

Healthy London Partnership Children & Young People's Programme



Transforming care for children and young people
in primary care

April 25, 2017



Overview

Healthy London Partnership's Children and Young People's Programme

**Russell Viner, Clinical Director, Children and Young
People's Programme**

**Tracy Parr, Head of Childre and Young People's
Programme**

Welcome and communications

www.menti.com

Question 1 code 98 83 38

Question 2 code 98 83 38



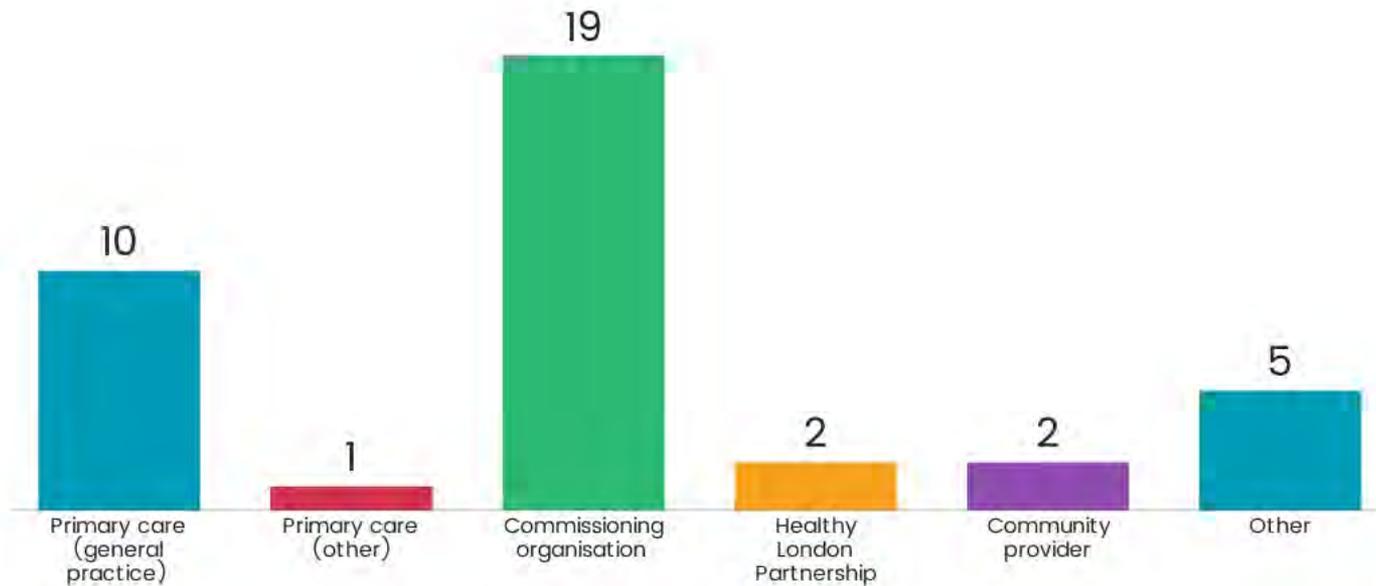
#LdnCYPPC

@HealthyLDN

Who is in the room today?

What kind of organisation do you work in?

Mentimeter



 34

Healthy London Partnership – Children and Young People’s programme

Key facts



8.2 million

people live in London
of which

2,049,576

are children aged 0-19

20% of 4-year-olds are
overweight or obese

Mental Health
conditions affect

1 in 8

Children

600,000

of London’s children
live in poverty

Emotional and
behavioural
problems affect

1 in 5

Children

134,186

live births in
London in 2012

25% of 15-year-olds

First smoked

AGED 13 or younger

40%

of 15-year-olds
drink alcohol
once a week

20%

of 13-year-olds
drink alcohol
once a week

**LESS
THAN
HALF**
of 11-15
year olds do
an hour of
exercise each
day



What do children, young people and families think?

I want to know that my **GP is experienced** in caring for children



Make sure the **school can look after my son** when he has an asthma attack



We need **easier access** to healthcare

Services are **not joined up**



I am worried about what will happen next year when I am **too old for the children's clinic**



I need **rapid access** to someone I can talk to when I feel depressed



London Health Commission



**Healthy London Partnership –
The delivery arm of the London Health Commission**

Goal – London to be world's healthiest global city

10 programme aims from London Health Commission



Give all London's children a healthy, happy start to life



Enable Londoners to do more to look after themselves



Get London fitter with better food, more exercise and healthier living



Ensure that every Londoner is able to see a GP when they need to and at a time that suits them



Make work a healthy place to be in London



Create the best health and care services of any world city, throughout London and on every day



Help Londoners to kick unhealthy habits



Fully engage and involve Londoners in the future health of their city



Care for the most mentally ill in London so they live longer, healthier lives



Put London at the centre of the global revolution in digital health

Delivering value and sustainability across the whole system

A radical upgrade in prevention and public health

Preventing ill health and making Londoners healthier

Designing care around Londoners' needs

Giving London's children and young people the best start in life

Transforming care for Londoners experiencing mental illness

All Londoners to be able to access the best cancer care in the world

Joining up to transform the lives of the homeless

Transforming how care is delivered to every Londoner

Transforming London's urgent and emergency care system

Transforming London's primary care

Creating world class specialised care services

Making change happen

Connecting Londoners and health and care providers to allow for real time access to records and information

Ensuring Londoners are engaged and involved in their own health and the health of their city

Aligning funding and incentives to promote transformation of care (scoping)

Developing London's workforce to enable transformation of care (scoping)

Transforming London's estate to deliver high quality care (scoping)

Whole system approach to transformation for children and young people's health

System Leadership (CYP Board and clinical leadership group)

Long Term Conditions

Asthma standards
Asthma toolkit
Asthma baseline audit
Epilepsy standards

Prevention and self care

NHSGo
Marketing campaign
Community Pharmacies
Audit of CYP with asthma
Online learning hub for MURs
Audit CYP with dental pain
Role of pharmacists CYP health

Urgent and emergency care

Acute care standards
Peer review
PAU standards
L1 and 2 PCC standards and education

Schools

Models of school nursing
Guidance for management CYP asthma and diabetes

Healthy London Partnership NHS



Primary care

GP federation pilot model care CYP
Population based data
Toolkit for GP federations

Mental health

LTP refresh support
Guidance for mental health crisis
Models of liaison psychiatry
Benchmarking/KPIs
Eating disorders CoP
Thrive (Mayor)
Learning disability (theatres)

Out of hospital care

Compendium models of care
Standards for OOH care
Modelling impact different models

CDOP

Baseline audit
Suicide prevention
Bereavement
Sharing data and learning
Cluster level working

Improved integration of care across the system for children and young people

Place-based care and planning (data packs, support for networks)

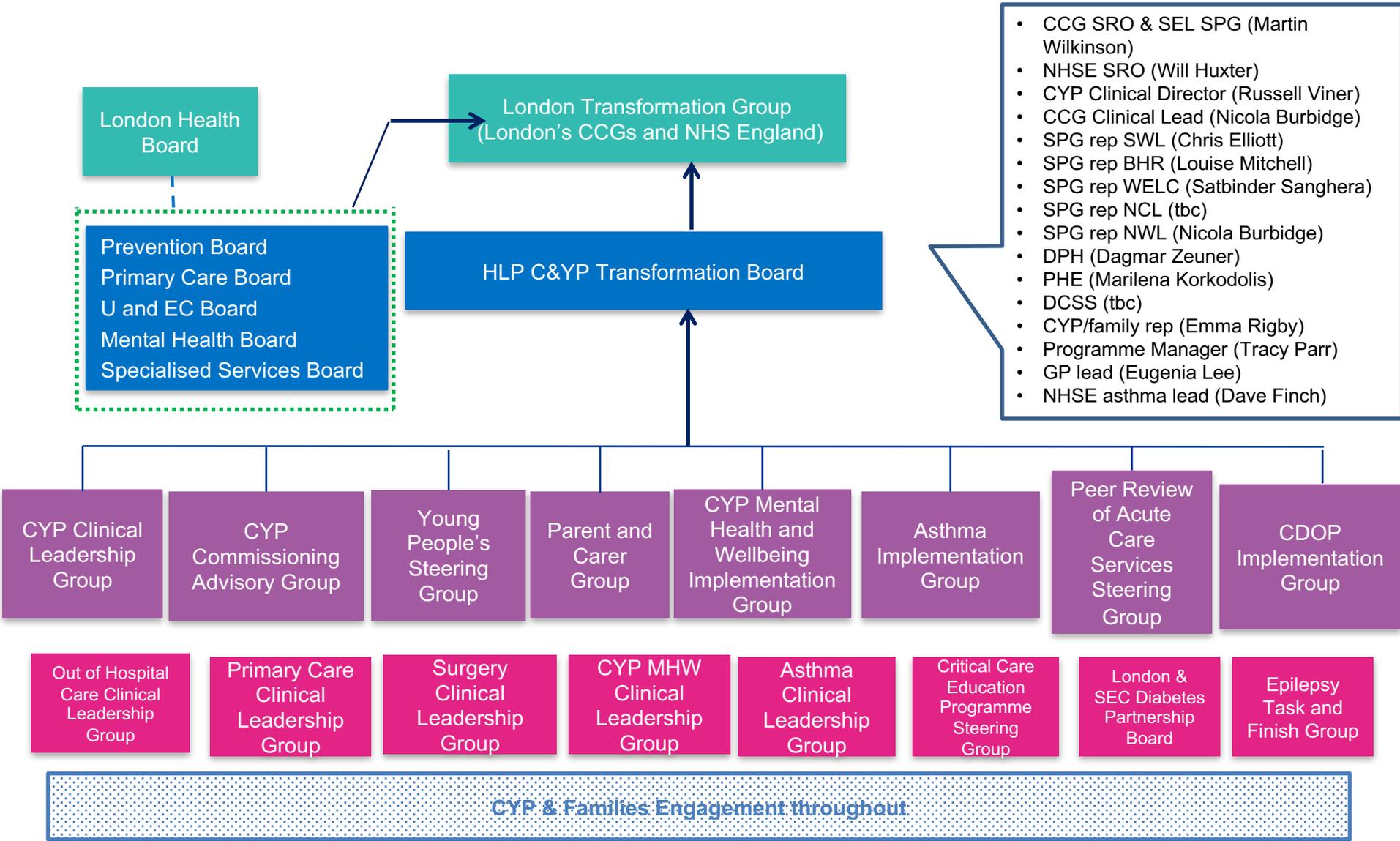
Workforce

January 2017

Commissioning development programme

System-wide enablers

Healthy London Partnership Children and Young People Programme Governance



- CCG SRO & SEL SPG (Martin Wilkinson)
- NHSE SRO (Will Huxter)
- CYP Clinical Director (Russell Viner)
- CCG Clinical Lead (Nicola Burbidge)
- SPG rep SWL (Chris Elliott)
- SPG rep BHR (Louise Mitchell)
- SPG rep WELC (Satbinder Sanghera)
- SPG rep NCL (tbc)
- SPG rep NWL (Nicola Burbidge)
- DPH (Dagmar Zeuner)
- PHE (Marilena Korkodolis)
- DCSS (tbc)
- CYP/family rep (Emma Rigby)
- Programme Manager (Tracy Parr)
- GP lead (Eugenia Lee)
- NHSE asthma lead (Dave Finch)

KEY

- Accountable —
- Information sharing/ endorsement - - -
- Programme alignment · · ·

Publications



Healthy London Partnership Children and Young People's Programme

Social Prescribing for Children, Young People and Families: A Guide for Commissioners

Driving consistency in outcomes across the capital

London schools' guide for the care of children and young people with asthma

NHS

Pre-school, primary and secondary school years

Compendium: New models of care for acutely unwell children and young people

NHS

April 2016

London acute care standards for children and young people

Driving consistency in outcomes across the capital

October 2016
Healthy London Partnership



Revised May 2016

Healthy London Partnership

NHS

Healthy London Partnership Children and Young People's Commissioning leadership development programme

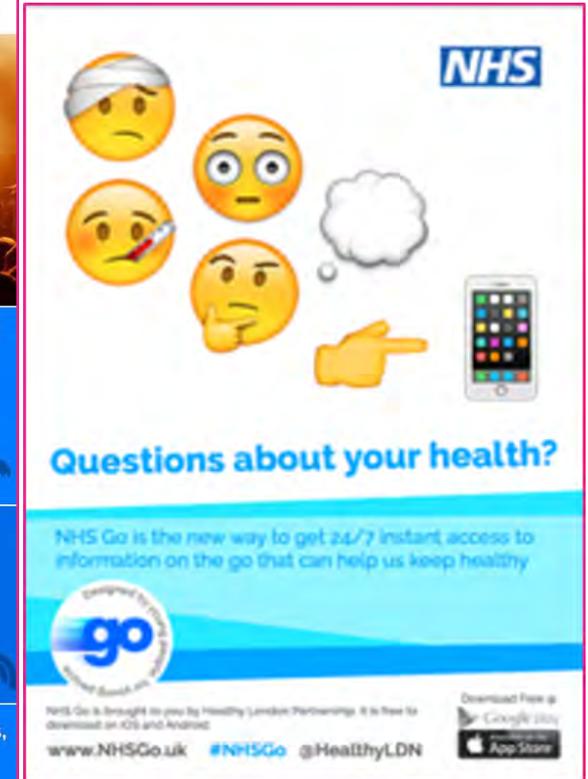
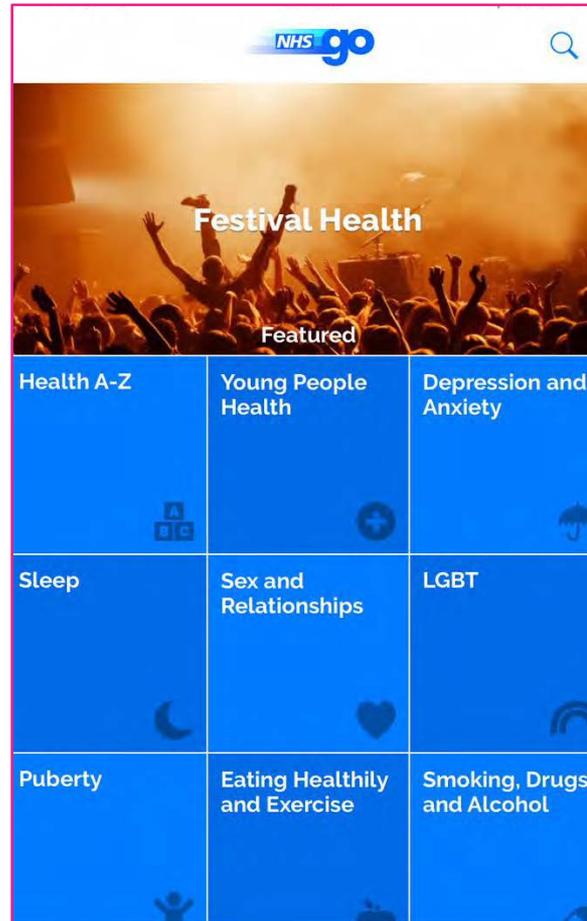
Welcome guide



Healthy London Partnership – Children and Young People's Programme
Improving care for Children and Young People with mental health crisis in London: Recommendations for transformation in delivering high quality accessible care

NHSGo – designed by young people for young people

- NHS Choices content
- Chosen by young people – survey/focus groups
- iOS and Android
- Social media and YouTube marketing campaign
- 40,000 downloads
- 400,000 page views
- Sexual health and mental health top visited pages
- Now linking into 111 DoS



Children and young people in primary care

- Children and young people make up over 40% of the primary care workload
- Lack of well developed models of care for children and young people in the primary care setting
- HLP has launched new project working with GP hubs/federations to develop a toolkit to support them in addressing the health needs of children and young people in their population
- HLP GP leads group made up of each CCG's children and young people GP lead with a workplan looking at primary care issues

Please speak to the team if you are interested in joining the group or working up another pilot

01

Making primary care work for young people

Emma Rigby, Chief Executive, Association for Young People's Health



Making primary care work for young people

Emma Rigby, Chief Executive,
Association for Young People's Health

About AYPH

- Bridges the world of **policy, practice and evidence** to promote better understanding of young people's health needs.
- Supports **young people's participation** in health and wellbeing
- Supports the development of youth friendly health services and **improved practice**
- Collates and disseminates **useful information** in reader-friendly formats for practitioner and policy audiences (Key Data on Adolescence)
- Works with our members to **share innovative examples** of work in the field (events, twitter, publications)

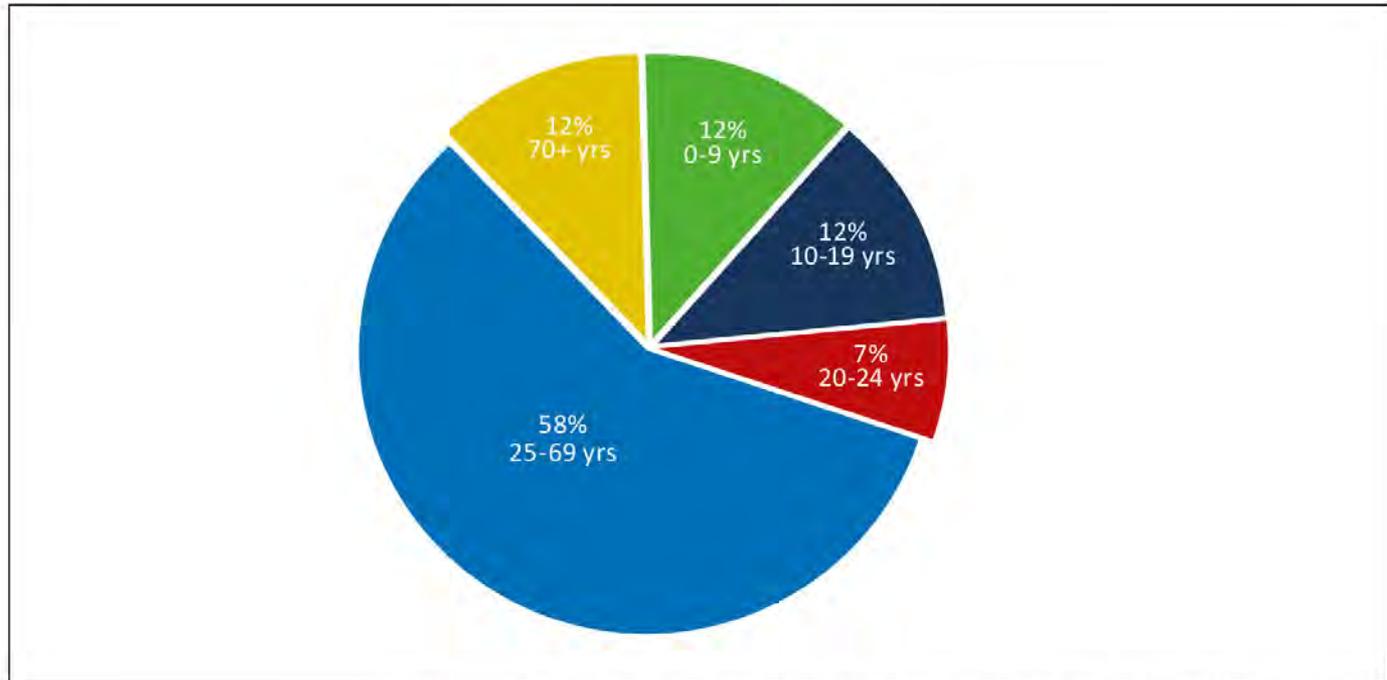
We are a membership organisation for individuals and organisations working in the young people's health field.

www.ayph.org.uk

Why focus on young people?

- Important to think about children and young people
- 0-25 years is a huge age range and there are significant differences in how young people need to access primary care
- How many young people are in our population?
- Why is it important that we get primary care right for them?

Chart 2.2
Proportion of
population by
age group
in the
UK, 2013



Source: Office for National Statistics/National Records of Scotland, 2011 census data
Annual Mid-Year Population Estimates for the UK, Office for National Statistics, 2014



GP CHAMPIONS FOR YOUTH HEALTH PROJECT

TOOLKIT FOR GENERAL PRACTICE



<http://www.youngpeopleshealth.org.uk/our-work/practice/gp-champions>

Some key issues for young people and primary care

- GPs tell us they see ‘very few young people’
- Yet young people are frequent users of primary care – young women visit their GP four times a year and young men two times a year on average.
- Age group least satisfied with GP with shortest consultation times
- Twice as likely to attend A&E or Walk-In

“It doesn’t feel like they listen, just fob you off with medication, and the Drs don’t communicate between each other.”

Young Person

What GPs learnt from young people

- Technology isn't always good
- Waiting room = stress
- Take concerns seriously
- Allow time to build up trust
- Won't 'disclose' on first visit

“Working with the voluntary sector encourages you to be more flexible towards young people and more tolerant if they run late, are loud, or turn up to an appointment with a gang of friends”

WHICH YOUNG PEOPLE NEED EXTRA HELP TO REACH **GOOD HEALTH?**

It's surprisingly more than you think.

"Very often there's no help available until the problem has become totally unmanageable."

"Just because I don't understand the long words doesn't mean I don't have a view."

"A young person doesn't want to feel like a victim - reassure them that they're not the only one."

"I quite often go in with my mother when she goes to the doctor, but they still don't recognise the fact that I'm a young carer."

"In care I had 17 different GPs in a year!"

"Young obese people need support - don't tell us just to lose weight."

"Sometimes doctors are dismissive and we don't feel listened to."

41%

OF YOUNG OFFENDERS
HAVE EXPERIENCED
CHILDHOOD BEHAVIOURMENT

700,000
YOUNG CARERS
IN THE UK

93,000
LOOKED AFTER CHILDREN
& YOUNG PEOPLE IN THE UK

83,000
HOMELESS YOUNG
PEOPLE IN THE UK

1 IN 20
YOUNG PEOPLE
HAVE BEEN
SEXUALLY ABUSED

80,000
YOUNG PEOPLE SUFFER
FROM SEVERE DEPRESSION

1 IN 7
11-15s HAVE SPECIAL
EDUCATION NEEDS

20%
10-24s ARE FROM
AN ETHNIC MINORITY

1/2 OF TRANSGENDER
YOUNG PEOPLE HAVE
ATTEMPTED SUICIDE

13%
UNDER 19s LIVE
IN DEPRIVATION

DESIGNED BY **ayph**

Association for
Young People's Health

SUPPORTED BY NHS England 2016

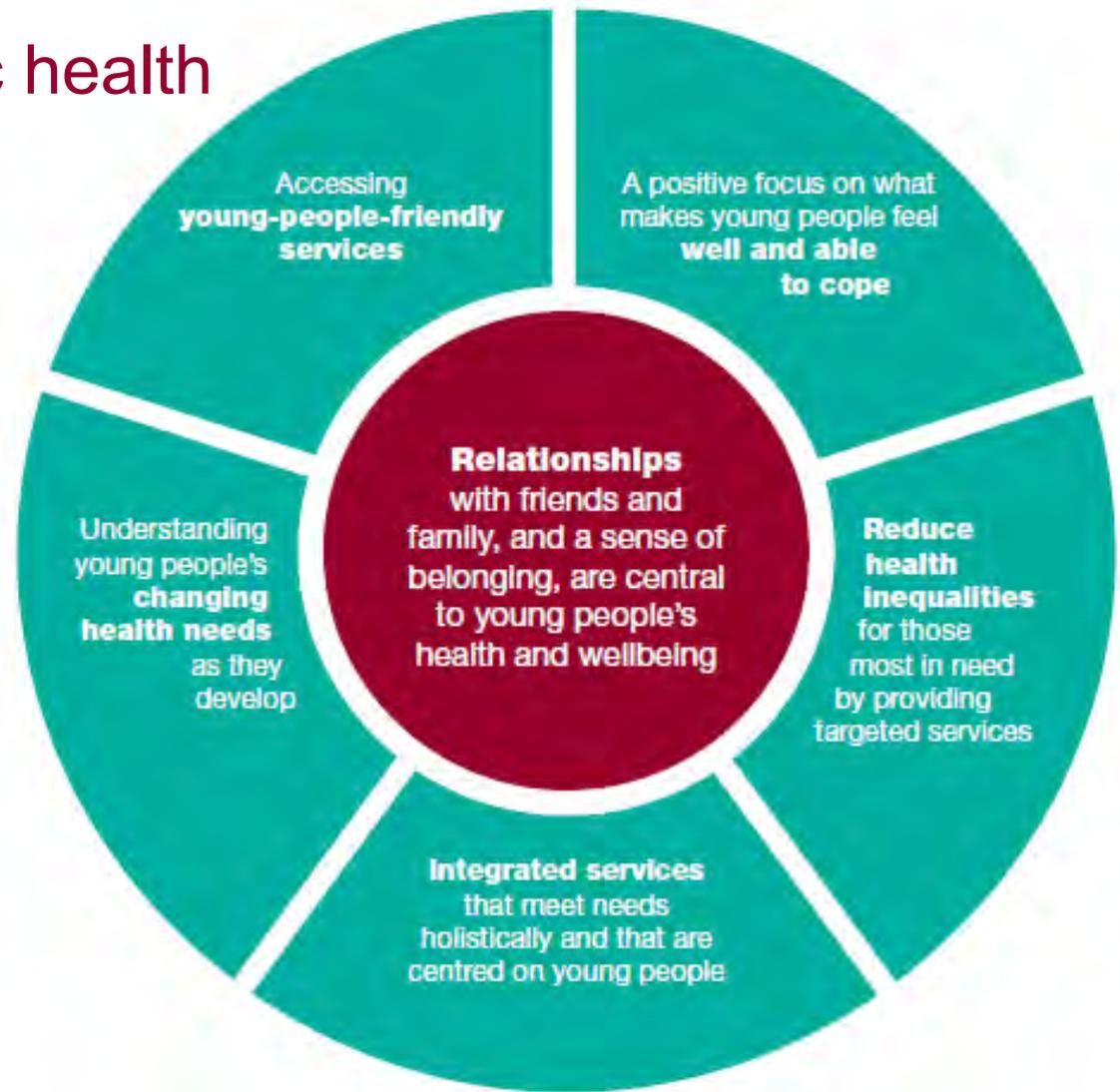
Reaching marginalised young people

www.ayph.org.uk/reaching-marginalised-young-people

Improving young people's health and wellbeing

A framework for public health

Importance of an holistic approach



Public Health
England

<https://www.gov.uk/government/publications/improving-young-peoples-health-and-wellbeing-a-framework-for-public-health>

Making a practice YP friendly

1. Appoint a 'champion' in the practice for young people's health
2. Let young people register with a GP
3. Accessible and flexible appointments
4. Make the waiting room more welcoming for young people
5. Listen to young people and give them time
6. See young people on their own, with no lower age limit

Making a practice YP friendly

7. Book a follow up appointment
8. Feel comfortable around confidentiality (patient records)
9. Record your data accurately
10. Use data to see where improvements can be made
11. Gather feedback and complaints
12. Involve young people in patient participation groups

YOU'RE WELCOME PILOT 2017

All young people are entitled to receive appropriate health care wherever they access it. The You're Welcome quality criteria for making health services young people friendly lay out principles that will help health services – community and primary care, secondary care and wider health services – to 'get it right' for young people.

BACKGROUND

www.ayph.org.uk/yourewelcome



“Very often there’s no help available until the problem has become totally unmanageable” Young Person

“Young People don’t want to be sent to a different service for every different problem they are dealing with. They want someone to help them through a variety of different issues, recognising that they’re often connected.”

Be Healthy Advocates

emma@youngpeopleshealth.org.uk

www.ayph.org.uk

@AYPHcharity

02

Child Health General Practice Hubs

**Dr Mando Watson, General Paediatrician,
St Mary's Imperial**

connecting care for children (C4CC)



connecting care for children



Child Health General Practice Hubs

Invested in by:



Health Education
North West London

Central London Clinical Commissioning Group

Imperial College Healthcare



NHS Trust



West London

Clinical Commissioning Group



Ealing

Clinical Commissioning Group



Hammersmith and Fulham
Clinical Commissioning Group

Supported by:

London Boroughs of H&F, K&C and Westminster City Council

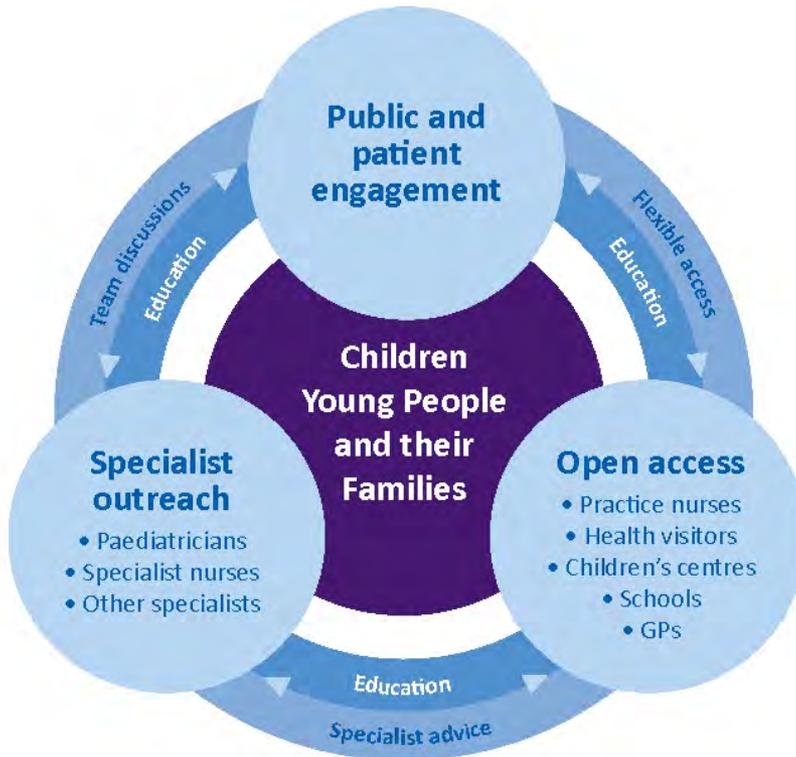
Paddington Development Trust & CLCH NHS Trust

Starting with patients and citizens...

- “My health visitor told me to do one thing and the hospital told me something else. **It’s confusing**”
- “I only found out how to **use my son’s inhaler properly** when he had an asthma attack and was on the children’s ward”
- “No one seems to know who’s doing what. My [severely disabled] son has 3-4 appointments a week and **I don’t think any of these [professionals] talk to each other!**”
- “I think young people need help” – **a practice champion who supported mindfulness training** for her local community
- “**I prefer to see my GP** – I know him and he’s looked after all my family for years”



Connecting Care for Children; 3 core elements focused on Primary Care, coming together as a 'Child Health GP Hub'



GP Child Health Hubs are typically:

3-4 GP practices within an existing network / village / locality

~20,000 practice population
~4,000 registered children

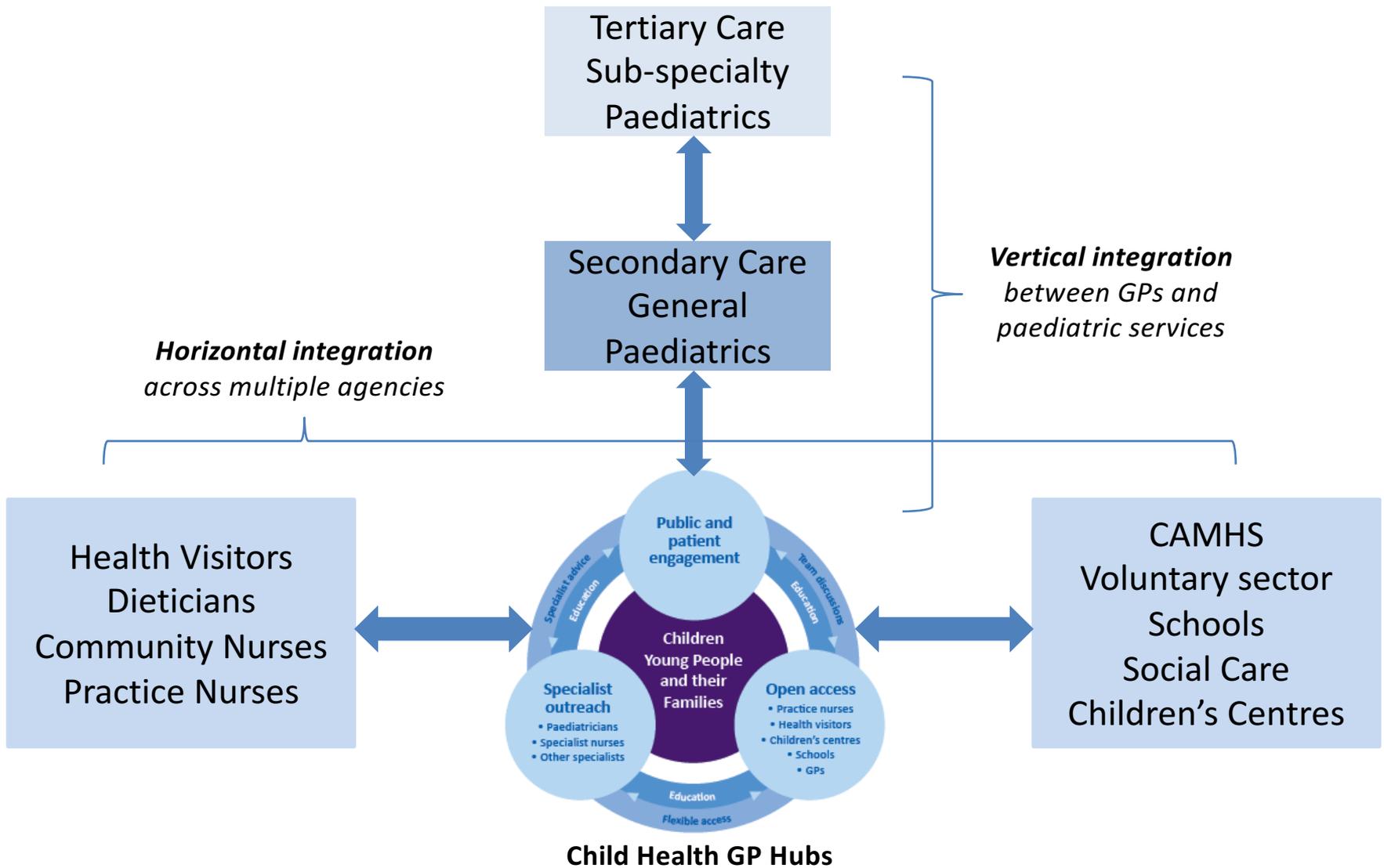
Built around a monthly MDT and clinic

Parent: 'I hope it will continue like this – it's much easier and more comfortable because I know all the people at the GP practice, it is so quick to get an appointment. What I like the most is that the GP and I hear the plan together so I don't have to go back and tell them. The game of Chinese Whispers is finally over. I am so pleased my practice has this service.'

GP: 'I have much more confidence in talking to the Paediatricians because I now know them, I don't feel scared to email, write or telephone and I know they will answer my queries. The clinics are phenomenal, they are the best three hours of my month, I feel the patients get exactly what they need, I learn a great deal which I can then use in all my general practice consultations. Thank you for empowering me and helping me deliver the best service to our patients.'

Paediatrician: 'The ability to work in true partnership, and to co-create care plans with families and GPs has been enormously enhanced by my seeing patients in primary care.'

Child Health GP Hubs – a model of integrated child health



Child Health GP Hubs – MDT Professionals

General
Practitioners

Health
Visitors

MDT are typically:

- 4-6 weekly
- 60-90 minutes long
- Centred on discussing clinical cases
- An opportunity for shared learning

General
Paediatrician



Child Health GP Hubs – MDT Professionals

GP /Paediatric
Trainees

Voluntary
Sector

General
Practitioners

Practice
Nurses

Health
Visitors

Paediatric
Dietician

MDT are typically:

- 4-6 weekly
- 60-90 minutes long
- Centred on discussing clinical cases
- An opportunity for shared learning

Mental Health
Worker

Social Care
Manager

General
Paediatrician

School
Nurses

Medical
Students

Student HVs
& Dieticians

Dental
trainees



Case Hunting

Cases for discussion at the MDT may be identified through case hunting criteria.

Examples include:

Midwives: pregnant ladies with drug use, medical problems, domestic violence

Health visitors: failure to thrive, maternal low mood, speech & language problems, developmental concerns, crossing centiles, unusual volume/ content of questions

School nurse: pupils with frequent absence, medical concerns, signs of safeguarding issues, mental health problems

Dietician: those on special formulas, obesity, failure to thrive

Social services: safeguarding, housing problems / entire caseload.

Practice nurse: those that have missed immunisations, unusual interactions between parents & children

GPs: frequent A&E attendances, those with medical problems, maternal anxiety etc., frequent GP attendance, high anxiety parents

Paediatrician:, patterns of referral, children and young people with long term conditions for transition e.g. severe disability, children and young people with long term conditions for discussion with specialist nurse (diabetes, epilepsy, ISW, sickle)

A Whole Population Approach: Patient Segments in Child Health

Integrated care is often built around patient pathways. In stratifying children and young people we strongly advocate a 'whole population' approach, where broad patient 'segments' can be identified:

Healthy Child

- *Advice & prevention* eg: Breast feeding / Immunisation / Mental well-being / Healthy eating / Exercise / Dental health

Vulnerable child with social needs

- eg: Safeguarding issues / Self-harm / Substance misuse / Complex family & schooling issues / Looked after children

Child with single long-term condition

- eg: Depression / Constipation / Type 2 diabetes/ Coeliac Disease / Asthma / Eczema / Nephrotic syndrome

Child with complex health needs

- eg: Severe neurodisability / Down's syndrome / Multiple food allergies / Child on long-term ventilation/ Type 1 diabetes

Acutely mild-to-moderately unwell child

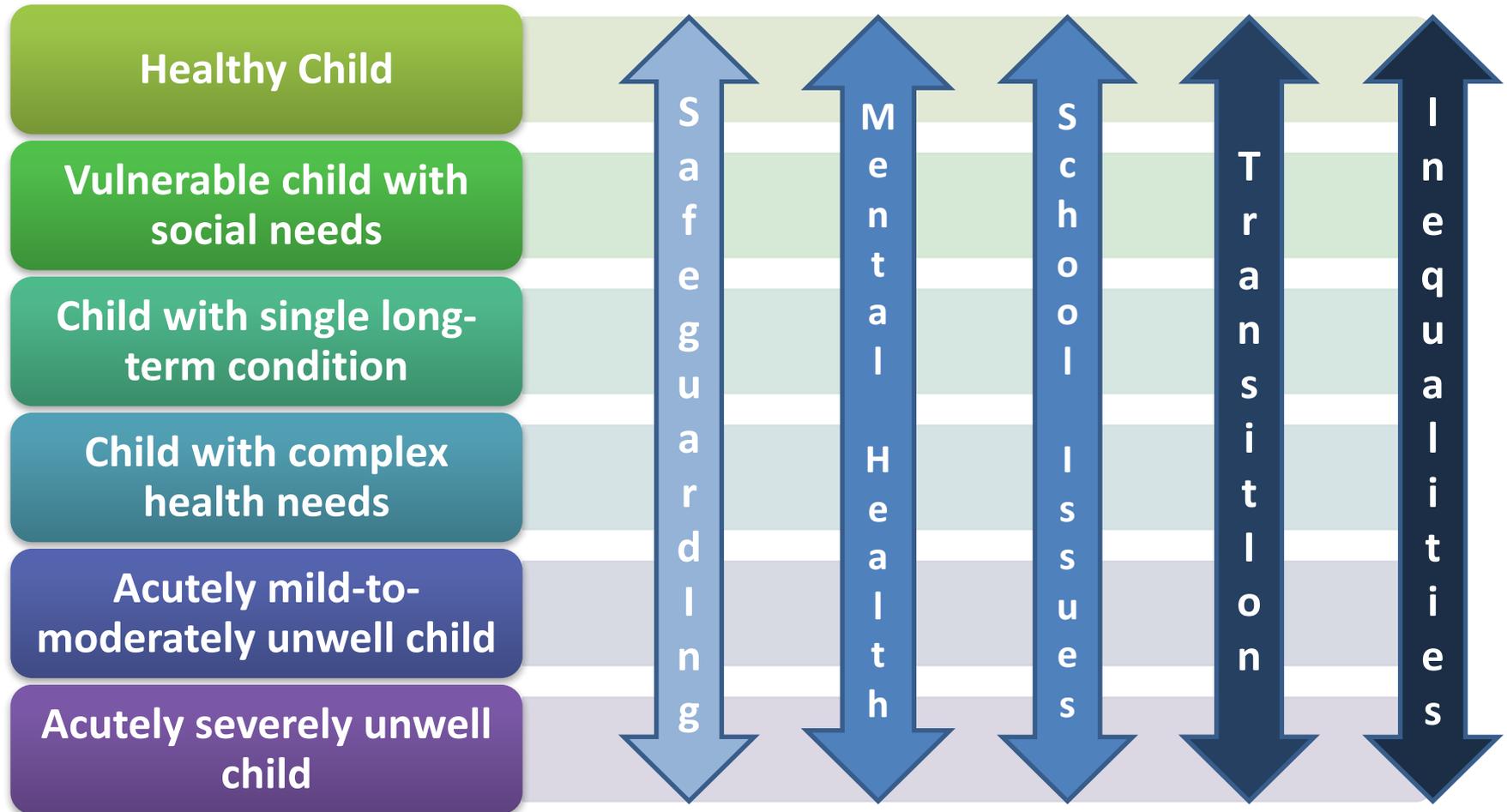
- eg: Croup / Otitis media / Tonsillitis / Uncomplicated pneumonia / Prolonged neonatal jaundice

Acutely severely unwell child

- eg: Trauma / Head injury / Surgical emergency / Meningitis / Sepsis / Drug overdose / Extreme preterm birth

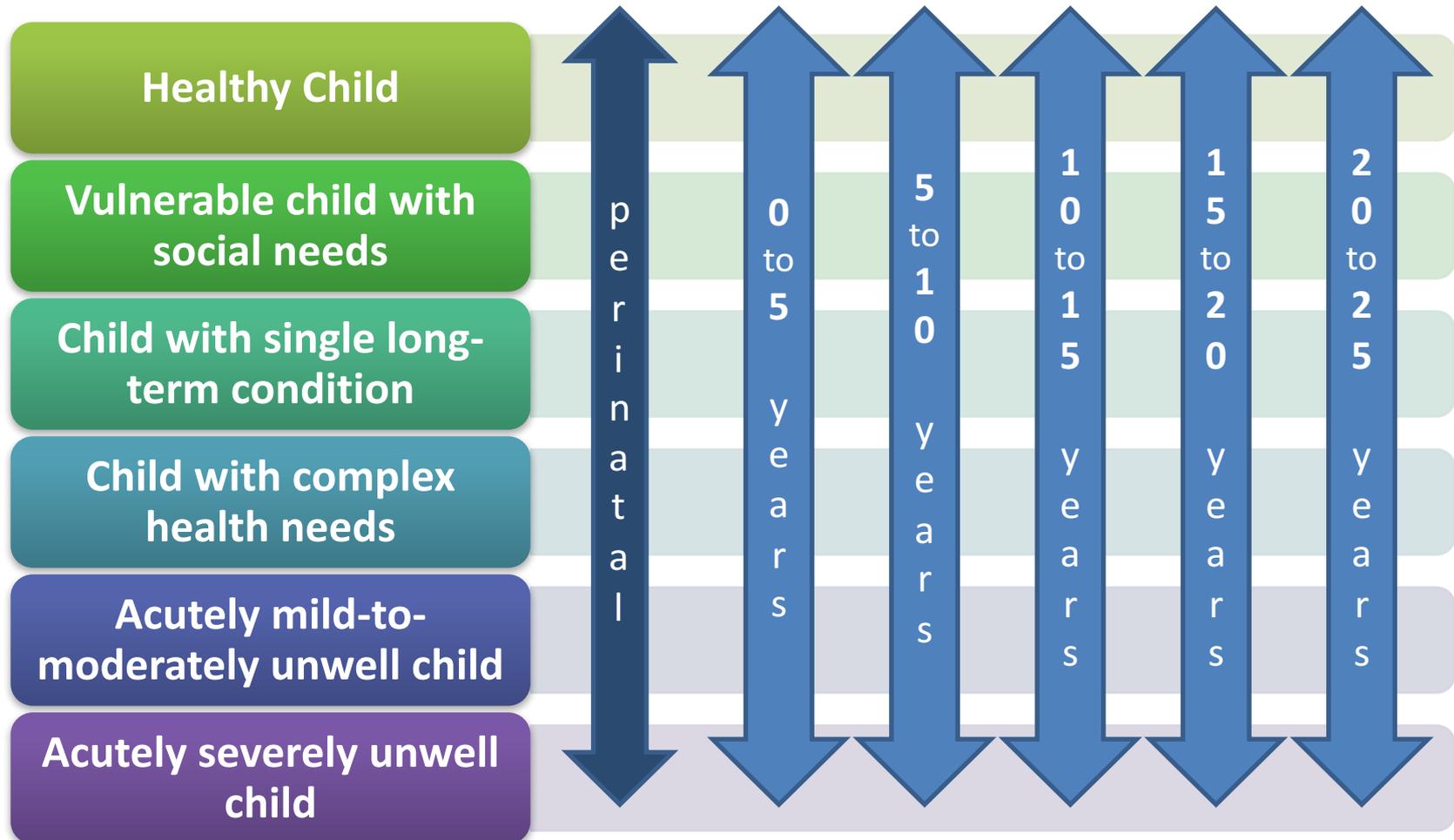
A Whole Population Approach: Patient Segments in Child Health

There are a number of cross-cutting themes that can be found within many or all of the segments. Examples include safeguarding, mental health, educational issues around school and transition.



A Whole Population Approach: Patient Segments in Child Health

This segmentation model also allows the activity and spend on a population of children and young people within a defined locality, and split into age groups, to be assessed and analysed. This presents the opportunity for utilising different payment and contracting mechanisms for child health.



Practice Champions



NHS



Volunteer for your local community

become a Practice Champion and
help shape children's healthcare

Your Practice would like to invite you to join us as a Practice Champion. We want to improve the healthcare of children and young adults in our community. Practice Champions use their experience, skills and passion to help design healthcare services for children and families. Training will be provided.

For more information please ask for a volunteer application form at reception or call/text Bea on **07852176747**



PRACTICE
CHAMPIONS

Demonstrating Value, Outcomes and Benefits

Connecting Care for Children Ethos

Patients will be seen by the right person, in the right place, first time

Better use of hospital services

In the 3-practice Child Health GP Hub at HRHC (West London CCG) 39% of new patient appointments were avoided altogether through MDT discussion and improved care coordination. A further 42% of appointments were shifted from hospital to GP practice.

In addition, there was a 19% decrease in sub-specialty new patient appointments, a 17% reduction in paediatric admissions and a 22% decrease in A&E attendees.

Evidence for Practice Champions....

National evidence (Altogether Better) indicates that Practice Champions will deliver a positive return on investment of up to £12 for every £1 invested in training and support

More accessible for patients

The Hubs mean that fewer working hours are lost by parents, and anxiety is reduced

Reduced Bureaucracy

The Hub uses fewer referral letters, appointment letters and responses

Positive Patient Reported Experience

90% of patients and carers said that having been seen in the outreach clinic within their registered practice they would now be more likely than before to see the GP for future medical issues in their children

Workforce development

'This is the best CPD I've ever had' Hub GP

Health Economists...

...calculate a break even point by the end of year 2: based on assumed reductions in hospital activity (that are being surpassed in the pilot work) and a roll out of 6 new hubs per year

Child Health General Practice Hubs: a service evaluation

Sarah Montgomery-Taylor, Mando Watson, Robert Klaber

► Additional material is published online only. To view please visit the journal online (<http://dx.doi.org/10.1136/archdischild-2015-308910>).

Department of Paediatrics, Imperial College Healthcare NHS Trust, London, UK

Correspondence to
Dr Sarah Montgomery-Taylor, Department of Paediatrics, Imperial College Healthcare NHS Trust, St Mary's Hospital, Praed Street, London W2 1NY, UK; sarah.montgomerytaylor@gmail.com

Received 4 May 2015
Revised 25 November 2015
Accepted 26 November 2015

To cite: Montgomery-Taylor S, Watson M, Klaber R. *Arch Dis Child*. Published Online First: [please include Day Month Year] doi:10.1136/archdischild-2015-308910

ABSTRACT

Objective To evaluate the impact of an integrated child health system.

Design Mixed methods service evaluation.

Setting and patients Children, young people and their families registered in Child Health General Practitioner (GP) Hubs where groups of GP practices come together to form 'hubs'.

Interventions Hospital paediatricians and GPs participating in joint clinics and multidisciplinary team (MDT) meetings in GP practices, a component of an 'Inside-Out' change known as 'Connecting Care For Children (CC4C)'.

Main outcome measures Cases seen in clinic or discussed at MDT meetings and their follow-up needs. Hospital Episode data: outpatient and inpatient activity and A&E attendance. Patient-reported experience measures and professionals' feedback.

Results In one hub, 39% of new patient hospital appointments were avoided altogether and a further 42% of appointments were shifted from hospital to GP practice. In addition, there was a 19% decrease in subspecialty referrals, a 17% reduction in admissions and a 22% decrease in A&E attenders. Smaller hubs running at lower capacity in early stages of implementation had less impact on hospital activity. Patients preferred appointments at the GP practice, gained increased confidence in taking their child to the GP and all respondents said they would recommend the service to family and friends. Professionals valued the improvement in knowledge and learning and, most significantly, the development of trust and collaboration.

Conclusions Child Health GP Hubs increase the connections between secondary and primary care, reduce secondary care usage and receive high patient satisfaction ratings while providing learning for professionals.

BACKGROUND

"Children represent the future, and ensuring their healthy growth and development ought to be a prime concern of all societies".¹ As individuals we value our children above all, but as nations we neglect children and young people, who are often left off the agenda for health improvement.² Europe-wide data show significant variability across developed and developing economies in child mortality rates and outcomes for children with long-term conditions.³

UK health services are not well connected, and children are not being seen by the right person, in the right place, at the right time.⁴ Patients report that the current healthcare system prohibits continuity of care,⁵ and the numbers of A&E admissions and hospital outpatient attendances in those

What is already known on this topic

- There is an increasing awareness of the need to shift more care to the community
- Out of hospital specialist presence is important to facilitate this
- Novel service models are needed to integrate primary and secondary care

What this study adds

- Child Health General Practitioner Hubs help to shift more care to the community and reduce secondary care usage
- Patients prefer being seen in the community and value collaboration between primary and secondary care
- Professionals value the hubs for increased learning and the formation of networks and social capital

aged 0–16 are rising year on year⁶ leading to an increasing financial and workforce burden.

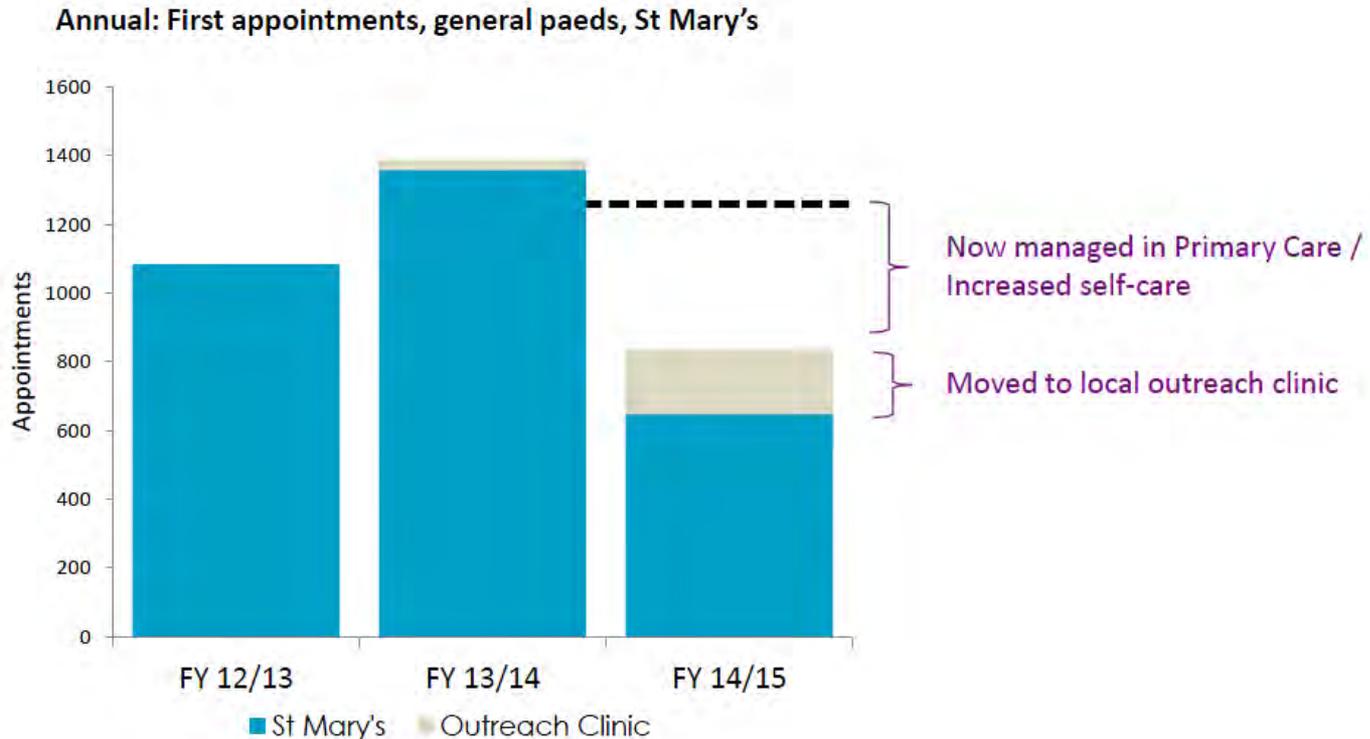
Recent nationwide⁷ and city-wide⁸ reports have placed improved health for our nation's children high on their list of priorities. They emphasise the need for new models of care that support patients as individuals through integrating care to suit their needs. Care in the community is often preferred by families.⁹ Care from the general practitioner (GP), who knows the child in a wider social context, plays an important role in overall health. An out-of-hospital paediatric specialist presence supports this ideal.⁹ Previous studies have demonstrated the potential for paediatric outpatient clinics to be moved to the community, but identified that this needed to be as part of wider efforts to improve patient engagement.¹⁰ These challenges formed significant drivers for change.

Fortuitously anticipating the policy direction set by the Five Year Forward View, paediatricians at Imperial College Healthcare NHS Trust and colleagues in local Clinical Commissioning Groups (CCGs) have established a collaborative integrated child health system: Connecting Care for Children (CC4C). This system has been developed with extensive stakeholder consultation and in partnership with a wide range of service users. Break-even economic modelling predicted a 12-hub system would be cost neutral after 2 years and would

Impact of CC4C Child Health GP Hubs on Outpatient Activity



Combining the outreach appointments into the total we still see a very significant decline (39%) in St Mary's appointments in FY 14/15



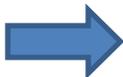
Practice Locations: All practices in cc4c Hubs
Referral type: First appointment
Referred to : General Paeds
Hospital referred to: St Mary's

Demonstrating Value, Outcomes and Benefits

What we saw happening in our Hubs ...

Observed reduction in activity:

- Outpatient 39%
- A&E 22%
- Admissions 17%



Putting a conservative estimate of activity changes...

Modelled reduction in activity:

- Outpatient 30%
- A&E 8%
- Admissions 2%

Into an economic evaluation ...



Year	Number of Hubs	Child Population Covered	Total costs of the CC4C Child Health GP Hubs	Total savings from reduced hospital activity	Net Economic Benefit
1	2	8672	£153,220	£319,822	£166,602
2	8	34690	£332,803	£1,236,029	£903,226
3	16	69379	£500,894	£2,388,462	£1,887,567
4	24	104069	£644,832	£3,461,539	£2,816,706
5	28	121414	£794,896	£3,901,895	£3,107,000
Cumulative Financial Impact (over 5 years):					£8,881,102

Child Health GP Hubs in North West London

Imperial and Ealing CCG:
Cloister Road Surgery

Imperial and Hammersmith & Fulham CCG:
Parkview Health & Wellbeing Centre

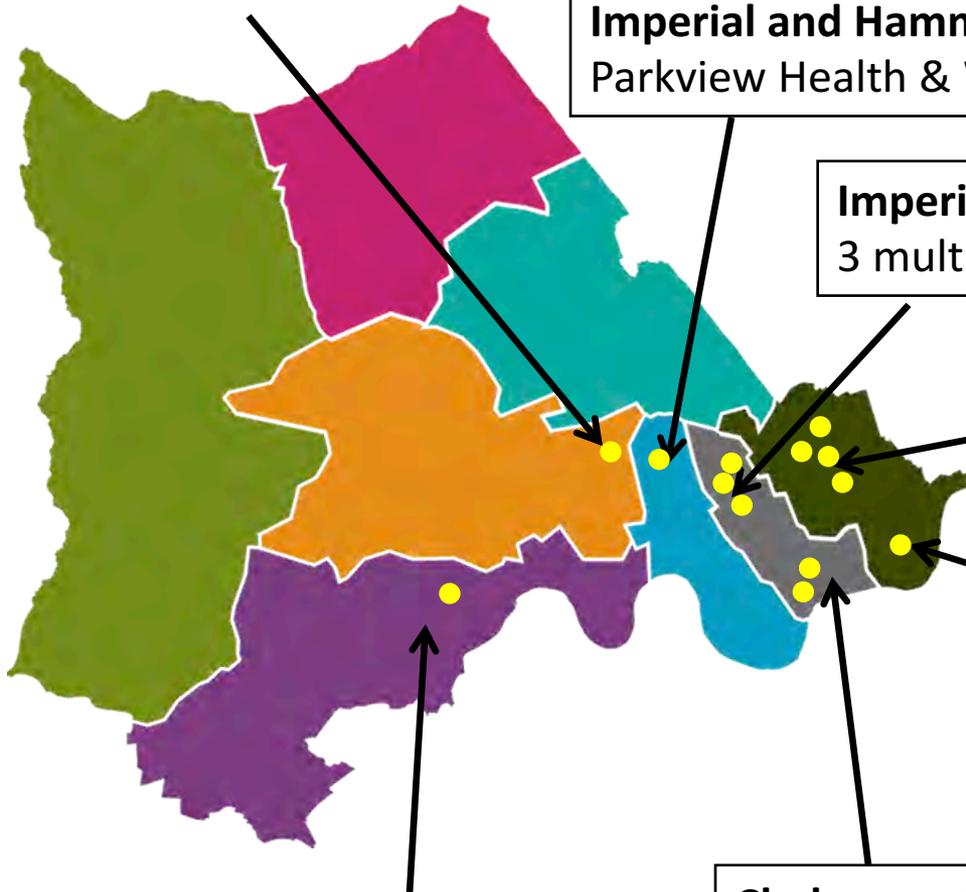
Imperial and West London CCG:
3 multi-practice Hubs

Imperial and Central London CCG:
4 multi-practice hubs

Evelina (GSTT) and Central London CCG:
One 4 multi-practice Hub

West Middlesex and Hounslow CCG:
1 GP practice pilot

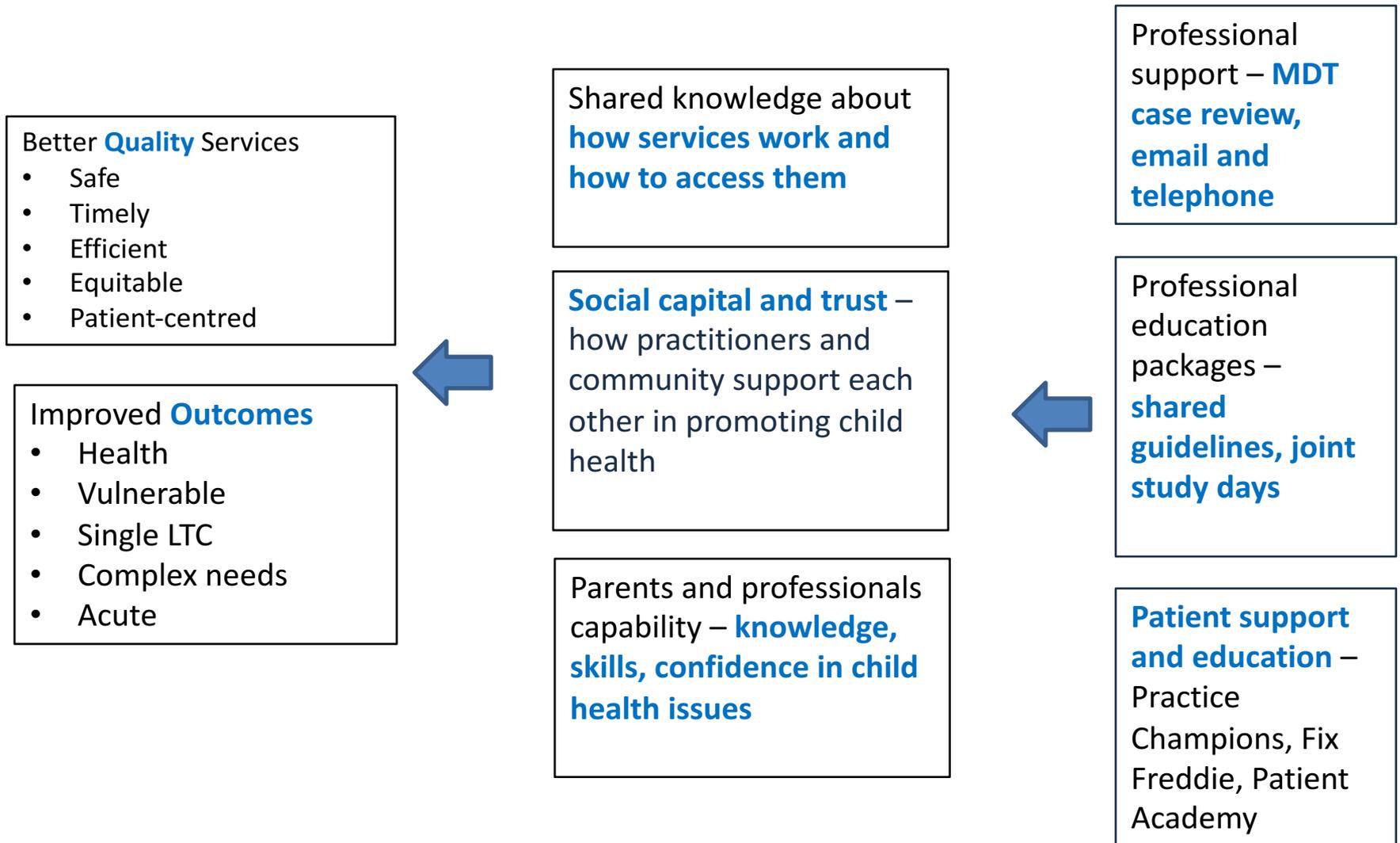
Chelsea and West. & West London CCG:
Two 3 GP practice hubs



A map of trusts, CCGs and other organisations now involved with the CC4C programme



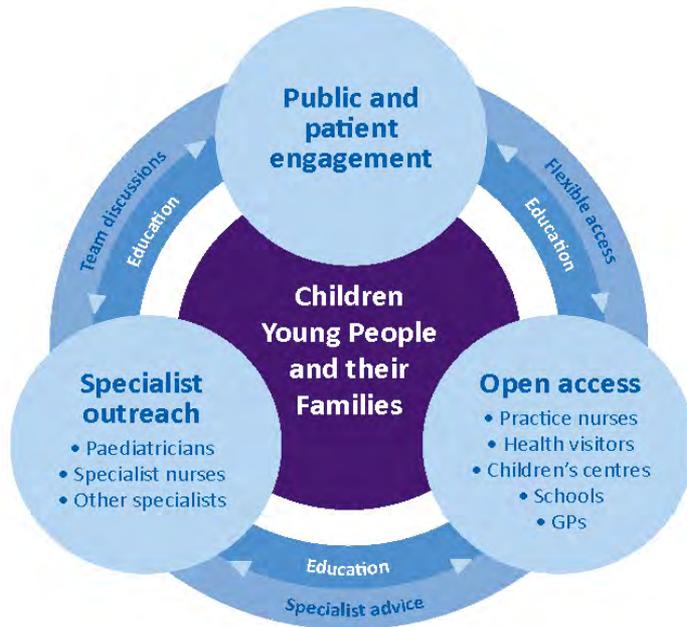
How does it work?



New Care Models in children – Design Principles

What is the learning from local & national work on new care models?

1. Focus on connections and relationships; NHS services can be minimally changed, while their capability and capacity are maximised
2. Put GP practices at the heart of new care models - specialist services are drawn out of the hospital to provide support & to help connect services across all of health, social care and education
3. A whole population approach facilitates more focus on prevention
4. Health seeking behaviours improve through peer-to-peer support
5. Co-design new approaches to care with children, young people, parents, carers and communities
6. Focus on outcomes that really matter to patients
7. Learning and development, for the whole multi-professional team, is a key way to building relationships and finding new ways to work together



mando.watson@imperial.nhs.uk
 robert.klaber@imperial.nhs.uk

www.cc4c.imperial.nhs.uk

 @CC4CLondon

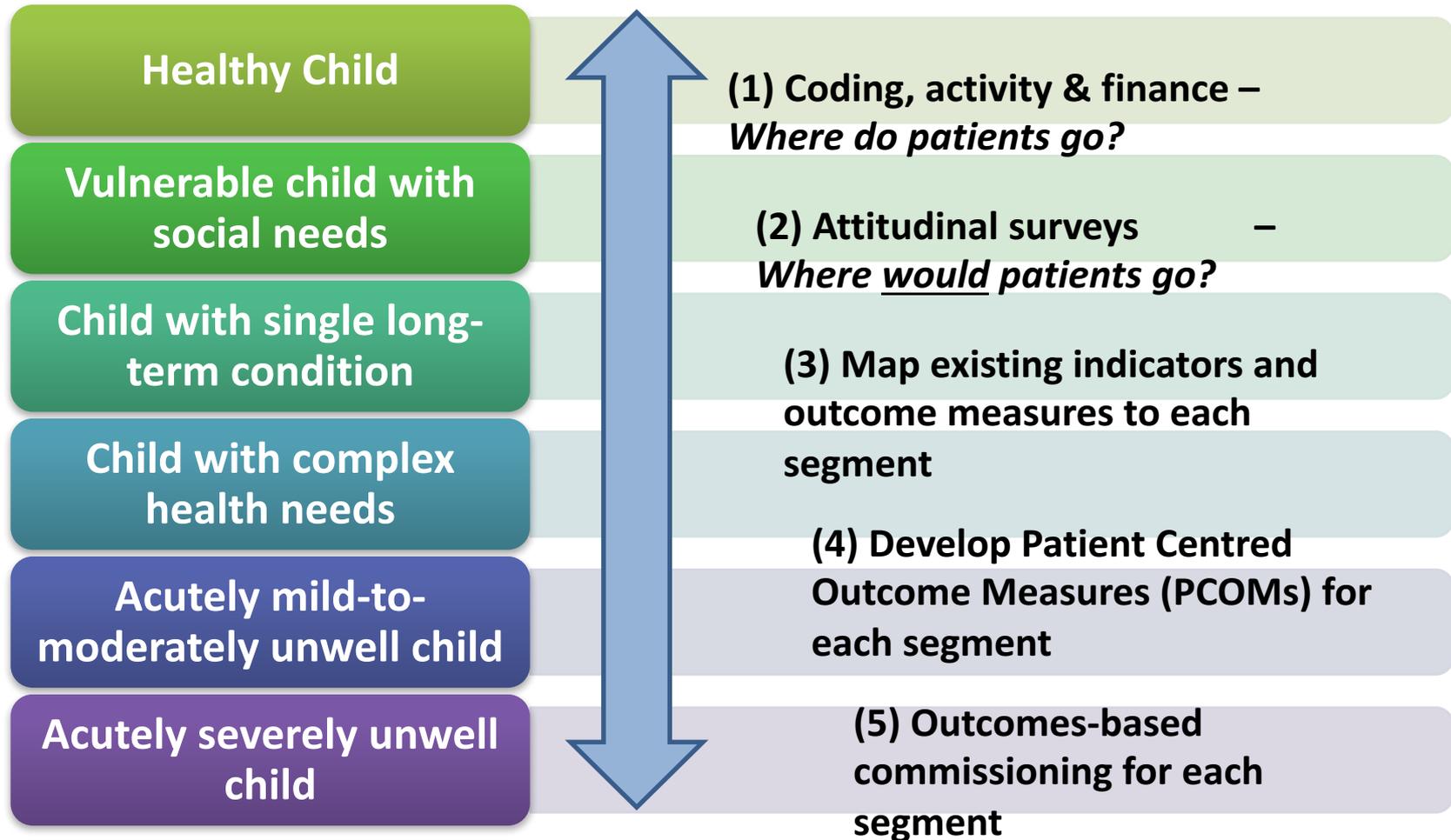


Extras...

- <http://www.cleanvideosearch.com/media/action/yt/watch?v=2MbJcM6TX48&feature=youtu.be>
- <https://vimeo.com/117572439>
- <https://www.cc4c.imperial.nhs.uk/>
- <http://datasyrup.net/examples/cc4c-program/>
- <https://www.dropbox.com/s/zfav9x0hn2wxh96/Mapping%20services%20framework%20v06.xlsx?dl=0>

Utilising Whole Population Segmentation in Child Health

This figure illustrates 5 important stages of work that need to be undertaken to utilise the segments. This will help us to move towards models of care commissioned for patient-centred outcomes:



Impact of CC4C Child Health GP Hubs – Patient Feedback

Patients/parents felt

- really listened to (99%)
- involved in decisions (88%)
- very confident in the care they were receiving (99%)
- satisfied concerns were addressed & that they had received clear explanations (96%)

Most (70%) had initially presented to their GP thinking a hospital referral would be needed. After the Hub clinic, none had a preference to be seen in hospital

As a result of the appointment, 88% felt more comfortable taking their child to see their GP

100% would recommend the service to friends and family

Impact of CC4C Child Health GP Hubs – Professionals Feedback

Participants 'agreed' or 'strongly agreed' that the hubs had helped them to:

- gain knowledge of local services (28/28)
- improve collaboration and professional relationships (28/28)
- increase professional capability (25/28 *with three neutral responses*)

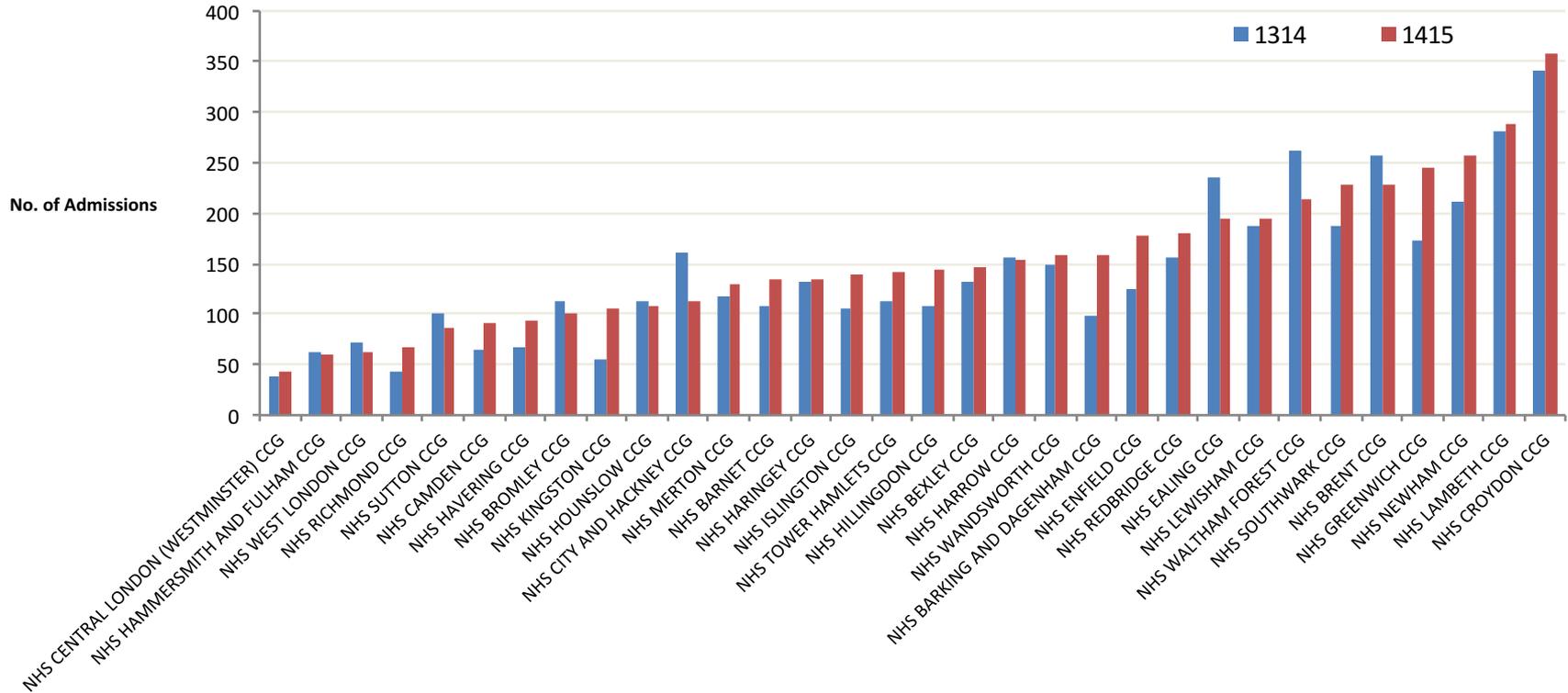
The benefit most strongly identified by professionals was the development of trust, reciprocity and collaboration

03

Bexley Asthma Assessment Project in Pharmacies

**Dr Karen Upton – Bexley CCG Clinical Lead for
Children and Young People**

**Number of Asthma Emergency Admissions by CCGs in London
2013/14 and 2014/15
(Source data: HES)**



Why is asthma important in Bexley?

- In Bexley patients asthma admissions in children under the age of 18 years
- 2015/16 there were 88
- 2016/17 first two quarters 61
- An estimated 75% of hospital admissions for asthma are thought to be avoidable.
- As many as 90% of deaths from asthma thought to be preventable.

Why Bexley Asthma Assessment in the Community Pharmacy

- **Co-ordinating care with the GP:**
 - Non-attendance for asthma reviews at GP Practice
 - Patients often attend asthma reviews at GP Practice without their inhalers
 - Large patient cohorts – help GP practice to stratify the patients
 - Part gather data in the pharmacy which will support patient records in the GP Practice – QOF and in asthma reviews
- **What the pharmacist sees and GP does not:**
 - Requests for inhalers in an emergency scenario
 - Non-collection of prescriptions for inhalers (patient only wants the reliever inhaler)
 - Inappropriate self care by asthma patients e.g. cough & cold symptoms

Aims & Objectives

Bexley Asthma Assessment Project in Pharmacies

1. Enhance communication between pharmacists and GPs. This would be via an asthma template which all would use and become familiar with. This will be developed and trialled during the project with input from all stakeholders.
2. Enhance the value of MURs to include evaluation and education of patients in inhaler technique, in a way that there is consistency in the message between all health care providers.
3. Education and upskilling of all clinicians (GPs, Practice nursing staff and pharmacists)
 - a. Concerning issues specific to children and young people to include communication and development.
 - b. In asthma management generally

Overriding Principle

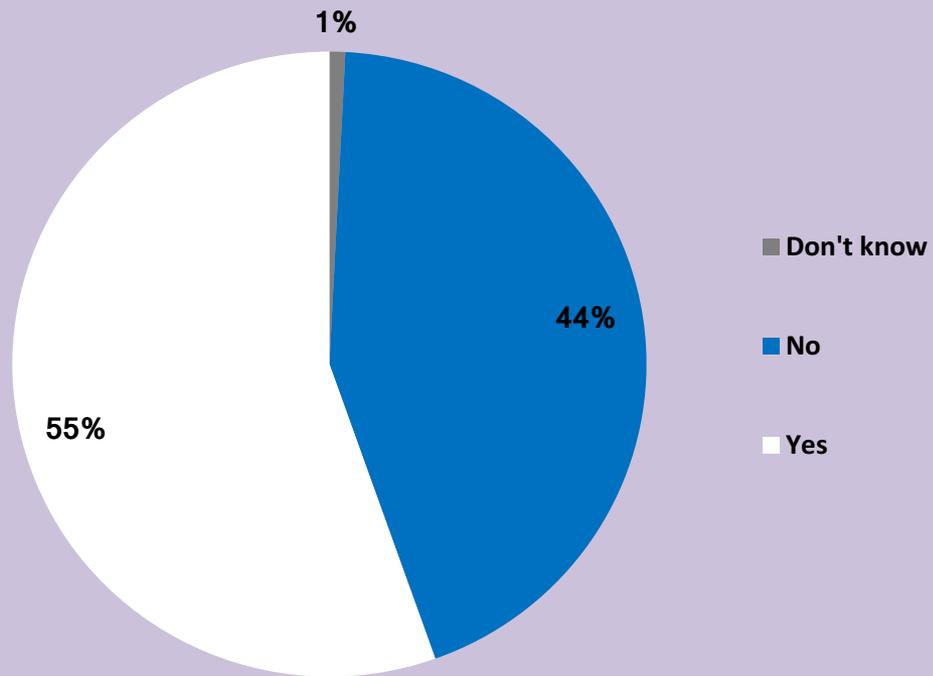
Inclusion of pharmacies in Bexley asthma management pathway



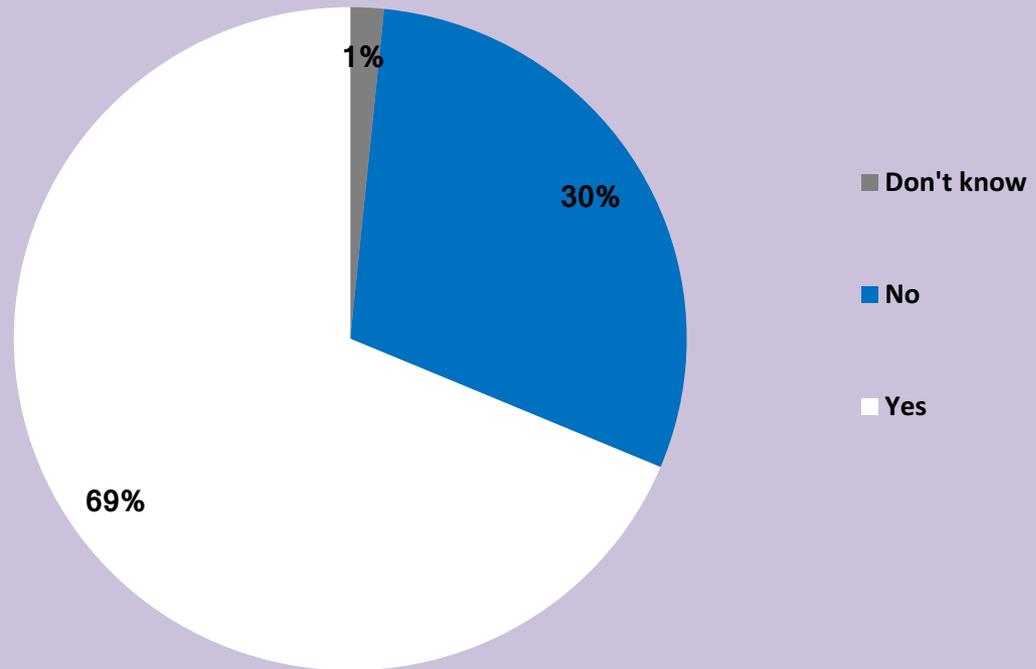
“Take what currently exists and work with what you have got... in many cases systems of care just need to join up more effectively as opposed to overlaying a whole new intervention or pathway”

Mando Watson Consultant
Paediatrician , Imperial College
Healthcare NHS Trust

Bexley Q1 - Asthma Action Plan - % Contacts (0-18yrs)



Bexley Q2 - Asthma - Inhaler Technique Assessment % Contacts (0-18yrs)



Asthma Assessment in the Pharmacy

What we **ARE** asking pharmacies to do

- Competent in
 - understanding the management of asthma
 - promoting good inhaler technique in children & adults
 - promoting effective use of appropriate spacers devices
 - providing MURs, NMS
 - performing inhaler surveillance (quality payment)
- Learn how to use an e-template to record information and send it to the GP
- Talk to your local GPs and Practice Nurses about your referrals
- Follow up with patients
- Participate in evaluation of the service
- Service continuity and remain engaged

Asthma assessment in the Pharmacy

What we are **NOT** asking pharmacies to do

- Diagnose Asthma
- Specialists in asthma management in children & adults
- Retrain as specialist pharmacists
- Be a Prescribers
- Read long and complicated service specifications
- Spend excessive amounts of time studying and preparing for a service



On-line Asthma Toolkit

- Support across the system to improve asthma care
- <https://www.healthylondon.org/children-and-young-people/london-asthma-toolkit>

The screenshot displays the 'London Asthma Toolkit' page on the Healthy London Partnership NHS website. The page features a blue header with the NHS logo and navigation tabs for 'PROGRAMMES', 'FORUM', 'GET HEALTHY', 'ABOUT US', and 'LATEST'. A search bar is located on the right side of the header. The main content area is titled 'London Asthma Toolkit' and includes a sub-heading 'Better care across the system for children and young people with asthma.' Below this, a paragraph describes the toolkit's purpose: 'This asthma toolkit aims to support healthcare professionals, schools, parents, carers, children and young people in London and we encourage you to explore the whole site. To find out more about why asthma care in London needs to improve watch our short film.' A section titled 'Explore the toolkit...' contains seven icons representing different aspects of the toolkit: a family, a pharmacy cross, a person at a computer, a stethoscope, a group of people, a building, and a play button. On the right side, there is a 'Related content' section with three items: 'Salford Children's Community Partnership' (started April 2011 - June 2014, phase II July 2014 - June 2016, region Little Hulton), 'Quarterly report' (highlights from July to September 2016), and 'Paediatric acute response' (case study of the Paediatric Acute Response Team (PART) at Bath Street Clinic, Warrington). Social media icons for Twitter and YouTube are also present.

Timelines, Next Steps , Evaluation

12 month project

- Timelines
- Start date 02.05.17 (world Asthma Day)
- Quarterly reviews
- Darsi Fellow to support the review – academic publications etc
- Support within Healthy London Partnerships
- Next Step
- Feedback from pharmacists
- MDT meeting in April with Local GP Practices

Evaluation

Co-designing – need local input to identify measurable outcomes

GP Practice

- Impact on patient care & local practice
- Quality and relevance of the information

Pharmacy

- Ease of administration
- Use of the eTemplate
- Service model based on Pi, MUR, NMs & quality payments
- Training & competence

Patients

- Satisfaction with the service
- Access
- Benefits to health and well being

Evaluation of effectiveness

CCG statistics

- Consider trends and admissions for asthma over the coming year and onwards.

Films to demonstrate what we are doing

- Overarching asthma toolkit film:
<https://www.youtube.com/watch?v=ikdAB9qyk9U>
- Hospital care:
<https://www.youtube.com/watch?v=UK8wHN0sdJ0>
- Schools:
<https://www.youtube.com/watch?v=bIb80lOjoO8>
- Pharmacy: https://www.youtube.com/watch?v=kCAzCml-R_k
- Primary and community care:
<https://www.youtube.com/watch?v=A2iNQE7utRE>
- Parents and carers:
<https://www.youtube.com/watch?v=iNPSFaI0OIM>

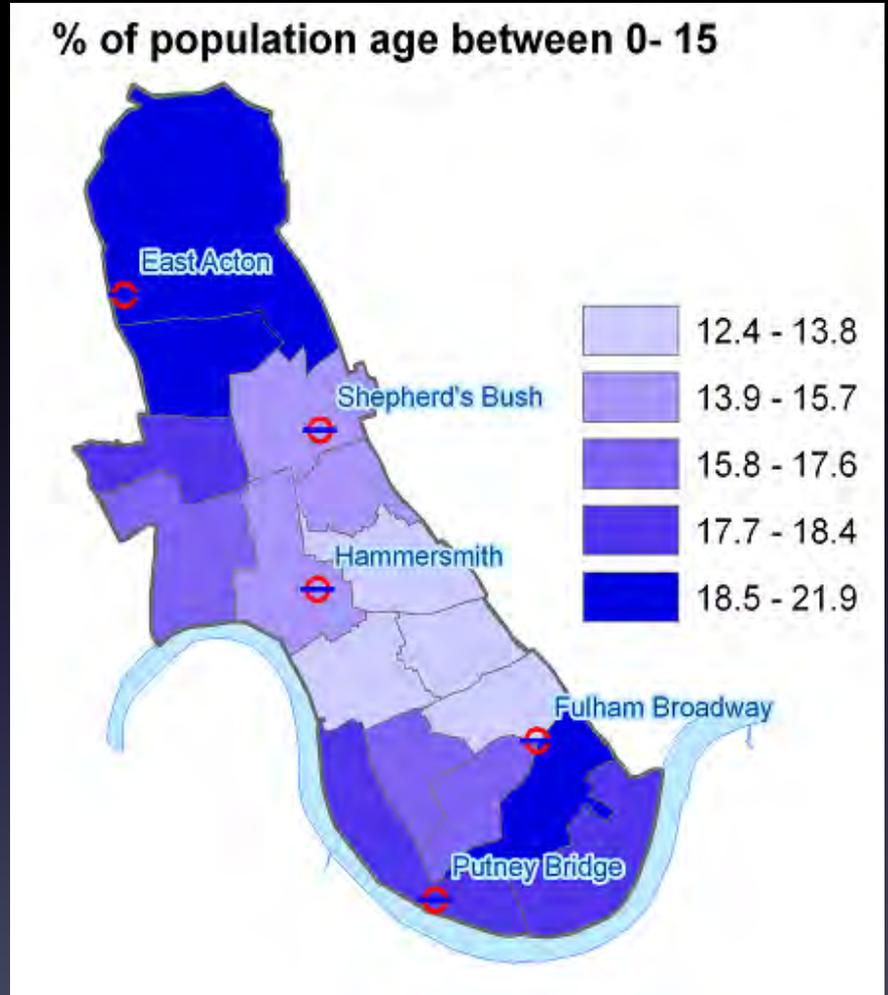
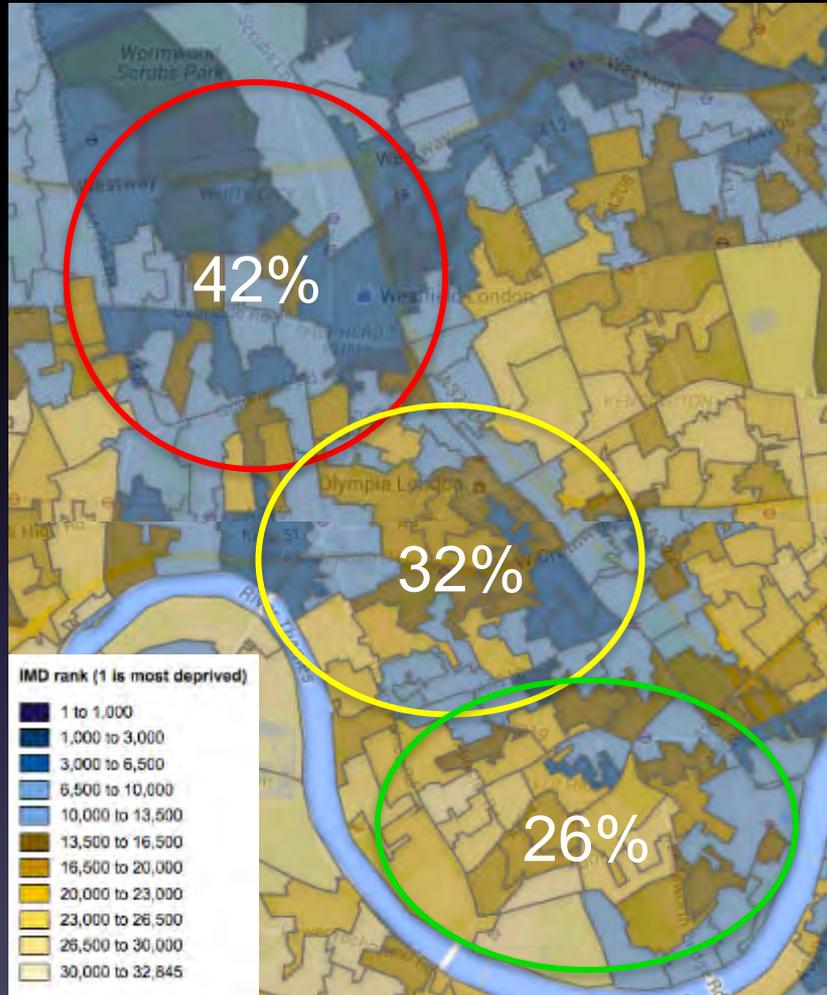
04

Making Child Health a Local Priority: The Role of GP Federations

Dr Chad Hockey,

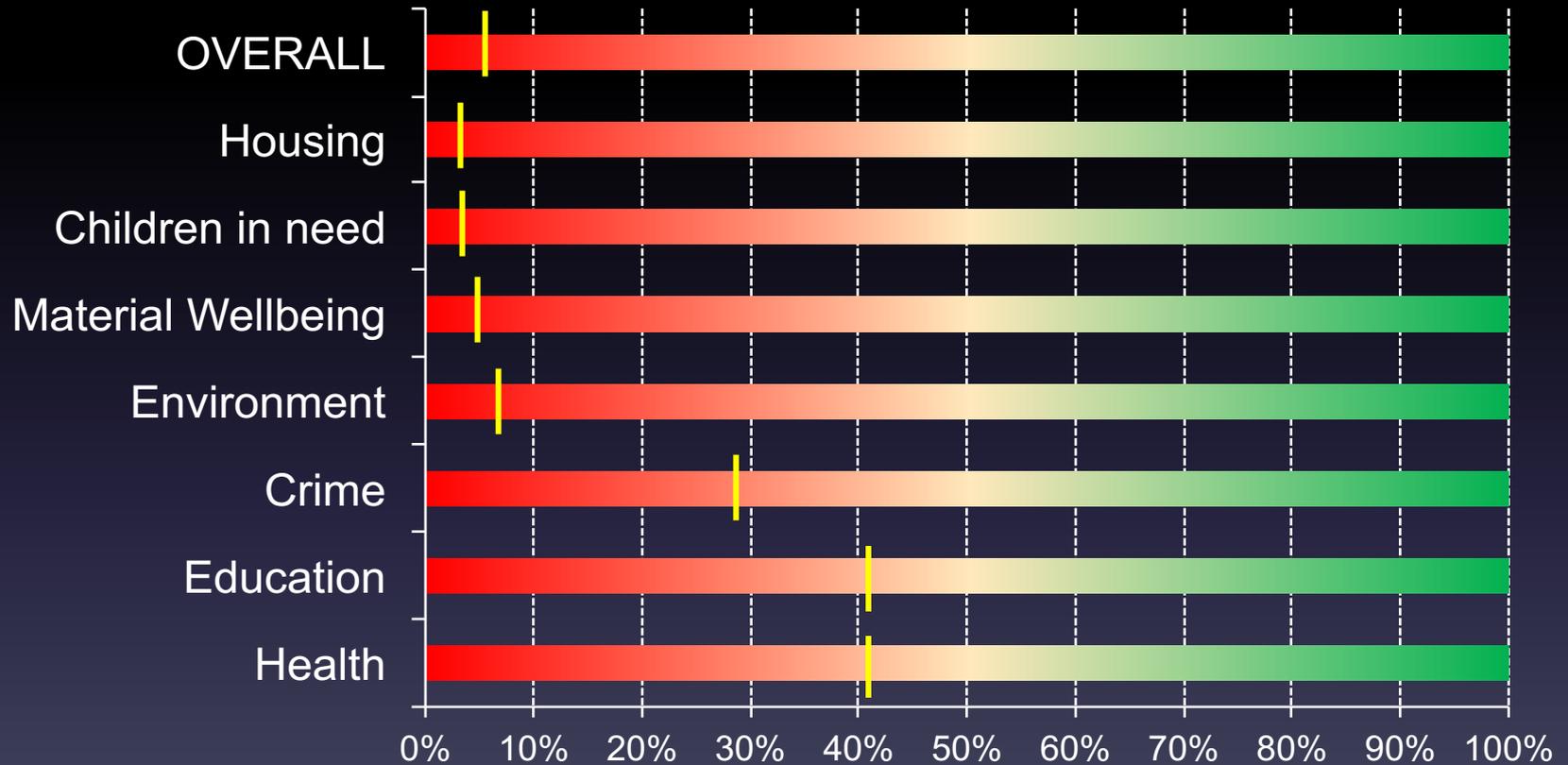
Hammersmith and Fulham GP Federation

Children in H&F



North H&F- up to 45% child poverty

Child Wellbeing Index (2009)



Overall, H&F ranked as 23rd worst borough in England



Who coordinates strategy?



Children & Young People's Programme Healthy London Partnership NHS

The London asthma toolkit: better asthma care for children and young people



connecting care for children Imperial College Healthcare NHS Trust

Welcome to CC4C

Improving child health experiences and outcomes in London

NHS Hammersmith and Fulham Clinical Commissioning Group

TheAHSNNetwork HOME ABOUT ATLAS NEWS FEED RESOURCES

Improving health and generating economic growth

Academic Health Science Networks focus on the needs of patients and local populations

Public Health England

NHS Health Education England

PICH Programme for Integrated Child Health

A new approach to paediatrics

Improving child health by working together.

WELCOME TO THE PROGRAMME FOR INTEGRATED CHILD HEALTH (PICH). THIS EXCITING PROGRAMME IS THE FIRST INTEGRATED CHILD HEALTH PROGRAMME IN THE UK. IT WAS DEVELOPED TO HELP PAEDIATRIC AND GENERAL PRACTICE TRAINEES TO BETTER UNDERSTAND AND START PRACTISING INTEGRATED CHILD HEALTH CARE. THE PROGRAMME WILL PROVIDE A

H&F GP FEDERATION

RCPCH Royal College of Paediatrics and Child Health

Childcare information and early years	Children's centres	Family safety and social care	Health	Information for professionals
Money matters	Parenting support	School, education and learning	Training and employment	Youth services, activities and play

CAMHS West London Mental Health NHS Trust

Welcome to CAMHS The children and adolescent mental health service

Watch our film Self help advice Conditions guide Who's who at CAMHS

WEST LONDON ZONE

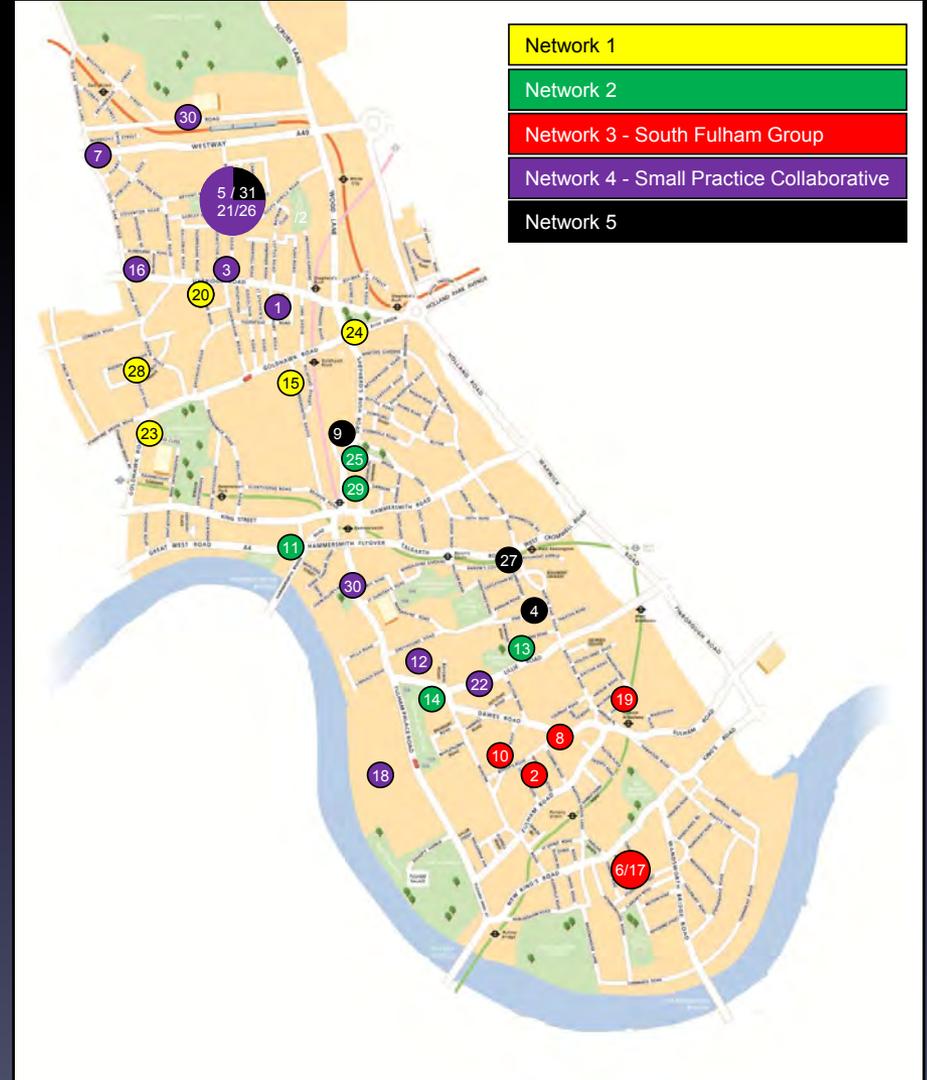
Whatever it takes maximum ambition for children and young people

Who Translates Strategy in the Community?

H&F Locality Area Arrangement

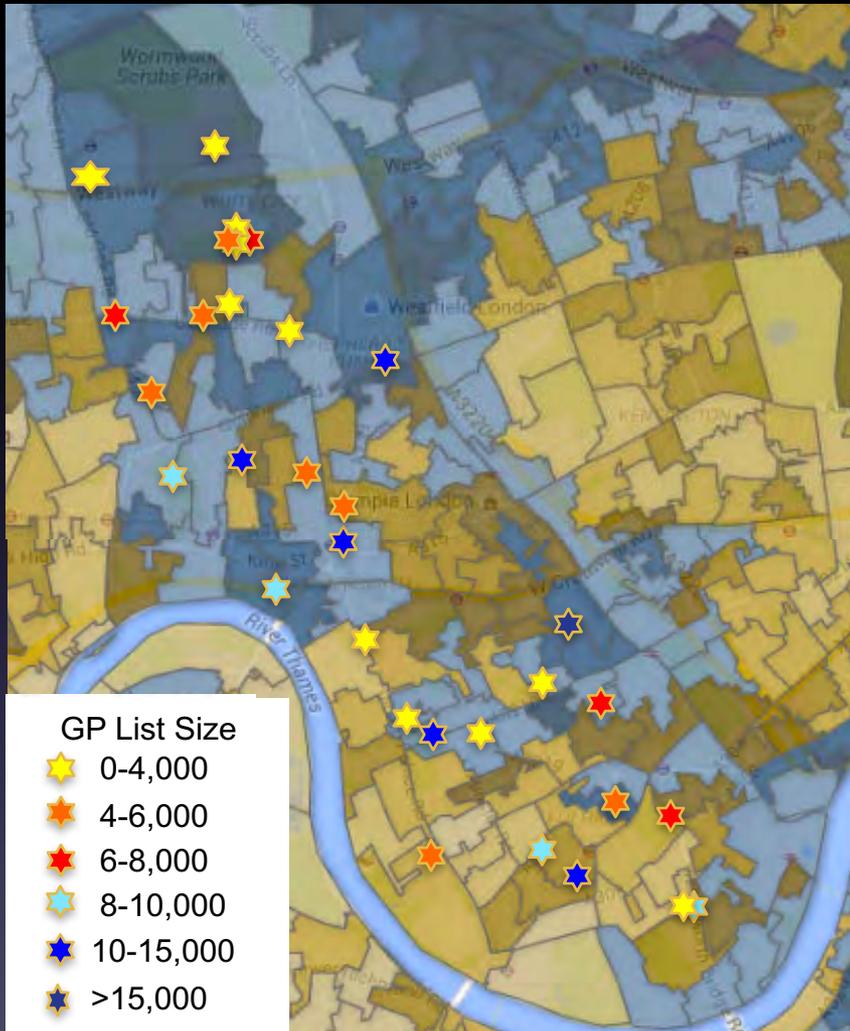


H&F GP Network Arrangement

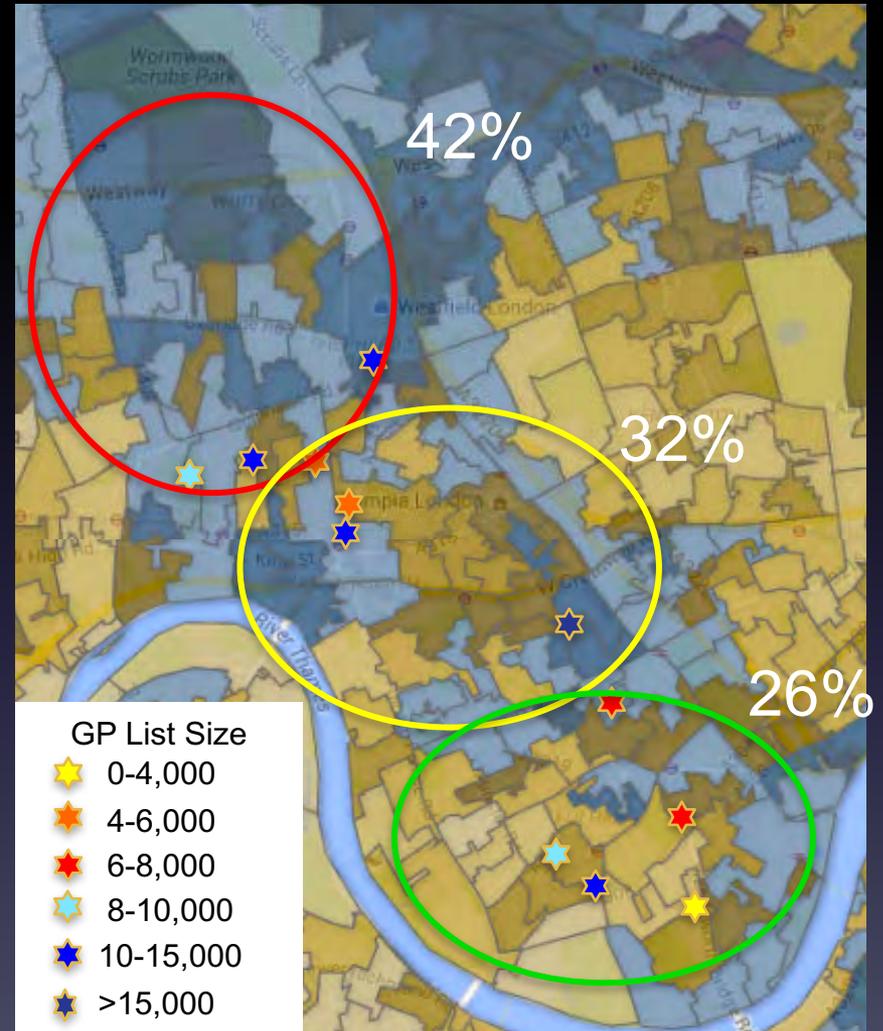


GP Skill-mix and Practice Size in H&F (2016)

All H&F GP Practices



H&F Practices where GP has Diploma Child Health



H&F GP Federation Represents Every GP Practice in the Borough

Developing GP Leads for Child Health...

An evaluation of a paediatric scholarship programme for general practitioners in Scotland

NHS Education for Scotland
 NHS School of Community Paediatrics
 North

Ronald MacCivrie, Sue Moorfield, Alex Potter,
 Lesley Bonland & Sharon McIsaac
 Contact: ronnie.macivrie@nhs.uk

Background: For many years up until 2010, NHS Education for Scotland (NHS) offered four one-year, full-time, post-CCT GP Paediatric Fellowships. While this investment enhanced the personal development of a small number of general practitioners there was no evidence that it had any wider impact on improving paediatric care within primary care.

In response NHS redesigned this post-CCT experience from 2010 to offer to cohorts of 20 GPs per year a different programme, paediatric scholarships. The aim of the scholarships is to offer a focused CPD experience for trained GPs, with the aim that they go on to play an enhanced role in providing, leading or developing children's services in primary care or at the primary care/secondary care interface in Scotland.

The Programme: The curriculum for the scholarship is spread to the first two years of the paediatric specialty training curriculum and the learning syllabus for the Diploma in Child Health. A grant or bursary of £12,000 is provided by NHS and released, assuming satisfactory progress at these points during the programme, which is from September to June. Scholars are selected through a competitive application process based on:

- Quality of application
- Quality of justification for engagement in the scholarships
- Evidence of child health as an area of learning need
- Evidence of achievement and commitment
- Evidence of a vision for both personal and systems benefit
- Evidence of support from the practice, trust/ or the local health system

A commitment of at least 72 sessions is required with a spread as follows:

- **Thought element (28 sessions).** Eight days of teaching in four blocks through the year delivered by the School of Community Paediatrics in Edinburgh, plus local teaching in the intervening months
- **Small group work sessions (22 sessions).** Local learning groups to provide a focus for learning, peer support and peer-reviewing
- **Clinical attachments (22 sessions).** Attachments to relevant departments, matched to the needs of the scholar, with a target of 22 half-day sessions usually to include (but flexible to individual needs): Hospital Paediatrics, Community Paediatrics, Child & Adolescent Mental Health (CAMH) & Paediatric Emergency Medicine (PEM)
- **Flexible sessions (6 sessions).** Related to individual learning needs

Satisfactory progress/ completion is measured by:

- Engagement with the taught elements of the programme of not less than 90%
- Engagement with a local mentor and the local learning-out activity
- Completion of the targets for clinical attachments to include a range of hospital, community, CAM and CAMH elements of not less than 90%
- Completion of a reflective log to include case studies, significant events and reflection on local child health needs assessment

Evaluation: Evaluation of the first two years of the scholarship was internally commissioned and focused on the experiences of the first two cohorts of scholars and the practical outcomes and activities resulting from the programme for the first cohort. The evaluation was made up of two stages that covered both process and outcome with the use of a "return on investment framework".

The first stage focused on the experiences of the scholars in year one and was largely qualitative and descriptive, including use of observational data from training days, themed content analysis of application statements and semi-structured interviews with scholars and faculty.

The methods for the second stage in year two built on those from the first stage, with a focus on data derived from questionnaires from the scholars and semi-structured interviews with scholars and faculty.

Results: On completion of the programme, both of the first two annual cohorts of scholars were highly satisfied and their aspirations had largely been met. Although scholars vary considerably in their experience of practice and their work locations, the first cohort reported five areas of impact on using the learning into practice in the year subsequent to the programme:

- Possessing enhanced knowledge and skills in primary care and acute settings both in terms of clinical work and organisationally
- Using this knowledge in GP with more confidence
- Passing on learning through teaching in a variety of forms
- Applying first/ doing specialist tasks
- Seeking more relevant relationships and understandings of pathways from primary to secondary care

Feedback:

- "This programme has made me realise what I don't know. So it is the start of the journey, not the closing of the book!"
- "I think that the scholarship is worth investing in as I had 75% of my clinical referrals could be dealt with in primary care if the GPs had increased paediatric knowledge."
- "Paediatricians that had been involved with the scholars were generally very supportive but felt unfamiliar with the activities of the programme."
- "It is too early to be certain about the return on investment through learning into practice."
- "I consider essential. I feel more confident to refer to particular pathways and to refer certain things. I am more confident to see when I need further input and more of use to seek a second opinion."

Conclusion: Evaluation of the first two years of the scholarships suggests that the aim "that they [scholars] go on to play an enhanced role in providing, leading or developing children's services in primary care or at the primary care/secondary care interface in Scotland" has been partly met. However, a longer term evaluation, possibly at the five year point will be required to determine whether a lasting impact has been made.

Recommendation: It is definitely recommended that as there is so much to get out of this programme that it would stress the need to be organised and supported.

Edinburgh | Dundee | Forth Valley | Perth | Dundee | Glasgow

Clinical Skills

- 36 unplanned care sessions
- 18 outpatient sessions
- In-house teaching

Leadership Skills

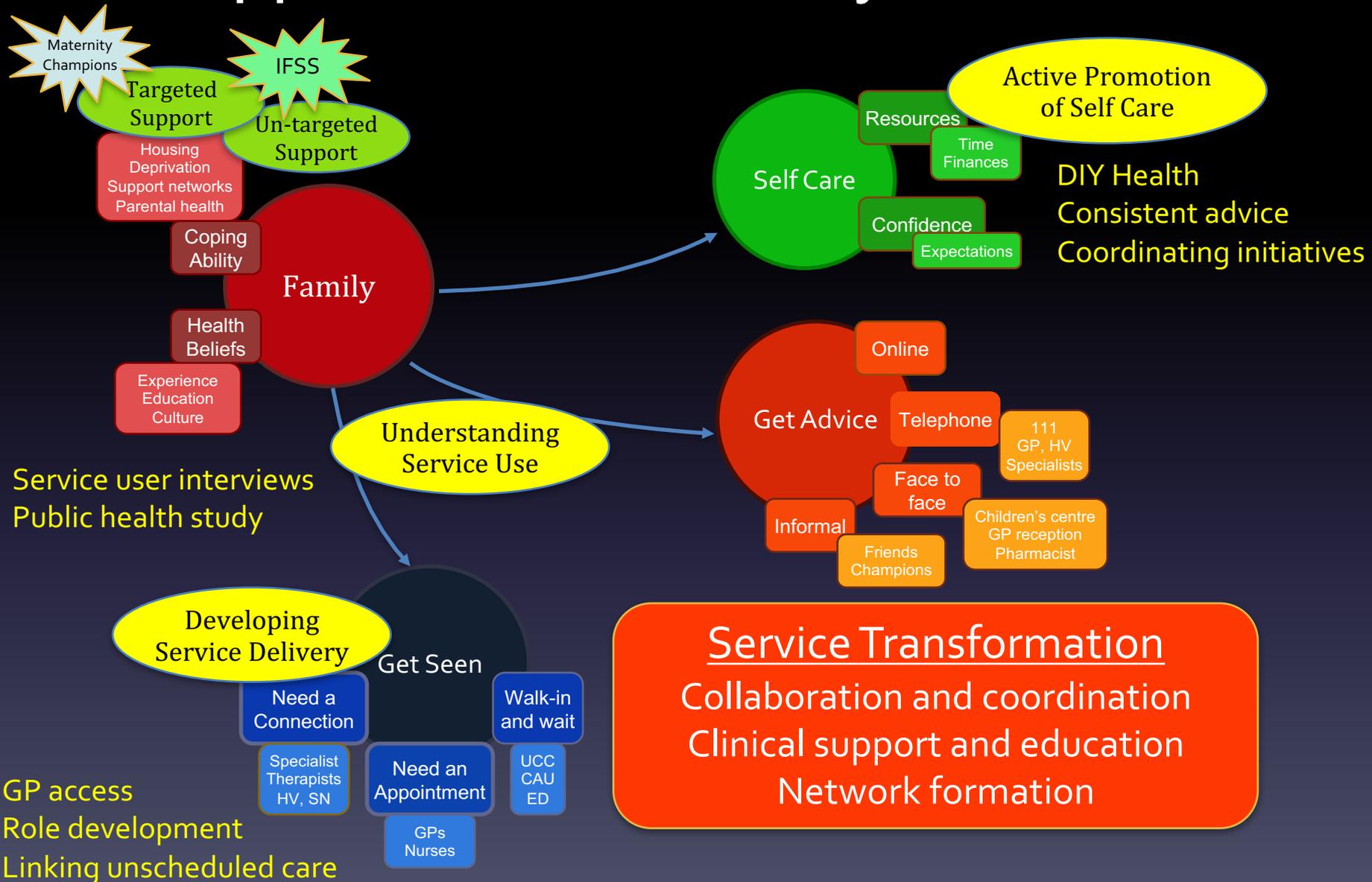
- 18 Community project sessions
- Supported leadership development
- QSIR practitioner

Service Transformation

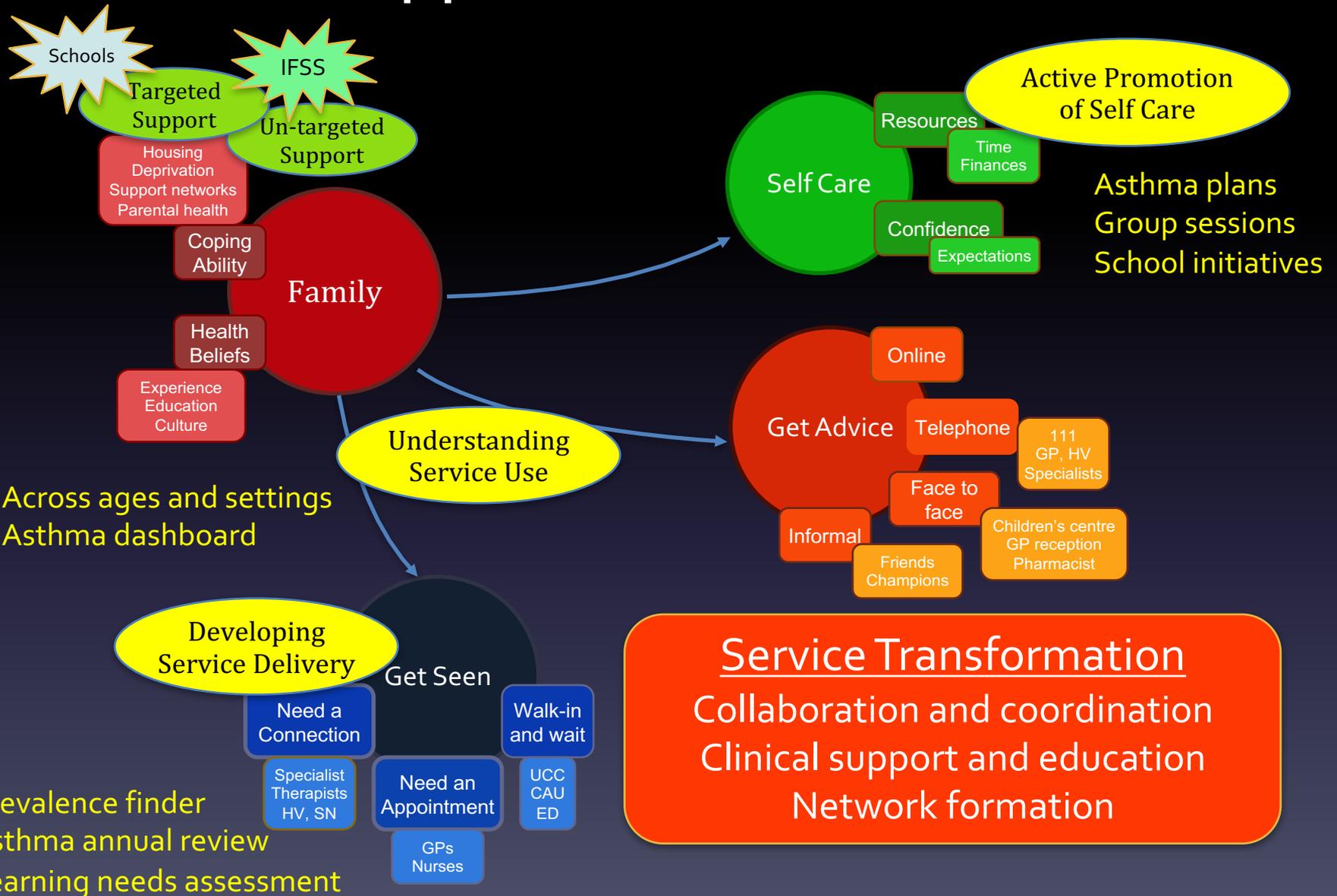
- Collaboration and coordination
- Clinical support and education
- Network formation

HEE Funded Initiative, run via local CEPN program

Application: same day access...



Application: asthma...



Model Summary

- Hub as touch-point between networks
- GPs as conduits for strategy across sectors
- Single model applicable to multiple scenarios
- Future-proofed for MCP structure
- Investment in staff resources

05

Islington Paediatric Integrated Networks

Catherine Lad, CYP Commissioner and Dr Sabin Khan, GP lead Islington CCG

Islington Paediatric Integrated Networks



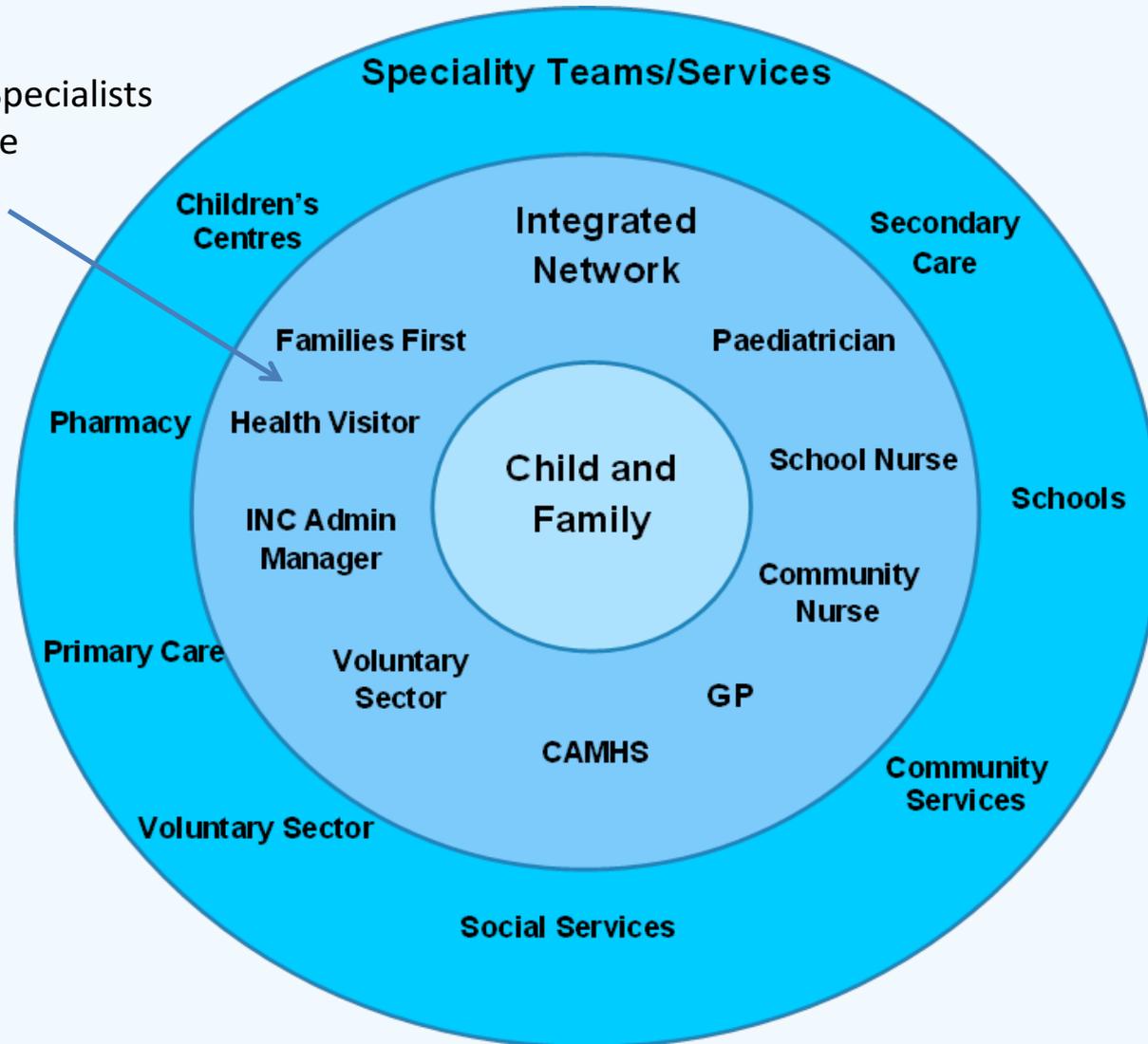
ISLINGTON BACKGROUND

- The 'Islington Children and Young People's Health Strategy' underpins all our work for children and young people in Islington, with a priority to improve integration for CYP around primary care
- In 2013 Islington became an integrated pioneer
- Adult and children's MDT Teleconferencing was commenced, which brings together a core team of professionals in a weekly – monthly teleconference
- Adults have gone on to develop 12 integrated networks with face to face meetings, with groupings of 2 – 4 GP practices covering total populations of between 7000 – 30,000
- There were 4 localities, but this is beginning to evolve into 3 localities covering total populations of approximately 90,000 (CHINs: Care Closer to Home Networks)
- CHINs will be supported by Quality and Intelligence Support Teams (QISTs)

PROPOSED INTEGRATED NETWORK TEAM

Wider MDT

Clinical Nurse Specialists
Discharge Nurse
Social Worker
Pharmacists
Dietician
SENCO
SHINE
Physio
SLT
OT



JOINT CLINICS AND THE VOLUNTARY SECTOR



JOINT CLINICS

- Paediatrician provides an outreach clinic in primary care, attended by GPs.
- Children referred to the clinic are those usually referred to OP, those seen in secondary care and any child that a GP would like to refer to the clinic.



VOLUNTARY SECTOR

- Releasing community assets through public and patient participation
- Peer to peer support
- Practice champions
- Parent champions
- Social prescribing

06

What kind of health economy do you want to leave our children? The role of primary care in making it happen

Prof Albert Mulley, Dartmouth Institute for Health Policy and Clinical Practice

**WHAT KIND OF HEALTH ECONOMY DO YOU
WANT TO LEAVE OUR CHILDREN WITH?
*THE ROLE OF PRIMARY CARE IN MAKING IT HAPPEN***

Healthy London Partnership: Children and Young People

25 April 2017, London

Professor Albert Mulley, MD, MPP

Dartmouth Institute for Health Policy and Clinical Practice



NHS
Dartmouth

The Role of the Primary Care in Realising the Five Year Forward View

Designing New Care Models from Top Down and from Bottom Up



The Goals of the Forward View

- A radical upgrade in prevention and public health through 'full engagement'
- People and patients with far greater control over their health care and health
- New options for the workforce with skills leveraged by innovation and technology
- Better care experiences, better health for people and populations, and lower cost

The Way Forward

- A triple integration of primary and acute care; physical and mental health services; and health and social care
- A joining up of provision and funding
- New care models that integrate service delivery around people's needs and wants

The Leadership

- National leadership showing respect for diversity and local context and knowledge
- Place-based local leadership engaging with and learning from the people served

LEARNING FROM VARIATION TO DELIVER WHAT IS VALUED

Challenging Assumptions to Think and Do Things Differently

Prevailing Assumptions

Higher levels of health care produce higher levels of health & wellbeing for people and populations;

Clinical evidence tells us what is the right thing to do for people in need of health care;

Health care is delivery of services by professionals to people unable to understand or do for themselves

Evidence to the Contrary

Health care contributes less to health than social circumstances, including education and behaviour;

Evidence is insufficient; patients' preferences matter in decisions to deliver services that produce value;

Much of health care is exchange of information about achieving what is possible and most valued.

LEARNING FROM VARIATION TO DELIVER WHAT IS VALUED

Challenging Assumptions to Think and Do Things Differently

Resistance to Thinking Differently

Bias toward biomedical vs social science; specialism vs general knowledge; most proximate cause;

Bias toward the objective and generalizable; neglect of context at the level of the individual patient;

Bias toward expertise, capabilities, and agency of professionals with neglect of that of patients / people.

New Models to Do Differently

Integrate services around patients' needs and wants addressing more broadly the determinants of health;

Engage, inform, and support patients in identifying and acting upon their needs and wants;

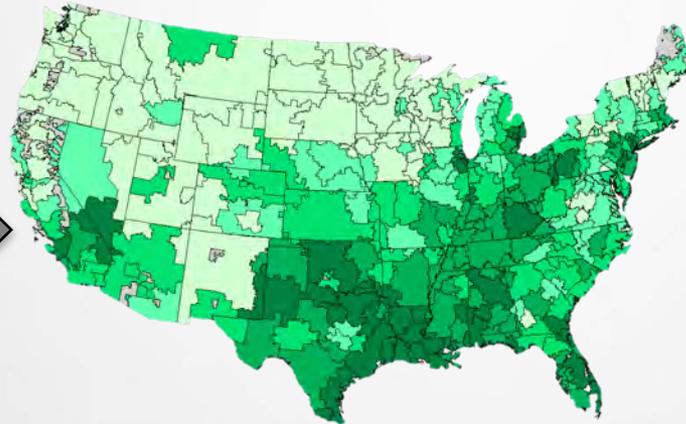
Leverage joint assets of people and professionals to co-produce better health and wellbeing at lower cost.

Learning from Variation in the United States and the United Kingdom

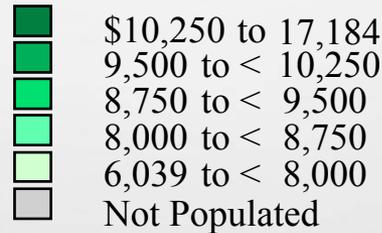


Vermont, 1973

10-fold Variation in Surgery Rates



United States, 1996 - 2012



- 3-fold variation among 152 PCTs in per capita costs for cancer and heart disease care

- 8-fold variation in stents for stable heart disease after NHS Plan capacity building



United Kingdom, 2010

With higher intensity and cost:

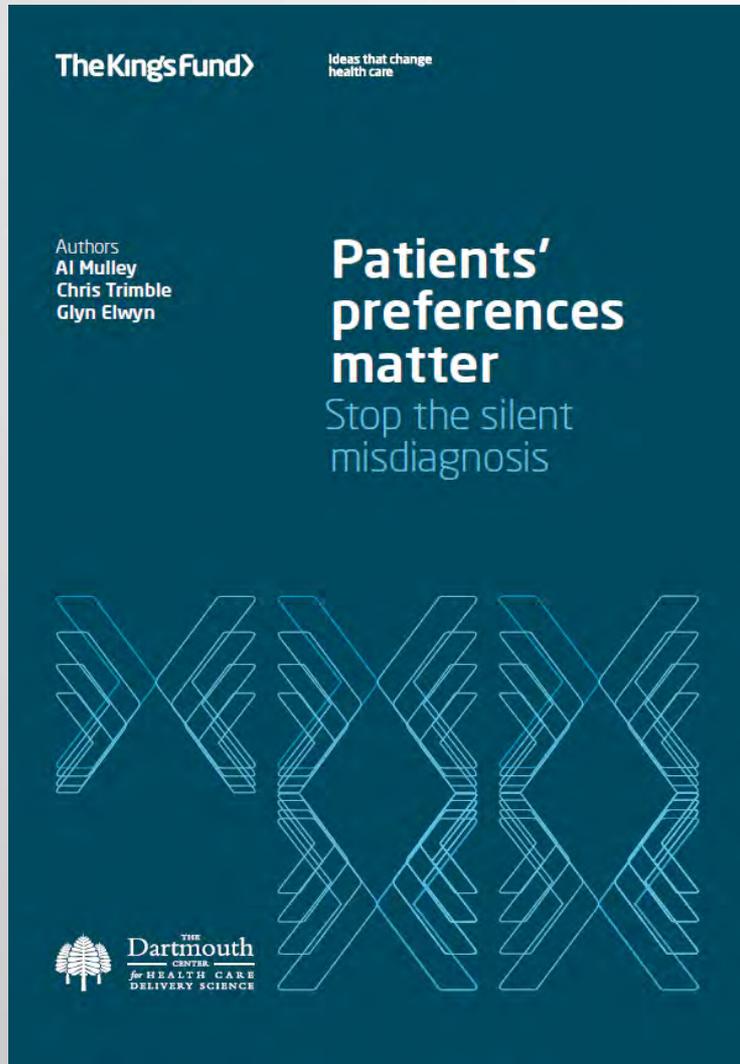
- No better outcomes in mortality & function
- More difficulty for patients seeing doctors, longer waits
- More difficulty for doctors admitting to hospitals and obtaining referrals
- Poorer patient relationships, ability to provide quality care

Sources of waste and harm:

- Failure to deliver effective health care safely (outcome variation)
- Overuse and underuse of preference-sensitive care (uninformed clinical decisions)
- Overuse of supply-sensitive care (uninformed investments in health system capacity)

Learning from Variation in Patients' Preferences

Evidence is Necessary but Not Sufficient – Patients' Preferences Matter



When Linda was diagnosed with breast cancer, she was devastated. She was 58. She quickly found support from others who had dealt with the disease. Nonetheless, her anxieties as she awaited surgery nearly overwhelmed her. Linda's operation went well. However... .

When Susan was diagnosed with breast cancer, she was more stoical than Linda. She was 78, other members of her family had had breast cancer, and she had already been treated for a serious illness – heart failure. She dreaded having surgery, but her surgeon was insistent. Susan's mastectomy was routine....

Learning from Variation in Patients' Preferences

Evidence is Necessary but Not Sufficient – Patients' Preferences Matter

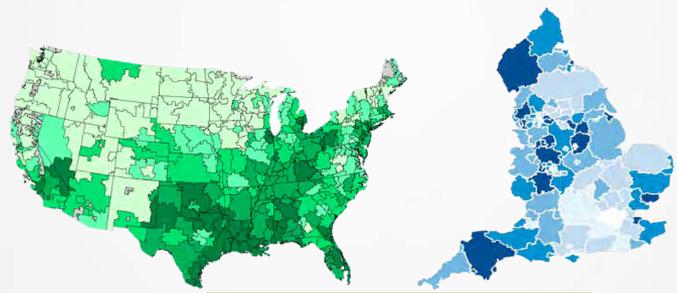


Treatment of early-stage disease

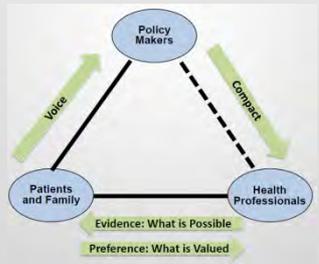
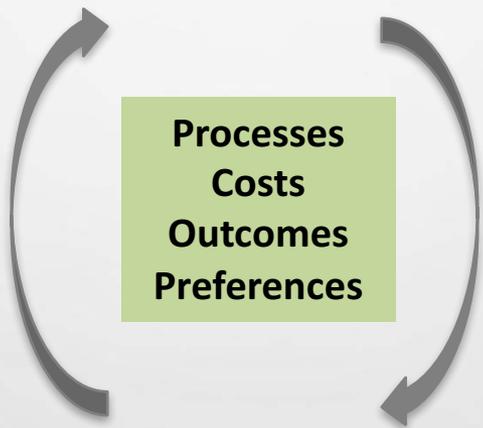


Treatment of metastatic disease

The Strategic Intent: Learning from Variation to Deliver What is Valued



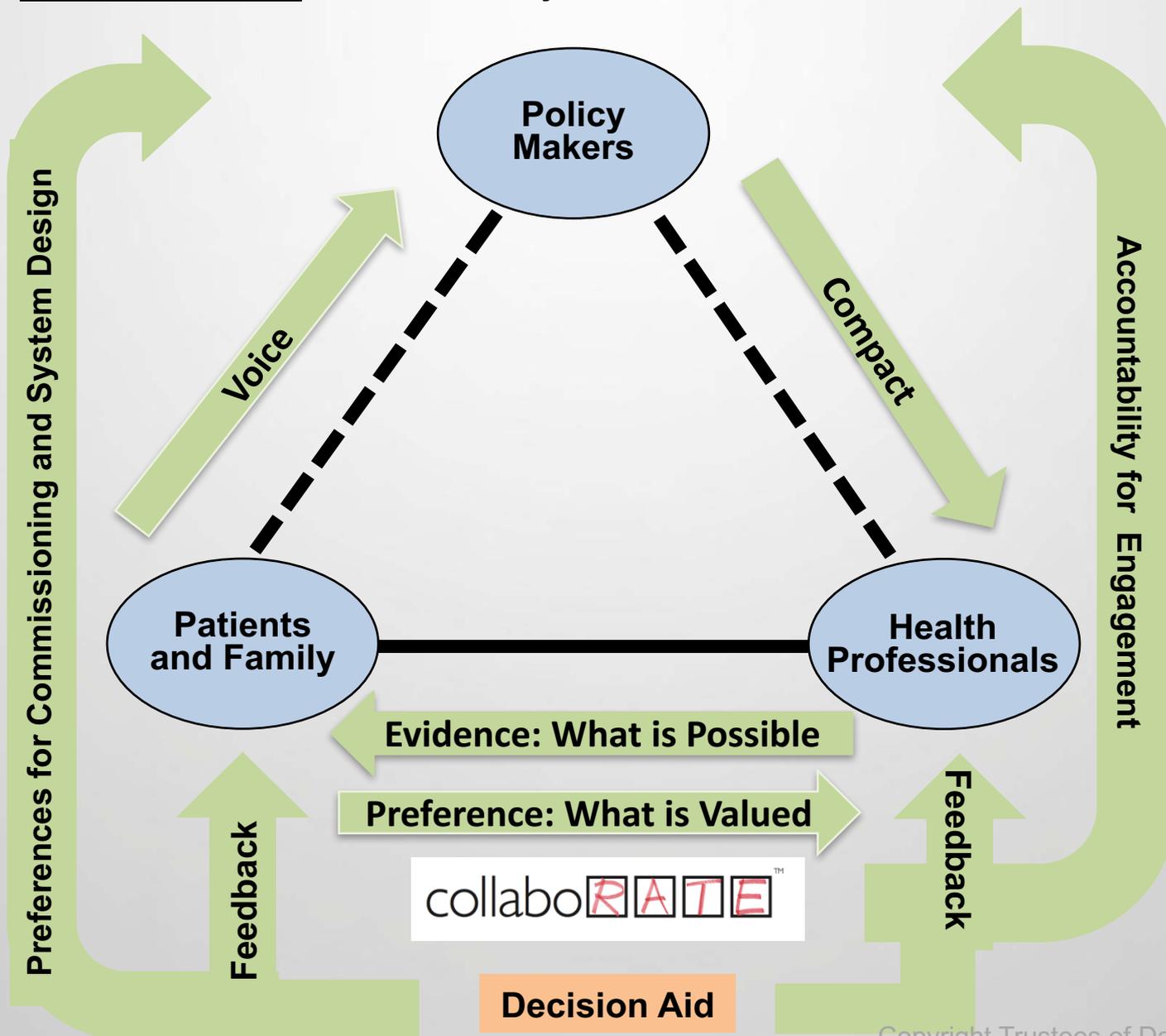
Learn from Variation



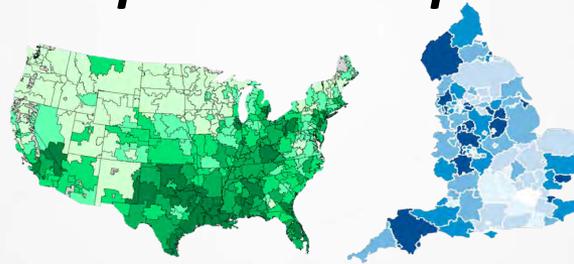
Deliver What is Valued

Learning from Patients' Preferences for System Reform

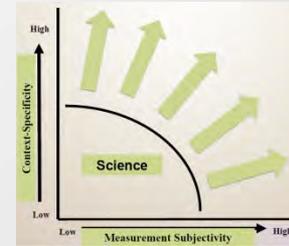
Giving System Leaders the Data they Need to Hold Themselves Accountable



Learning from Variation to Deliver What is Valued Overcoming Conceptual and Operational Barriers

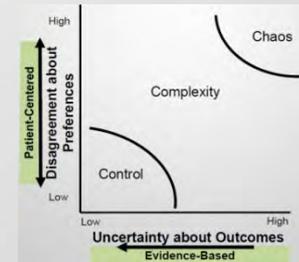


Learn from Variation



Bring the Discipline of Science

Processes
Costs
Outcomes
Preferences



Be Guided by Simple Rules

Organize for Innovation



Deliver with Teams

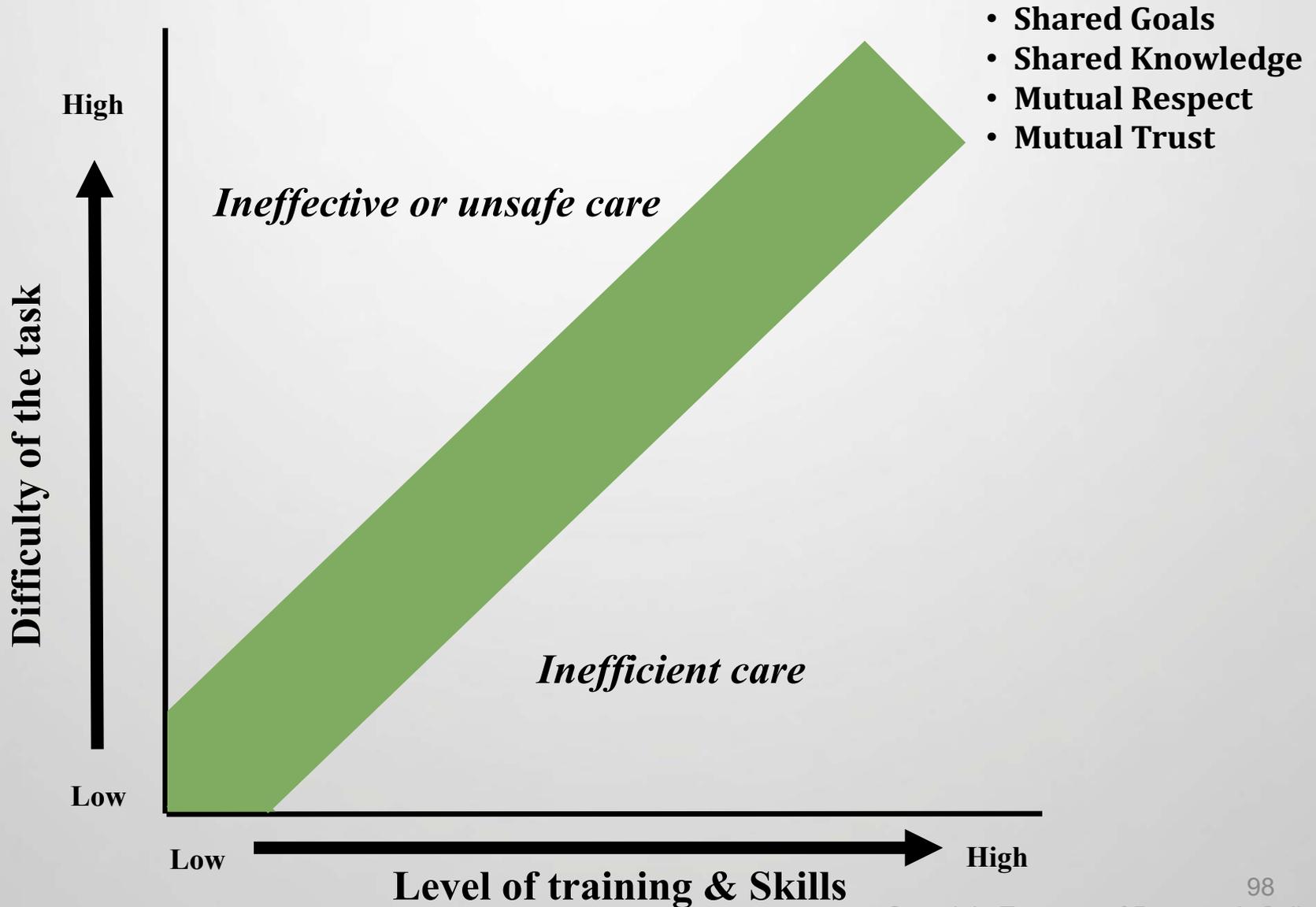


Deliver What is Valued

Summary

Redefining Roles for a Knowledge-Intensive Service Model

Supporting and Measuring the Teamwork Needed to Achieve Value



Primary Care Service Models Designed Around Teams

Co-Creating Value in a Knowledge Intensive Service Delivery Model

Socios En Salud in Lima Norte



South → North
Service Innovation



©Socios En Salud 2007



Dartmouth
HEALTH CONNECT

A Dartmouth-Hitchcock/Isra Health Primary Care Practice 99

Copyright Trustees of Dartmouth College

The BMJ-Dartmouth Initiative

Challenging Assumptions and Testing Hypotheses on a Global Scale

Delivering health with integrity of purpose

Health systems must learn how to co-produce and deliver services that patients and the public value

Albert Mulley *director*¹, Tessa Richards *senior editor/patient partnership*², Kamran Abbasi *international editor*²

¹Dartmouth Center for Healthcare Delivery Science, Hanover, New Hampshire, USA; ²The BMJ



EDITORIALS

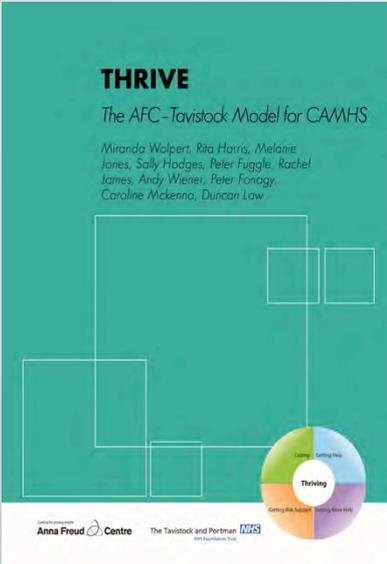
The Care They Need and Want – No Less But No More

**Children and
Adolescents with
Mental and
Behavioral Health
Needs**

iTHRIVE: Understanding a Priority Population's Needs and Wants

- A National Innovation Accelerator bringing together the model of care for children & young people's mental health called THRIVE with tools to support SDM; CollaboRATE, InteGRATE and Option Grids.
- This will enable the implementation (i) of THRIVE using the SDM tools.

Conceptual Framework



THRIVE
The AFC-Tavistock Model for CAMHS

Miranda Wolpert, Rita Harris, Melanie Jones, Sally Hodges, Peter Fuggle, Rachel James, Andy Wiener, Peter Fonagy, Caroline Mckenna, Duncan Law

Anna Freud Centre The Tavistock and Portman



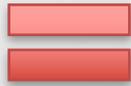
Tools Supporting SDM Implementation



option grid

collaboRATE™

integRATE™



Combined Innovation – new model care



i-THRIVE

Coping Getting Help
Getting Risk Support Getting More Help

collaboRATE option grid

The BMJ-Dartmouth Initiative

Challenging Assumptions and Testing Hypotheses on a Global Scale

Delivering health with integrity of purpose

Health systems must learn how to co-produce and deliver services that patients and the public value

Albert Mulley *director*¹, Tessa Richards *senior editor/patient partnership*², Kamran Abbasi *international editor*²

¹Dartmouth Center for Healthcare Delivery Science, Hanover, New Hampshire, USA; ²The BMJ



EDITORIALS

The Care They Need and Want – No Less But No More

**Children and
Adolescents with
Mental and
Behavioral Health
Needs**

**People who Need
Support to be
Productively
Employed in their
Middle Years**

**People who Need
Care and
Compassion due to
Frailty or when
Death is Near**

Archie Cochrane's Education at Elsterhorst: A Silent Misdiagnosis

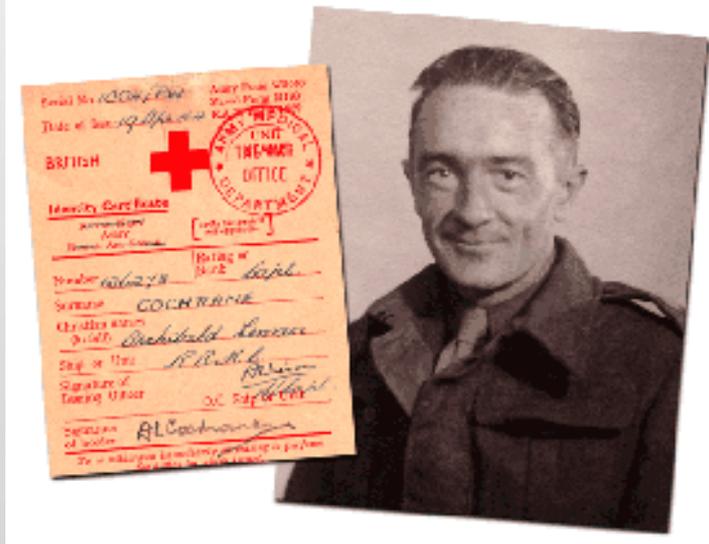
"Another event at Elsterhorst had a marked effect on me. The Germans dumped a young Soviet prisoner in my ward late one night. The ward was full, so I put him in my room as he was moribund and screaming and I did not want to wake the ward.

I examined him. He had obvious gross bilateral cavitation and a severe pleural rub. I thought the latter was the cause of the pain and the screaming. I had no morphia, just aspirin, which had no effect.

I felt desperate. I knew very little Russian then and there was no one in the ward who did. I finally instinctively sat down on the bed and took him in my arms, and the screaming stopped almost at once. He died peacefully in my arms a few hours later.

It was not the pleurisy that caused the screaming but loneliness. It was a wonderful education about the care of the dying.

I was ashamed of my misdiagnosis and kept the story secret."



Some Closing Questions for Discussion

- 1. Which of these ideas are most relevant to primary care at scale in the Healthy London Partnership?**
- 2. Which are most relevant to transforming care for children and young people in primary care?**
- 3. What would primary care teams look like if they were designed to learn the wants and needs of children and young people?**
- 4. What support would you need to design and implement such teams to deliver deliver primary care at scale in the Healthy London Partnership ?**
- 5. What are the 'social care sensitive conditions' you would want to identify to test the 'sustainability hypothesis' among children and adolescents ?**

The following are back-up slides for responses to questions and discussion.

Learning Objectives Measures & Tools for Mutual Accountability

WORKSHOP 1 Using Logic for Learning

- Confirm vanguards' intended impact logic including any revisions
- Identify metrics and tools needed to drive change
- Identify priorities for learning and evaluation
- Assess relevance of experience sourced from UK, US, other countries

WORKSHOP 2 Learning from Variation

- In process & outcome to improve quality/safety
- In practice & preferences to improve co-production
- In needs & wants of patients to improve value and health
- In local area contexts to implement innovation & adapt to achieve scale

WORKSHOP 3 Delivering What is Valued

- Focus on vanguards' front line learning priorities for quality/safety & value
- Examine logic for local context and beneficiaries
- Identify opportunities for high value co-production
- Assess relevance of experience sourced from UK, US, other countries

WORKSHOP 4 Measuring What Matters

- Focus on patient-reported measures including needs and preferences
- Measure decision quality as well as process quality
- Measure engagement and co-production of care
- Achieve real-time data & feedback to learn & adapt while innovating for value

WORKSHOP 5 Delivering with Teams

- Design microsystem teams for learning and meeting patients' needs & wants
- Fill each role with people working at highest & best use of skills and training
- Leverage skills with IT to support co-production
- Measure & reward care coordination by providers

WORKSHOP 6 Organizing for Innovation

- Distinguish innovation from improvement
- Hold dedicated innovation team leaders responsible for learning & adapting
- Ensure innovation leaders flexibility to define new roles within care models
- Identify and learn from similar efforts elsewhere

WORKSHOP 7 Leading for Accountability

- Agree design principles for organizations & systems
- Focus on outcomes with improvement in quality & total cost of care
- Support patient choice & accommodate diversity
- Measure competencies & capabilities for risk based payment models

WORKSHOP 8 Governance for Stewardship

- Build IT for continued learning & improvement
- Govern with accountability for stewardship goals
- Lead with integrity of purpose and transparency in reporting to stakeholders
- Sustain system impact & value through reallocation of resources as needed

by Susan Colby, Nan Stone, and Paul Carttar

ON IMPACT

Theory of Change Logic Models

RightCare Commissioning for Value

Annual Hospital Volume	ARM
<3.0	16.3
3.0-13.0	10.5
13.0-20.0	14.3
20.0-4.0	8.6
>13.0	6.0
>13.0	7.1
>13.0	3.9
>13.0	3.7

Learning from Process Variation

Learning from Preference Variation

coopeRATE

collaboRATE

integRATE

Learning What is Valued

PREMs for Integration & Coordination

VALUE BY DESIGN

Developing Clinical Microsystems to Achieve Organizational Excellence

Value Compass for Population Health

Person Centred Learning Network

Measures & Tools for Teamwork

Organising Teams for Innovation

Understanding Delivery Innovation ROI

Innovators' Accountability for Learning

New Care Model Canvas for Connections

Strat Organisational Readiness Tool

ReThink Health & Wellbeing ROIs

The New Care Model Canvas

Measures & Management Tools for Mutual Accountability Across Health and Care Systems

of stakeholders with role interdependences



Tools:
CollaboRATE
Integrate

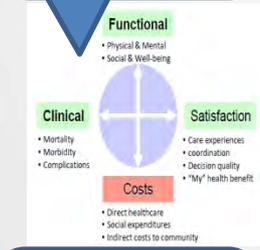


integrate
collaboRATE

Patient & Clinician Reported Measures of Care Coordination & Teamwork

Patient & Clinician Reported Measures of Engagement to Agree Goals, Needs & Wants

Tools:
• Value Compass
• Microsystem Tools



Value Compasses :
Measures of Quality & Cost with Focus on What Matters to People Served

Measures and Tools for Quality & Efficiency Improvement in Clinical Microsystems

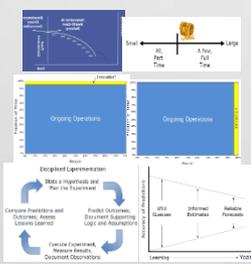


Tools:
• Right Care
• NHS Atlas
• 3-Box thinking



Measures to Learn from Variation in Outcomes & Costs ; in Preferences & Personal Value

Tools to Guide Implementation of Innovation, Learning from Success & Failure



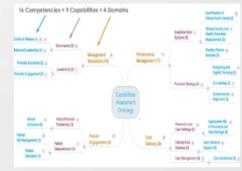
Measures to Assess Health Organisations' Readiness to Deliver Accountable Care

Tools to Partner for New Care Models Across Health Services with Needed Capabilities



Tools to Assess Health & Care Organisations' Readiness to Deliver Accountable Care

Tools to Partner for New Care Models Across Health & Other Sectors with Needed Capabilities



Tools:
• STRAT:Readiness Assessment for Health Care Organisations
• New Care Model Canvas for Health Care Organisations

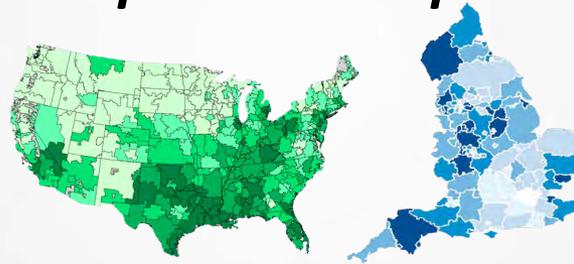
System Dynamics Models to Test Impact and ROI Assumptions about Cross-Sector Investments



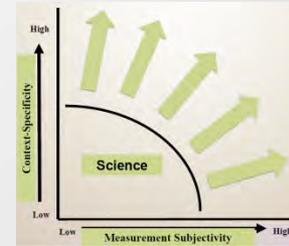
Tool:
ReThink Health

Frontlines of Delivery - - - - - System Leadership

Learning from Variation to Deliver What is Valued Overcoming Conceptual and Operational Barriers

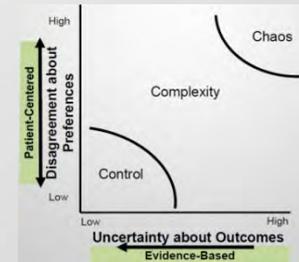


Learn from Variation



Bring the Discipline of Science

Processes
Costs
Outcomes
Preferences

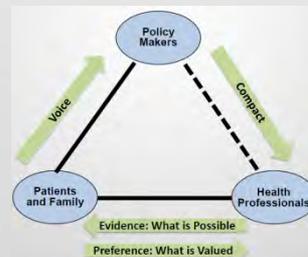


Be Guided by Simple Rules

Organize for Innovation



Deliver with Teams

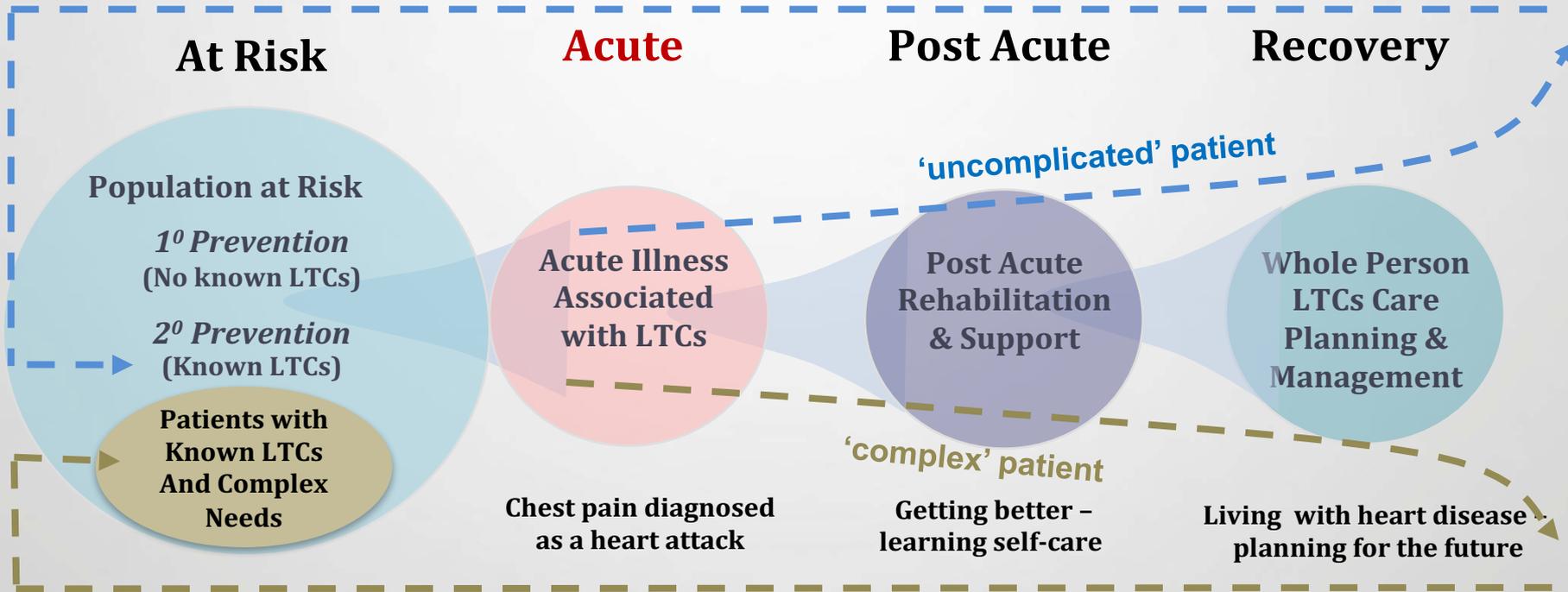


Deliver What is Valued

Summary

Integrating Acute with Primary Care Across the Patient Journey

From the Perspectives of Patients Experiencing a Heart Attack



Community Health Center



Acute Care Hospital



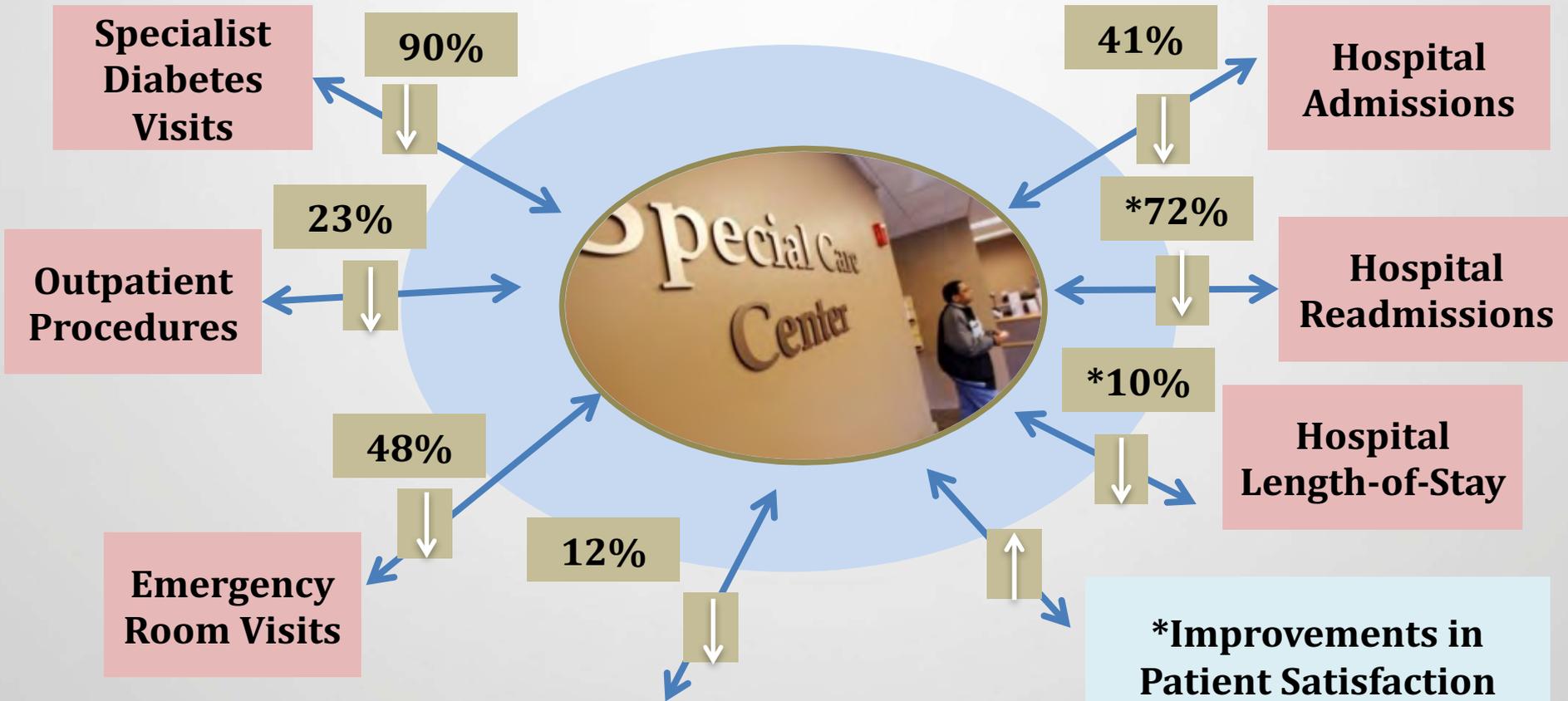
Long-Term Care Center



Community Health Center



What Can Be Achieved By Delivering High Value Care to Patients



12.3% reduction in costs per person
\$2,100 per year net after subtracting \$600 for the cost of SCC services including medicines provided

The BMJ-Dartmouth Initiative

Challenging Assumptions and Test the Sustainability Hypothesis

thebmj

BMJ 2017;356:j1401 doi: 10.1136/bmj.j1401 (Published 2017 March 30)

Page 1 of 7

ANALYSIS



New approaches to measurement and management for high integrity health systems

We need better tools to achieve the next generation reforms essential for delivering care that matters most to patients, say **Albert Mulley and colleagues**

Albert Mulley *professor*¹, Angela Coulter *senior research scientist*², Miranda Wolpert *professor*³, Tessa Richards *senior editor/patient partnership*⁴, Kamran Abbasi *international editor*⁴

The BMJ-Dartmouth Initiative

Challenging Assumptions and Testing the Sustainability Hypothesis

thebmj

BMJ 2017;357:j1500 doi: 10.1136/bmj.j1500 (Published 2017 April 03)

Page 1 of 5

ANALYSIS



High integrity mental health services for children: focusing on the person, not the problem

M Wolpert and colleagues discuss how the principles of high integrity healthcare can improve mental health services for children and young people

M Wolpert *professor in evidence based practice*¹, P Vostanis *professor of child mental health*², K Martin *director*³, S Munk *children and young people mental health and resilience strategic lead*,⁴, R Norman *school improvement adviser*⁵, P Fonagy *professor of contemporary psychoanalysis and developmental science*¹, A Feltham *adviser*³

Systems Balancing Acute Care with Community Health Care



Tertiary Acute Care Hospital



Tertiary Acute Care Hospital



Primary Care Residency Training



Health Care Delivery Science Research



Continuing Clinical Education



Health Care Management Training

Community Health Centers



07

Q&A / Panel discussion

Q&A / PANEL DISCUSSION



TEA & COFFEE



08

Using data to support change

**Dr Dagmar Zeuner, Director of Public Health,
Merton**

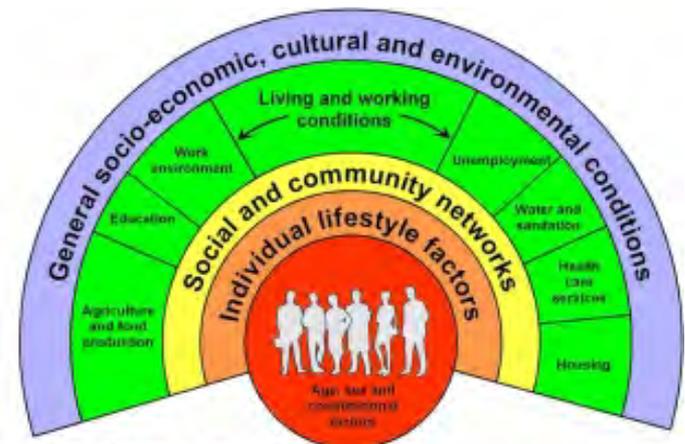
Improving health outcomes for **CYP** through **Primary Care**

Using **data** to support change How can local **Public Health** help?

Dr Dagmar Zeuner

Director of Public Health, London Borough of Merton

HLP CYP event, April 2017



Source: Dahlgren and Whitehead, 1991

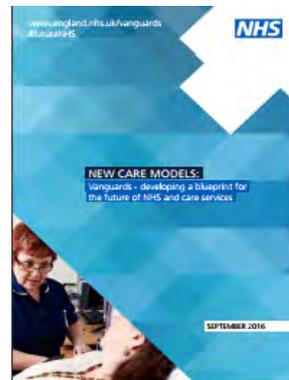
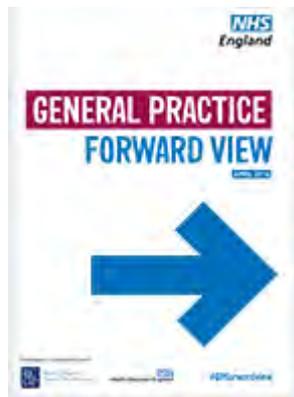
Purpose & format

- **Purpose – Exchanging learning, perspective, resources**
- **Part 1 – Setting the scene**
 - Context, concepts → **Key points**
 - Reference material (illustrative only)
- **Part 2 – Examples of using data to support change**
 - Joint commissioning (Healthy Child Programme)
 - Leadership and advocacy (Childhood obesity)
 - Surveillance (Immunisation)
 - Shared learning (child deaths overview panel)
 - **Improved outcome / or proxy**
- **Conclusions**

Primary Care - Strategic Context

- Public sector funding ↓, demand/need ↑
= health & care system unsustainable
- NHS response: FYFV (incl GP FYFV, FYFV next steps)
 - Practices working together (30-50,000 population)
 - GP federations, hubs, networks
 - New care models, experience from vanguards (MCP, PACT etc)
 - STPs / accountable care systems

→ Focus on population health, prevention & integration



How can PH help – PH duties in LA

Aim: protecting & improving population health and reducing inequalities through concerted efforts of society

- Strategic / system leadership for health
 - Health & wellbeing board; JSNA; APhR
 - Commissioning defined range of services
 - Health visitors; school nurses; sexual health services; drugs & alcohol services; healthy lifestyle services
 - Commissioning support for local CCG
 - Needs assessment; strategy development; service & pathway redesign; evaluation
 - Oversight of local health protection arrangements
 - Screening; immunisations; infection control; emergency planning
- **Data are essential PH tools but there is more that PH offers; Use it all!**

CYP health & wellbeing outcomes

- Overall significant health improvement **BUT**
 - Persistent inequalities (child poverty; see RCPCH report)
 - Prevention opportunities ++ (early yrs, obesity, immunisations, risk taking, injuries)
 - Disability
 - Emotional & mental wellbeing
 - Safeguarding / maltreatment



→ **Prevention starts with CYP**

→ **CYP 20-25% of current population, 100% future**

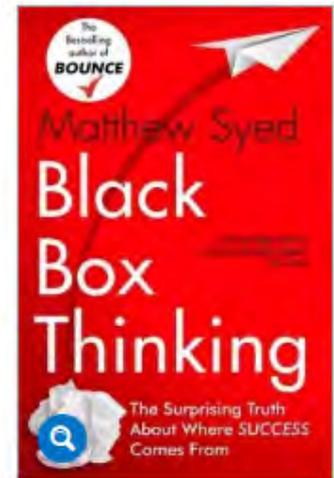
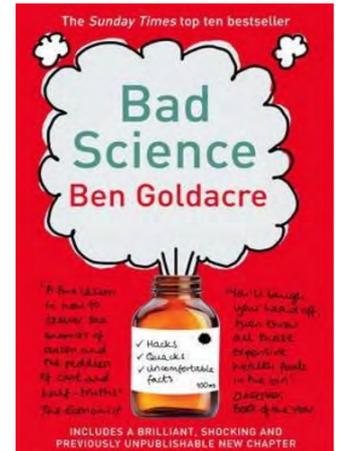
→ **They need your explicit leadership & advocacy**

Navigating services for CYP → it is a maze!

Service type	Provider	Commissioner
Maternity services	NHS hospital trust	CCG
Primary Care	GP practices	CCG / NHSE
0-19 HCP; FNP	Community health care trust	LA PH / CS
CHIS; imms; screening	Community /acute trust	NHSE
Children's acute health care	NHS hospital trust	CCG / NHSE for specialist services
Community paediatrics	Hospital/ community trust	CCG
CAMHs	Mental health trust	CCG (NHSE for tier 4)
Dental; oral health promotion	NHS/private dentists; community dental services	NHSE / PHE (on behalf of LA)
Drugs and alcohol services	Mental health trust, vol sector	LA PH
Children's centres/early yrs/children social care	LA, schools, vol sector	LA CS
Sexual health services	Acute / community trusts	LA PH

Data

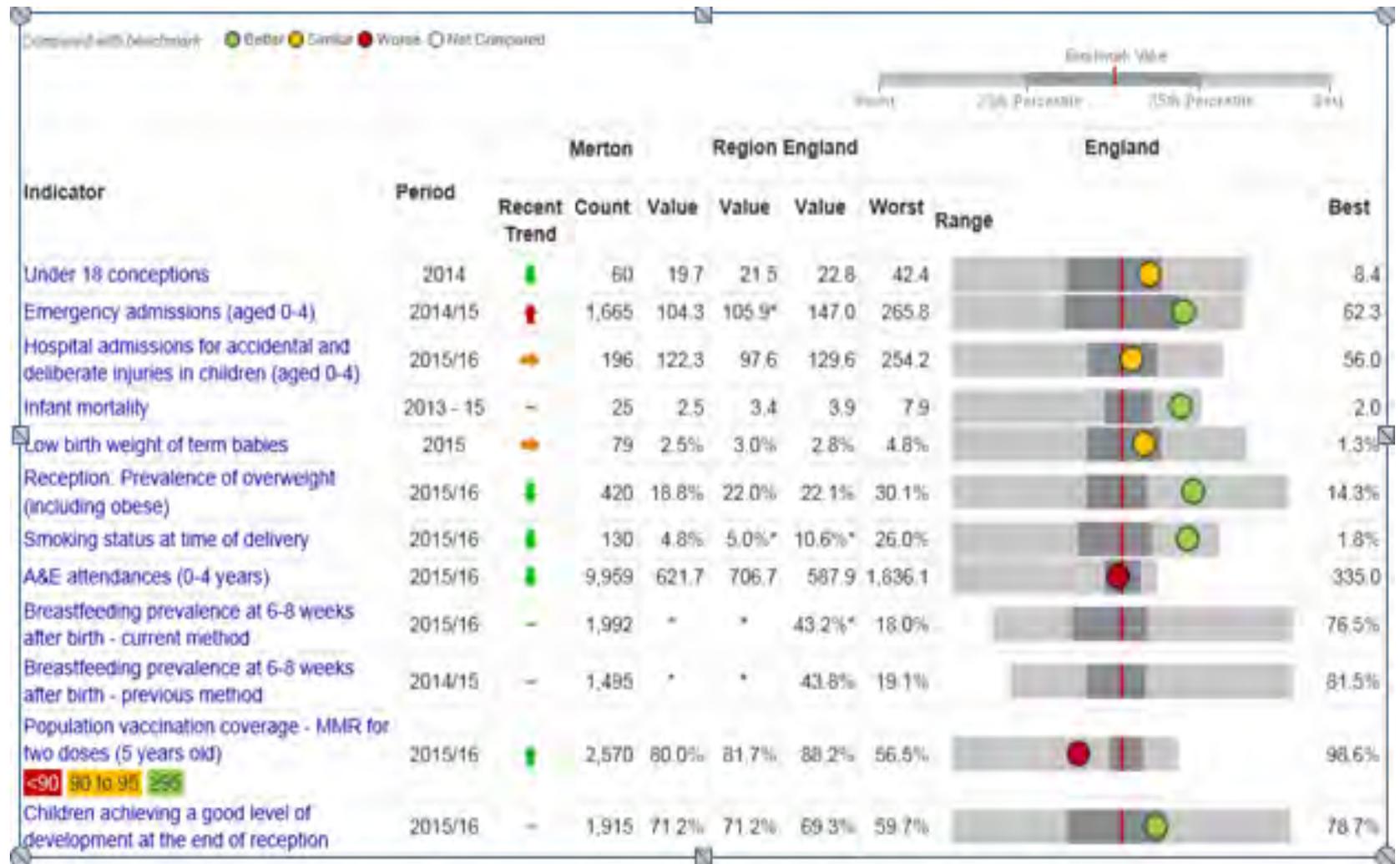
- Oxford dictionary:
 - ‘*Known facts used in inference or for reckoning*’
 - Data types (for needs assessment / service reviews)
 - Populations (registered, resident, school children)
 - Demography (age, ethnicity, projections)
 - Determinants of health; distribution of risk & resilience factors & diseases; service utilisation / performance / cost
 - Assets (not just deficit focus)
 - ‘Voice’ (Patient / public / community views & experience)
 - ‘What works’ (NICE guidance, evidence reviews etc)
 - Importance of comparators (what does it mean?)
 - Trends, benchmarks (variation), standards; controls
 - What is your question?
 - Why do you want to know / what difference will it make?
- **Data needs to be turned into intelligence**
- **Data is essential but not a magic bullet for difficult decisions**
- **Keep a mind-set of triangulation, checking, myth-busting**



Data sources

- PHE finger tips tools – Child & maternal health
fingertips.phe.org.uk/profile-group/child-health
 - Life course stage (pregnancy & birth; early yrs; school-age; young people)
 - Themes (breastfeeding; mental health; health behaviours; mortality; LTC & complex health needs; obesity; injuries; immunisation; vulnerable children; PH & NHS outcomes frameworks; health care use)
 - Overview; maps; trends; profiles
- PHE finger-tips tool – General practice profiles (update 17/18)
fingertips.phe.org.uk/profile/general-practice
- NHSE right care – CCG data packs (incl maternity & early yrs pathway) www.england.nhs.uk/rightcare/intel/cfv/data-packs/london
- HLP – STP CYP data pack www.healthy london.org/children-and-young-people/resources
- LA – JSNA; APhR www.merton.gov.uk

Child health profile

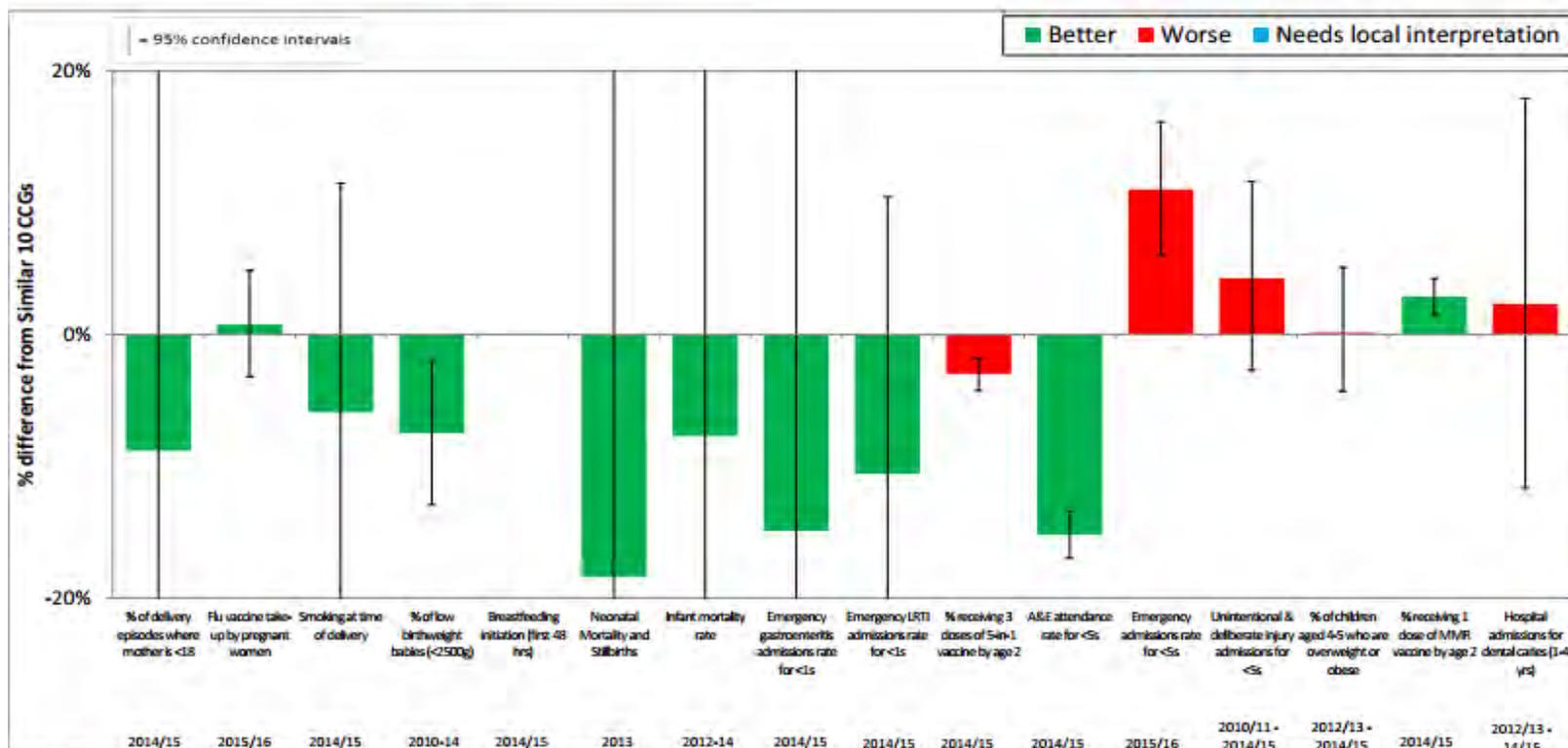


Source: PHE Early Years Profile - Merton: <https://fingertips.phe.org.uk/profile-group/child-health/profile/child-health-early-years>

Maternity & early yrs pathway



Maternity and early years pathway



NICE Pathways on: 'Smoking', 'Maternal and child nutrition', 'Diarrhoea and vomiting', 'Immunisation for children' and 'Unintentional injuries among under 15s'
<http://pathways.nice.org.uk/>

Further Information Link:

<https://sustain.sharepoint.com/Documents/HCP%20Integrated%20Com%20and%20DeI%20toolkit%20final.pdf>

HLP STP data packs

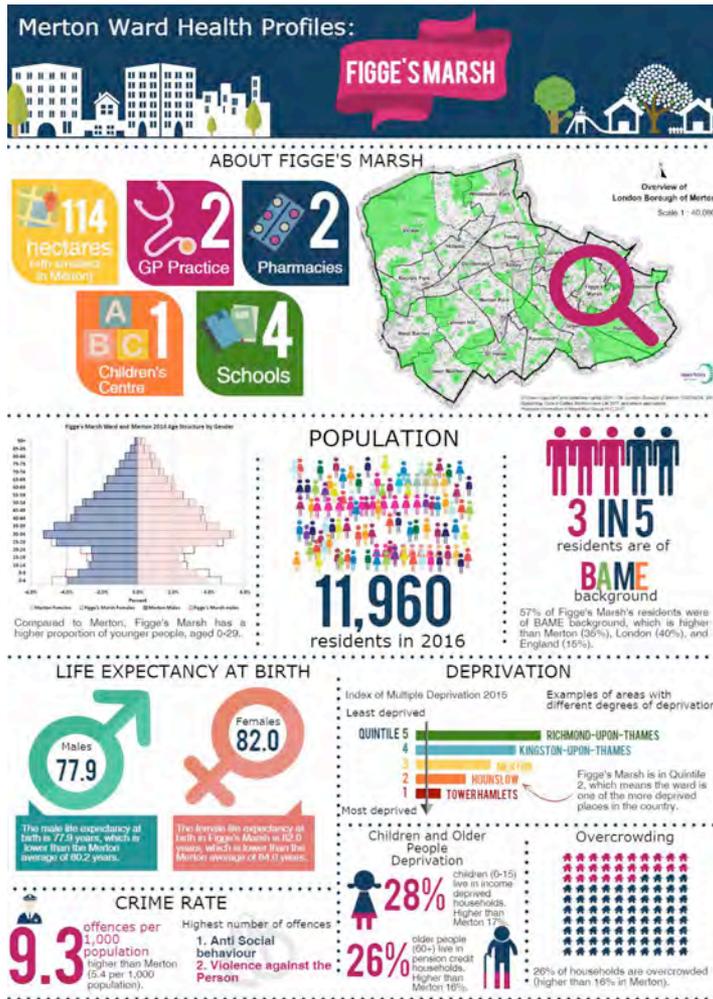


Healthy London Partnership Children & Young People's Dashboard

South West London STP area April 2016



Merton JSNA & APHR



MERTON COUNCIL

Tackling Childhood Obesity Together

Annual Report of the Director of Public Health 2016-17



Local example (1)

- 0-19 healthy child programme (HV, SN, FNP) – **data use for effective joint commissioning**
 - Joint commissioning (with other health services such as community therapies) - informed by NA
 - Clinical input from primary care
 - Clear service specs focussed on high impact areas
 - Disciplined contract management
 - Co-production relationship with community provider, primary care & LA CS (shared 'think family approach')
- Improved KPIs → Improved health outcomes**

0-19 healthy child programme

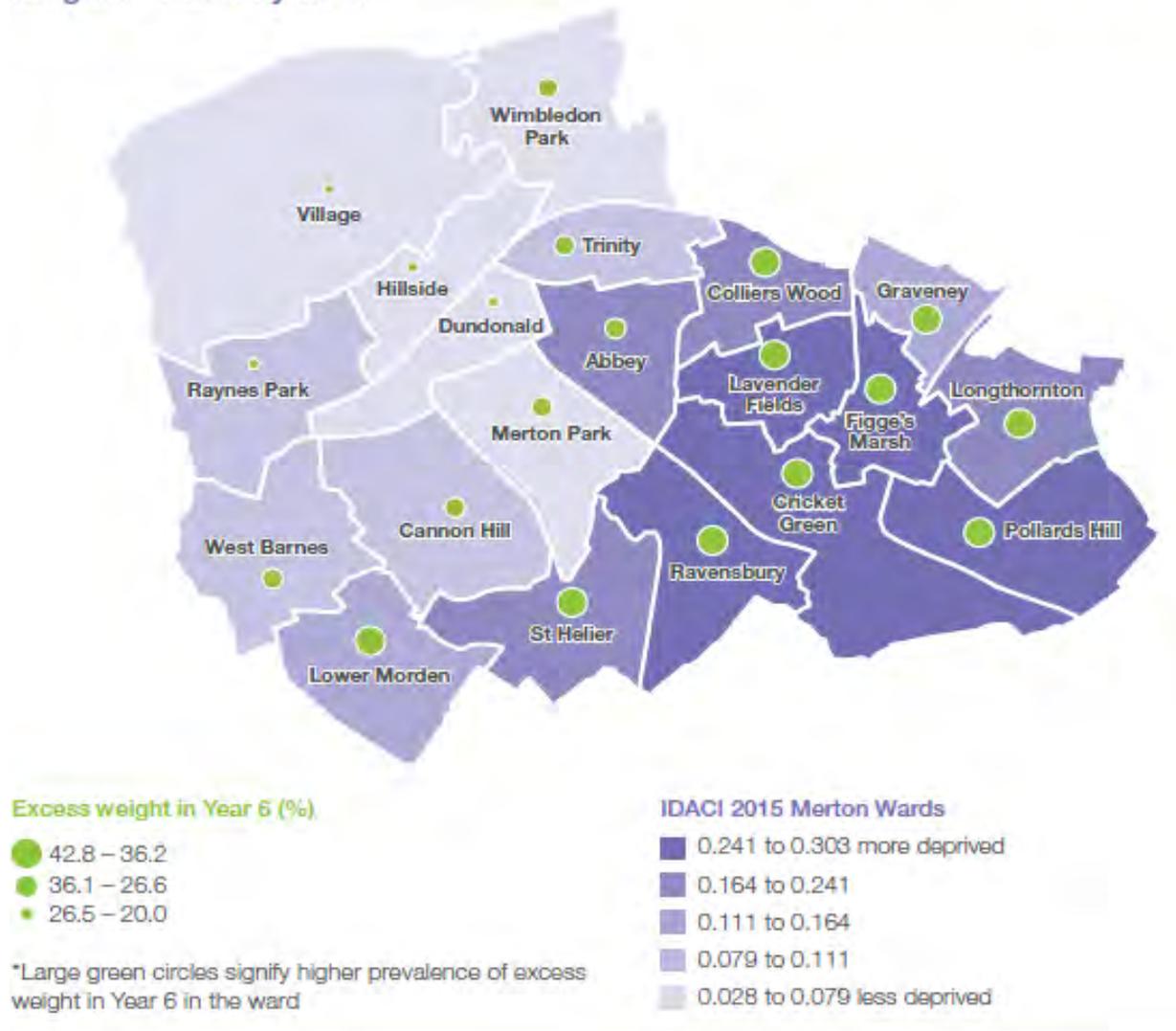
CM07	HVs: NBV within 14 days	90%	Numerator	191	257	248	253	246	277	273	248	265	239	228
			Denominator	230	270	267	254	252	284	280	258	271	242	233
			Performance	83.0%	95.2%	92.9%	99.6%	97.6%	97.5%	97.5%	96.1%	97.8%	98.8%	97.9%
CM33	HVs: 6- to 8-week reviews by 8 weeks	95%	Numerator	137	147	180	207	215	242	271	249	263	249	219
			Denominator	241	237	258	277	232	263	281	263	276	261	229
			Performance	56.8%	62.0%	69.8%	74.7%	92.7%	92.0%	96.4%	94.7%	95.3%	95.4%	95.6%
CM37	HVs: breastfeeding status recorded at 6- to 8-week review	95%	Numerator	133	147	180	207	214	240	271	249	263	249	219
			Denominator	241	237	258	277	232	263	281	263	276	261	229
			Performance	55.2%	62.0%	69.8%	74.7%	92.2%	91.3%	96.4%	94.7%	95.3%	95.4%	95.6%
CM53	HVs: totally or partially breastfed at 6- to 8-week review	70%	Numerator	112	115	135	147	160	184	206	193	209	179	169
			Denominator	241	237	258	277	232	263	281	263	276	261	229
			Performance	46.5%	48.5%	52.3%	53.1%	69.0%	69.96%	73.3%	73.4%	75.7%	68.6%	73.8%
CM25	HVs: 12-month reviews by 12 months	75%	Numerator	130	162	145	166	149	148	171	181	209	204	234
			Denominator	264	282	270	296	256	272	261	293	292	267	268
			Performance	49.2%	57.4%	53.7%	56.1%	58.2%	54.4%	65.5%	61.8%	71.6%	76.4%	87.3%
CM26	HVs: 12-month reviews by 15 months	80%	Numerator	189	144	172	164	174	183	187	168	178	193	218
			Denominator	275	233	279	266	284	279	297	264	273	262	292
			Performance	68.7%	61.8%	61.6%	61.7%	61.3%	65.6%	63.0%	63.6%	65.2%	73.7%	74.7%
CM27a	HVs: 2.5-year reviews by 2.5 years	80%	Numerator	5	8	27	53	94	158	161	162	147	167	146
			Denominator	277	259	252	249	252	268	266	274	267	292	233
			Performance	1.8%	3.1%	10.7%	21.3%	37.3%	59.0%	60.5%	59.1%	55.1%	57.2%	62.7%

Local example (2)

- Childhood obesity – **data use for leadership & advocacy** (for comprehensive prevention approach)
 - Great weight debate (political mandate for environmental changes to promote healthy choices at population level, not just services)
 - APHR (facts, figures, costs, evidence what works)
 - Child healthy weight action plan (what to do)
- **HWBB priority (incl GP members and chair)**
- **Reduction in obesity inequality by 2020**

Childhood obesity

Map 2: Index of Deprivation Affecting Children Index (IDACI) in Merton and excess weight in Year 6 by ward



Local example (3)

- Childhood immunisation – **data use for surveillance**
 - NHSE is commissioner, primary care is provider
 - PHE is monitoring infectious diseases ie measles
 - LBM O&S committee review because of low coverage
 - **Strengthened local action plan** (Immunisation steering group chaired by primary care nurse, top tips for GPs, immunisation promotion by HVs and health champions etc)
 - **Improvement of coverage** (from low baseline)

Childhood immunisations

Table 1 – Annual performance trends 2013/14 to 2015/16

	Diphtheria, Tetanus, Polio Pertussis, Haemophilus influenzae type b (DTaP/IPV/Hib) Age 1	Hib/Men C booster Age 2	MMR1 Age 2	Pneumococcal infection (PCV booster) Age 2	Diphtheria, Tetanus, Polio, Pertussis (DTaP/IPV – pre school booster) Age 5	MMR2 Age 5
Merton Annual 15/16	91.8%	86%	86.3%	85.5%	68.7%	80%
Merton Annual 14/15	93.3%	87.9%	88.8%	87.7%	71.7%	80.4%
Merton Annual 13/14	82.1%	81%	82.1%	82.8	64.8	72.3
London average 15/16	89.2%	85.9%	86.4%	85.6%	78.3%	81.7%
England average 15/16	93.6%	91.6%	91.9%	91.5%	86.3%	88.2%
Merton Annual 15/16 vs London Annual 15/16	↑2.6%	↑0.1%	↓0.1%	↓0.1%	↓9.6%	↓1.7%

Source: NHS England and NHS Digital

Local example (4)

- **Child death overview panel – data use for shared learning**
 - CDOP currently statutory function of LCSB
 - All child deaths (unexpected = rapid review)
 - Immediate sharing and annual report with themes
 - Pattern recognition difficult with small numbers (in response children & social work bill will change arrangements)
 - HLP pan London CDOP work stream (SUDI, asthma, neonatal deaths, bereavement)
- **Prevention of avoidable child deaths**

Child death overview panel (CDOP)

Child Death Overview Panel Newsletter

(November 2015)



In this issue:

Asthma in children

Alcohol poisoning by Hand Sanitizer
Children and Mental Health



Asthma in children

There are 1.1 million children with Asthma in the UK. It is the most common disease of childhood. Asthma is often accompanied by food and environmental allergies, eczema and hay fever.

There were over 240, and 212 hospital admissions for Respiratory Infections in Merion and Sutton respectively in 2011-12. There were 15 child deaths from Asthma in England for 2011-12.

Community professionals should encourage parents to support and educate their children to:-

- (a) Understand what triggers their Asthma how to use their medication and to make sure they always have adequate supplies of their medication at home.
- (b) Parents should get an up to date asthma action plan from their health professional and have it reviewed at least once yearly.
- (c) Ensuring all agencies in contact with the child e.g. school, after school activities, sports are aware of the condition and the child's Asthma care plan.

(d) To educate children who have Asthma to know what to do if they suffer an attack in a public place or at school. Schools should have an Asthma Policy and know all their children who suffer from Asthma and are taking long term medication for allergies.

Encourage parents to follow recommendations from their Asthma care management providers such as their GP's. Asthma charities also offer information on care and management of the condition. For more information click on links:

<http://www.asthma.org.uk/advice-manage-your-asthma>

Alcohol poisoning by hand sanitizers



Hand sanitizer has been identified in a number of cases as a source of alcohol poisoning where small children have accessed the product while tasting it on their hands, attracted by flavoured brands.

Hand Sanitizer has also become a dangerous new trend of teenagers consuming the product as a potent source of alcohol. The alcohol content is higher than wines and spirits which range to 80% proof at its highest levels. Hand sanitizer contains 65% ethyl alcohol making it 120% proof. The product is also made more potent by mixing it with salt.

Child Death Overview Panel Newsletter (June 2015)

In this issue:
Button Battery Warnings
Uncooked Jelly cubes
Child Car Seats

Drowning in baths a risk for young children warns PHE - GOV.UK

<https://www.gov.uk/.../news/drowning-in-baths-a-risk-for-young-children-warns-phe>

2 Feb 2015 - PHE is raising awareness of the dangers of accidental child drowning involving the use of bath seats.



Protecting and promoting the nation's health

Reducing child mortality in London

Dr Marilena Korkodilos
Deputy Director Specialist Public Health Services, PHE (London)
July 2016

Conclusions

Improving CYP health & wellbeing outcomes in primary care

- ✓ Data are essential and powerful tools but need to be turned into intelligence that matters
- ✓ Primary care is at the heart of future new care models as:
 - Provider, commissioner & place shaper
- ✓ Shared business with PH / LA
 - Population health, prevention and integration
 - Help with data / intelligence
 - Local influence (HWBB, DCS, Cllr as CYP advocate, community)
- ✓ Invest in relationships and capability now



09

How can primary care support the mental health of children, young people and families?

Alex Goforth, Programme Lead, London & South East CYP IAPT Learning Collaborative

What are the issues?

- Referrals are not accepted by CYP Mental Health Services
 - 60% referrals from GPs do not progress to treatment (Pulse, 2016)
 - Third are not assessed (Pulse, 2016)
- Referral protocols and pathways need improvement
 - GP referrals 3x more likely to be rejected (Hinrichs, et al. 2012)
- Inadequate signposting/lack of information (Future in Mind, 2015)
- Lack of knowledge of CYP mental health issues (Hinrichs, et al. 2012)
- Additional pressures...

Future in mind

Promoting, protecting and improving our children and young people's mental health and wellbeing



What needs to be done?

- Increase capacity and capability
 - Better, earlier specialist treatment (underway)
 - Better and more preventative work, based in GP surgeries, schools, youth clubs,
- Build resilience amongst young people from an early age
- Get better at spotting potential issues earlier, e.g. through primary and secondary schools
- Find innovative ways of engaging young people outside of the system, e.g. TIM
- Increased liaison with GPs
- Increased interventions in primary care, e.g. CWPs

Research by Eastern Cheshire CCG group & STITCH

- Recommendations by Eastern Cheshire CCG group & STITCH:
 - Improve the referral process – agreed protocol between CAMHS and GPs
 - Create an information hub with access to support and information, for young people, parents, carers, schools and GP's can go to access up to date, relevant information, advice and signposting, which develops into a platform for delivering treatment

Further recommendations were:

1. Education in schools
2. Mental health roadshows
3. Parent helpline & SMS service
4. Central referral hub

What are the
opportunities?

What is CYP IAPT?!

- Funded by NHSE and HEE
- Transforming existing services through:
 - high quality, funded and salary supported training in evidence based interventions
 - System-wide and whole service transformational outreach
 - Pan-collaborative learning events
- Five principles for transformation:
 - Accountability
 - Evidence based practice
 - Participation
 - Awareness
 - Accessibility

Therapist, supervisor and service leadership trainings

THERAPY TRAININGS

PGDip in CBT for anxiety disorders and depression

PGDip in Parenting training for conduct problems (3 to 10 year olds)

PGDip in IPT-A for adolescents with depression

PGDip in System Family Practice

for depression, conduct disorders and self harm // for eating disorders

PGCert in Evidence Based Counselling

PGDip in 0-5s

PGCert Combinations Therapies (prescribing and talking therapies)

PGDip in Evidence Based Psychological Therapies for Children and Young People with Autism and / or Learning Disability

How can CYP IAPT help?

- Increase capacity and capability through Recruit to Train staff based in GPs surgeries + implementation support
- Increase capacity and capability through CWPs based in primary care (more in a moment)
- Interventions guided by goals, outcomes and young people's preferences, are generally briefer
- Support improved referral protocols and communication
 - Progress updates including feedback and outcomes

Children & Young People's Wellbeing Practitioners

- National pilot of young people's version of adult PWP, through CYP IAPT programme
- For young people who otherwise wouldn't reach thresholds for CYP MH services
- New service model, linked with CYP MH services
- 15 pilot sites in London & South East with 60 (band 4) CWPs with high quality supervision
- Offering low intensity guided self-help for:
 - Anxiety
 - Low mood
 - Self-harm
 - Behavioural issues
- Based in VS, LA, schools, primary care, etc
- Applications for second cohort from September 2017



**A few examples of
what's already
happening...**

How are you feeling?

If you're a young person, MindMate can help you understand the way you're feeling and find the right advice and support.

[Advice for young people >](#)



What's new

Eat yourself happier

Did you know that what you eat affects your mood as well as your body?

[Learn about eating happy >](#)

Hide page ✕

What's in Leeds for me?

Games



SKYCASTS

WHAT ARE SKYCASTS?

SkyCasts are free and informal online workshops, designed to provide practical help and information about key issues you might be struggling with in your life.

11/05/2017 @ 19:00

What is 'Depression'?

✔ For Young People

MENTAL HEALTH

Often people may say they're feeling depressed, but what is depression? If you have depression you're not 'just' sad or upset, it can leave you feeling lost, alone and not sure who you are anymore.

Join us and other young people to chat about what depression is, and what it means for you.

[▶ LOGIN TO REGISTER](#)

SKYLINE ONLINE COUNSELLING

WHAT IS SKYLINE?

SkyLine offers free online counselling, giving you one-to-one support to help you through tough times.



[I WANT TO TALK TO A SKYLINE COUNSELLOR](#)

HELP DESK

[I NEED HELP NOW!](#)

[I WANT TO GIVE FEEDBACK](#)

[I NEED HELP ON THE SITE](#)

FIND US ON TWITTER

Off the Record Retweeted



Jo Hobbs

@hobbs_jo

Yes! We need @votesat16 and to give young people a voice 🗳️ 🗳️ 🗳️

Off the Record Retweeted

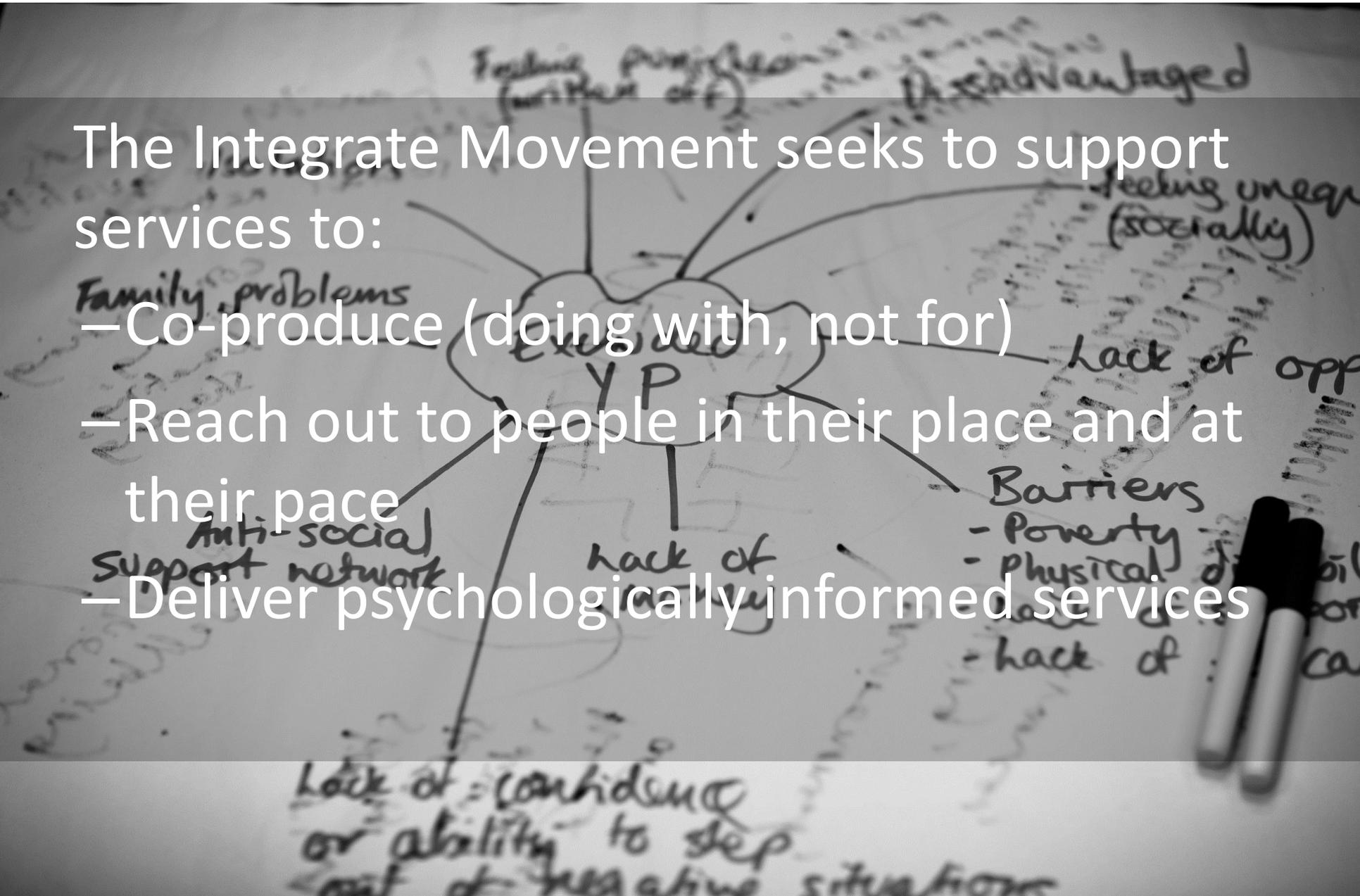


- Voluntary Sector counselling organisation
- Joined CYP IAPT in 2012, and continuously trained staff in evidence based interventions + CWP's (2017)
- Selected by local CCG as Single Point of Access for all CYP mental health services
 - YP up to 18years, or 25 if subject to an Education, Care and Health Plan
 - Assessment within 72 hours
 - 2,206 referrals in 2015-16, of which 1491 seen by Bromley Y
 - > 80% cases are showing reliable improvement on SDQ & ~80% on RCADs
- Recently accredited by  for their feedback and outcomes measurement

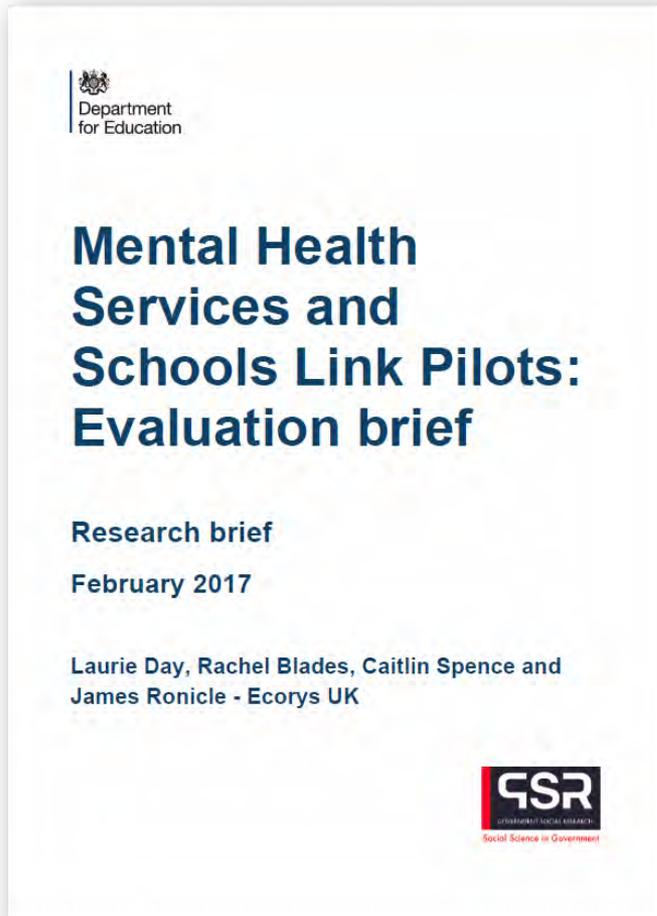
The Integrate Movement

The Integrate Movement seeks to support services to:

- Co-produce (doing with, not for)
- Reach out to people in their place and at their pace
- Deliver psychologically informed services



Schools Link Pilot



- 22 pilot sites led by CCGs to improve links between schools and CYP MH services.
- Quantifiable improvements in:
 - Frequency of contact
 - Satisfaction with communications and working relationships
 - Understanding of referral routes
 - Knowledge and awareness of issues affecting YP
- Some sites found increased direct referrals from schools to CYP MH services, rather than indirect referrals from GPs
- Phase 2 has been commissioned for a further 20 CCGs and up to 1200 schools – May 2017

Evidence Based Treatment Pathways

- Community Eating Disorders Services
- Crisis Care
- Generic Pathways

Participation

- CYP MH services engage young people in their transformation through innovative, creative activities
- Young people learn skills, gain confidence and meet peers
- *Some young people say the participation activities have helped them more than treatment*
- Setting up participation groups in primary care?
- Young people co-producing pathways between GP and CYP mental health services

Debating Programme

- Collaboration between Collaborative, SWLSTG & English Speaking Union
- Young people with experience of mental health services trained in debating over 12 weeks beginning end October 2016
 - Culminating in 1 day of competition at a prestigious venue
- Propositions around mental health, service provision, social media
- 7 groups of young people from across the Collaborative already involved
- Objectives:
 - New skills and confidence for young people
 - Engaging young people in service transformation
 - Valuable feedback for services



The English-Speaking Union

South West London and St George's 
Mental Health NHS Trust

London and South East
CYP-IAPT Learning Collaborative

AMPLIFIED: National Participation Programme

You are here: Home / What We Do / Our Projects / Amplified



- Four year NHSE programme to increase young people and parent/carer involvement in CYP MH services
- Led by Young Minds and NEL CSU
- Developing networks in IRL and online
- Connecting CYP MH services with GPs

Amplified

Your voice matters – that's why we're developing a programme so that children, young people and their families can all have their say when it comes to the mental health system.

Programme aims

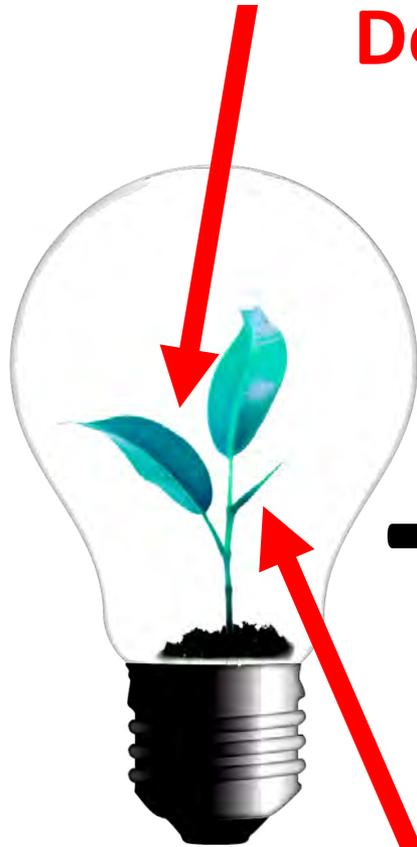
[What we're looking for](#)

[Get involved](#)

Hackathons

Young
people

Software
Developers

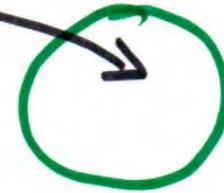
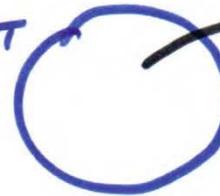


+



TRANSFORMATION

CURRENT
STATE



FUTURE
STATE



=



Clinicians

App: Breath with Me



<https://breathe-with-me.github.io/user-test/>

Grow

ADD A GOAL +



London and South East CYP-IAPT Learning Collaborative

Home What is the Learning Collaborative? What is CYP IAPT? How do we transform Services? Transformation Resources Contact Us

Opportunities

To chat/find out more:

requirement for all recommended
CYP outcome [...]

VIEW MORE



So what?": Attitudes
Towards mental health
services in children
adolescent mental
health services seminar

VIEW MORE



A Personal Message
from Duncan Law,
Clinical Lead for the
London & South East

CYP IAPT
Learning Collaborative

VIEW MORE

The Anna Freud Centre, 4-8 Rodney
St N1 9JH

Service Leadership Course Starts
November 28, 2016

Social



New Young Advisors

At the end of August we said
goodbye to three of our young
advisors: Ben, Maisy and Fran
have left in pursuit of new
adventures, and we wish them all
the best for the future.



www.cypiapt.com

On the 26th August 2016,
participation workers and young
people from across the London &

Follow me on Twitter

Tweets by @CYP_IAPT_LDSE

CYP IAPT LondonSE
@CYP_IAPT_LDSE
Great article written by Maisy, showing us why
#participation is so important! #cypiapt
@cypIAPTadvisors
twitter.com/AFNCCF/status/...

12 Oct

CYP IAPT LondonSE
@CYP_IAPT_LDSE
The importance of using goals to measure
outcomes #worldmentalhealthday #WMHD16

10

The Well Centre and Teen Health Check: an integrated approach to adolescent health

Dr Stephanie Lamb, GP, The Well Centre



The Well Centre and Teen Health Check: an integrated approach to adolescent health

Improving Care for Children and Young People in Primary Care

HLP - 25th April 2017

Dr Stephanie Lamb

The Well Centre and Teen Health Checks

Double click on icon on desktop

WHY IT MATTERS?

- 80% of lifetime cannabis and alcohol use is initiated by the age of 20
- 50% of lifetime mental illness starts by age 15
- 8/10 obese teenagers become obese adults
- 8/10 adult smokers start as teenagers
- Strong links between different risk-taking behaviours: <16 yrs who are sexually active are more likely to abuse substances

MORE REASONS WHY IT MATTERS:

- 70% of adult preventable deaths are the result of behaviours initiated or reinforced in adolescence.

AND YET?

- Adolescents get shorter consultations than adults ...
- And in the recent HBSC survey, although 80% had visited their GP in the last 12 months
- 48% felt uncomfortable discussing personal issues with the GP

WHY FOCUS ON ADOLESCENT HEALTH?

- Timely interventions at this developmental stage can have long term benefits in all aspects of life
- Healthy behaviours can be established
- Long term mental health problems can be prevented
- Appropriate use of health services can be encouraged

Teen Health Check

- Biopsychosocial assessment based on validated HEADSSS model
- Adapted for use at the Well Centre
- Abridged version developed for Primary Care consultation – Emis, read coded

Vulnerability Indicators

- Confidentiality explained
- Home
- Education/Employment
- Carer?
- Social service involvement?



MOUSE, Mickey (Mr.)

Born **01-Jan-1990 (25y)**

Gender **Male**

NHS No. **943 476 5919**

Usual GP **PERKINS, Rosslyn (Dr.)**

Template Runner

Pages



Background

Smoking

Alcohol

Drugs

Exercise

BP/Weight

Sexual Health

Mental Health

Safeguarding

New Section 1

Accommodation status:

08-Dec-2015 **Accom statu...** >

Text

Is a Young Carer

05-Aug-2015 >

Employment status:

08-Dec-2015 **Unemployed** >

Cancel



MOUSE, Mickey (Mr.)

Born 01-Jan-1990 (25y)

Gender Male

NHS No. 943 476 5919

Usual GP PERKINS, Rosslyn (Dr.)

Template Runner

Pages



New Section 1

Background

Smoking

Alcohol

Drugs

Exercise

BP/Weight

Sexual Health

Mental Health

Safeguarding

Accommodation status:

- A Accom status - sofa surfing
- B Accom status - homeless
- C Accom status - refuge
- D Lives in a childrens home
- E Living in hostel
- F Child lives with mother
- G Child lives with father
- H Lives with biological parents
- I Lives with biological parent and step parent
- J Lives with adoptive parents

Is a Young Carer

Employment status:

08-Dec-2015 Accom statu... »

05-Aug-2015 »

08-Dec-2015 Unemployed »

Cancel

Health risk factors

- Smoking
- Alcohol
- Substance misuse
- Diet and exercise – BMI /centile
- Sexual activity – HPV
- Mental health – sleep/mood/self harm

MOUSE, Mickey (Mr.)

Born 01-Jan-1990 (25y)

Gender Male

NHS No. 943 476 5919

Usual GP PERKINS, Rosslyn (Dr.)

Template Runner

Pages



Background

Smoking

Alcohol

Drugs

Exercise

BP/Weight

Sexual Health

Mental Health

Safeguarding

Smoking Status & History

Smoking Status

08-Dec-2015

Current smo... >

Cigarette consumption

 /day

08-Dec-2015

2 /day >

Smoking Cessation

Health ed. - smoking

 15-Dec-2015

08-Dec-2015 >

Smoking cessation advice given

08-Dec-2015 >

Smoking Cessation Comments

Text

Cancel

MOUSE, Mickey (Mr.)

Born **01-Jan-1990 (25y)**

Gender **Male**

NHS No. **943 476 5919**

Usual GP **PERKINS, Rosslyn (Dr.)**

Template Runner

Pages <

Background

Smoking

Alcohol

Drugs

Exercise

BP/Weight

Sexual Health

Mental Health

Safeguarding

New Section 1

Sexual Activity

Text

08-Dec-2015 **Sexually active** >

Sexual Orientation:

Text

08-Dec-2015 **Sexual orient...** >

HPV Status

New Section 2

History of chlamydia

Text

No previous entry

Chlamydia Screening

Text

08-Dec-2015 **Chlamydia sc...** >

Long acting reversible contraception Advice

15-Dec-2015

08-Dec-2015 >

New Section 3

Health education. - safe sex

Text

08-Dec-2015 >

Health education - sexual health

Text

08-Dec-2015 >

Contraceptive Advice

Text

06-Oct-2014 >

Cancel

Resources/follow up

- Links to local/national services
- Care plan – pt's mobile number/facilitate review.

Any questions?

- Stephanielamb@nhs.net



11

Table discussion

Table discussion

- What can Healthy London Partnership do to support better care of children and young people in primary care at scale?
- What can we do at organisation level and as individuals?

12

Feedback/ Q&A/ Panel discussion

13

Next steps for the programme

Eugenia Lee, GP lead, Healthy London Partnership's Children and Young People's Programme



Lunch and close

Thank you for attending

Please complete an evaluation form