progress
10.	To report back to the Board following the meeting with Paul Baumann	22 March 2018	David Slegg	On agenda for discussion
11.	To ensure the priorities stated in the investment framework need to read across to London's priorities, in addition to national FYFV commitments, e.g. London Health Board priorities.	22 March 2018	David Slegg	Complete
12.	To update the Strategic Partnership Board workplan and bring this to the next Strategic Partnership Board.	22 March 2018	Clive Grimshaw	On agenda for discussion
13.	To produce materials on the vision and purpose of the board and the value it brings.	22 March 2018	Una Carney	In progress
14.	To explore opportunities to engage with patients and third sector reps.	22 March 2018	Keri Torney / Una Carney	In progress