



London Health and Care Strategic Partnership Board

Minutes – 10th August 2017, 15:00-17:00, City Hall – Greater London Authority

Present

Will Tuckley	Chief Executive, London Borough of Tower Hamlets; Chief Executives of London Committee Health Lead (Co-Chair)
Anne Rainsberry	Regional Director (London), NHS England (Co-Chair)
Jane Milligan	Chief Officer, Tower Hamlets CCG; NEL CCG Lead
Amanda Pritchard	Chief Executive, Guys & St Thomas NHS Foundation Trust; SEL Provider lead
John Goulston	Chief Executive, Croydon Health Services NHS Trust; SWL Provider lead
Sarah Blow	Accountable Officer, SWL CCGs; SRO, SWL STP; SWL CCG Lead
Ged Curran	Chief Executive, London Borough of Merton; SWL Borough lead
Carolyn Downs	Chief Executive, London Borough of Brent; NWL Borough lead
Helen Pettersen	Chief Officer and Accountable Officer, NCL CCGs; NCL CCG lead
Andrew Eyres	Chief Officer, Lambeth CCG & Chair, London CCG Chief Officers Group
Marc Rowland	Chair, Lewisham CCG and Chair, London Clinical Commissioning Council
Jeff Jacobs	Chief Officer, Greater London Authority (GLA)
Amanda Coyle	Assistant Director of Health & Communities, GLA
Yvonne Doyle	Regional Director, London, Public Health England (PHE)
David Slegg	Director of Finance, London region, NHS England
Steve Russell	Executive Regional Managing Director (London), NHS Improvement

Apologies

Martin Esom	Chief Executive, London Borough of Waltham Forest; NEL Borough lead
David Sloman	Chief Executive, Royal Free London NHS Foundation Trust; NCL Provider lead
Mike Cooke	Chief Executive, London Borough of Camden; NCL Borough lead
Tracey Batten	Chief Executive, Imperial College Healthcare NHS Trust; NWL Provider lead
Andrew Bland	Chief Officer, Southwark CCG; SEL CCG Lead
Barry Quirk	Chief Executive, London Borough of Lewisham; SEL Borough lead
Ted Baker	Chief Inspector of Hospitals, Care Quality Commission
Aurea Jones	Local Director, Health Education England (HEE)
John O'Brien	Chief Executive, London Councils
Shaun Danielli	Director, Healthy London Partnership

In attendance

Jason Seez	Director of Planning & Governance, Barking Havering & Redbridge University Hospitals NHS Trust
Julie Lowe	Chief Operating Officer, SEL STP
Naz Jivani	Chair, Kingston CCG
Nigel Burgess	Interim local director (North, Central & East London), HEE
Dick Sorabji	Corporate Director: Policy & Public Affairs, London Councils
Clive Grimshaw	Strategic Lead: Health and Adult Services, London Councils
Keri Torney	Director of Strategic Partnerships, Healthy London Partnership
Nabihah Sachedina	Devolution Director, Healthy London Partnership
Emily Sawdon	Devolution Project Manager, Healthy London Partnership
Eileen Sutton	Urgent & Emergency Care /111 programme lead, Healthy London Partnership
Gus Wilson	London Health Board Secretariat Manager, GLA

Item	Agenda Item
1.	<p>Welcome, introductions and purpose of Board</p> <p>Will Tuckley welcomed members and members introduced themselves.</p>
2.	<p>Minutes and actions</p> <p>Will Tuckley noted that the London Health and Care Strategic Partnership Board (Partnership Board) was a new board, designed to give strategic and operational oversight for health and care at a London level.</p> <p>Members agreed the revised Terms of Reference.</p> <p>As this was Anne Rainsberry's final Partnership Board meeting, she reflected about her time in London. She noted the high level of collaboration in London, including the transformation of partnerships and the Devolution Memorandum of Understanding achievements to date. She stated that future Partnership Board priorities will be to:</p> <ul style="list-style-type: none"> - energise health and care organisations within the London system to enable transformation at pace - get improvement resource into local systems - focus on fewer items - use new models of care and integration as an enabler <p>Anne Rainsberry explained that NHS England will make an interim appointment for her succession, with an announcement on this in the next week. This was because NHS England and NHS Improvement want to see how best they can integrate leadership and regulation. The Board thanked Anne for all her work and wished her well.</p>
3.	<p>STP issues proposition</p> <p>Nabihah Sachedina presented the STP issues proposition paper, which summarises STP issues identified during an engagement process. The paper groups issues under a set of different themes and details how issues could be addressed. Nabihah explained that in some cases, it is easy to see how a particular support arrangement might help. In others, issues are long-standing and require detailed discussion.</p> <p>Partnership Board members were invited to discuss whether the issues reflected local perspectives as well as their views around priority areas and next steps.</p> <p>Comments from the Board included:</p> <ul style="list-style-type: none"> • The paper was a good starting position, and the grouping was useful • Some issues need to be added, such as estates and the management of boundaries and flows from outside London • For this board, it is useful to focus more on those issues relevant to social care as well as health, so prevention and estates should be the main themes • It was useful to have the suggestions for how to address the issues in the paper; some members felt that more robust action was required rather than, for example, discussion at 'time out' sessions • Members discussed whether a clearer London-wide narrative was needed, or whether it was more a matter of communicating existing narratives to practitioners • Members requested clarity on the relationship between the London Workforce Board and this Partnership Board, and with STPs. <p>Action: Update the STP Issues paper to reflect the specific wording changes requested.</p> <p>Action: The work programme from the London Workforce Board should be brought to this</p>

	Board.
4.	<p>Health & Care Transformation</p> <p>Amanda Coyle presented the Health and Care Transformation - Implementation Planning paper, which outlines the resourcing arrangements required to advance some of the STP issues. It highlights the arrangements needed to support STPs and deliver against the devolution commitments. The appendix sets out four boards which report into the Partnership Board, with the London Health Board having political oversight. The paper maps out emerging governance arrangements and the devolution commitment owners.</p> <p>Comments from the Board included:</p> <ul style="list-style-type: none"> • The paper and responsible groups seemed right and members were happy with the proposed devolution ownership • The Partnership Board should align with the ten ‘Better Health for London’ ambitions; it should also look into whether further pan-London digital work is needed • The resources detailed in this paper could be supplemented by other resources involved in improvement architecture; resources could be focused more on priorities. • Items such as urgent and emergency care were missing from the displayed transformation monies schedule <p>Action: Update the Health and Care Transformation paper to include the full membership of the boards.</p> <p>Action: Update and recirculate the NHS transformation funding overview.</p>
5.	<p>Integration update</p> <p>Nabihah Sachedina presented the integration paper, which set out the developing programme of work and noted the formation of the health and care systems working group. She explained that partners have seen an opportunity, given the national agenda, to stimulate efforts in local systems. She stated there was an opportunity to shape some of the national thinking on the national Accountable Care System (ACS) Programme.</p> <p>Nabihah highlighted that the ever-changing terminology is a challenge. She explained that integration is part of spectrum and it was important not to say that one ‘end point’ was better than another. The support/resource has to be permissive.</p> <p>Comments from the Board included:</p> <ul style="list-style-type: none"> • Integration principles should clearly relate to both health and care. • The focus should be on what needs to be achieved in order to keep people well, and how to get the best value and collaboration, rather than on organisational structures. • Members supported the proposal for a common narrative with a transparent minimum/baseline set of requirements for London; they noted it would be helpful to test case studies with those involved. • This work should reflect the findings from the previous paper on STP issues • Previous work had found value from within the voluntary sector and it would be good to involve them at a pan-London level. • The Partnership Board can help local partnerships learn from each other’s problems • There could be value attaching members’ work to the ‘ACS banner’ (for help with funding etc.); this should take into account the population needs and risk. • A regulation workshop to work through a systems-based approach is planned for the autumn

	<p>Action: Update ACS principles, in response to feedback and test through case studies.</p> <p>Action: Bring the outputs from the regulation workshop back to a future meeting of the Partnership Board.</p> <p>Eileen Sutton outlined the Care Closer to Home programme run by Healthy London Partnership, which is part of the new improvement collaborative. She took members through the tabled paper. She noted that local authority engagement was variable and full buy-in would take time. Members highlighted that there was a need to engage people in the work.</p> <p>Action: Follow up on how to further engage the local government sector.</p>
6.	<p>London Health Board</p> <p>Amanda Coyle outlined the role of the London Health Board and presented the draft agenda for the next London Health Board meeting (5 October 2017). She was keen for as many organisations as possible to engage with the Health Inequalities Strategy consultation, which will be launched at the end of August.</p> <p>Comments from the Board included:</p> <ul style="list-style-type: none"> Partnership Board members should think about where they would like political engagement and use the London Health Board to give work greater visibility Members questioned how the Partnership Board related to programme transformation boards and wider London Partnership governance; work was underway to build linkages across the London-level system architecture <p>Action: All Partnership Board members to input to the Health Inequalities Strategy consultation.</p>
7.	<p>Digital Innovations</p> <p>The digital innovations paper was not covered in this meeting.</p> <p>Action: Bring the digital innovations paper to a future Partnership Board meeting, with more discussion on wider digital issues.</p>

	Action	Deadline	Owner
1.	Update STP issues paper to reflect the specific wording changes requested.	5 September	Shaun Danielli
2.	Request an update from the London Workforce programme for the next Partnership meeting.	29 September	Keri Torney
3.	Update Health and Care Transformation paper to include Board membership.	5 September	Keri Torney
4.	Update and recirculate the NHS transformation funding overview.	15 September	David Slegg
6.	Update ACS principles, in response to feedback and test through case studies.	15 September	Nabihah Sachedina
7.	Share outputs of Regulation Workshop with Partnership Board members.	10 October	Nabihah Sachedina
8.	Follow up on how to further engage the local government sector.	5 September	Eileen Sutton
9.	Provide feedback during Health Inequalities Strategy consultation.	30 November	All Partnership Board members

10.	Digital innovations and wider digital issues to be brought back to a future Partnership Board meeting.	29 September	Keri Torney
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